SUSTAINABILITY UPDATE 2026

Mercedes-Benz Group AG

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Chairman of the Board of Management
of Mercedes-Benz Group AG

Reducing CO_2 emissions remains a top priority for Mercedes-Benz. We're investing billions of euros to drive our sustainable transformation – and e-mobility is the main path forward.



Our biggest-ever product launch programme is under way, with all-new battery-electric and plug-in hybrid models at its heart.



~40 %

xEV share mid-term

Our new electric models are delivering results: BEV sales reached a record high in Q3, and the electric GLC, CLA family, GLB and GLA are sold out in Europe for the rest of the year.



61 %

year-on-year increase
in global Car BEV sales in the third quarter

The all-electric GLC 400 is part of our refreshed lineup. This model demonstrates the progress we're making in electric mobility.



-67 %

reduction in carbon footprint across its entire lifecycle compared with the current combustion-powered GLC*

*The comparison is made against the defined combustion-engine reference model under the assumptions stated in the respective Mercedes-Benz 360° Environmental Check. Further information:

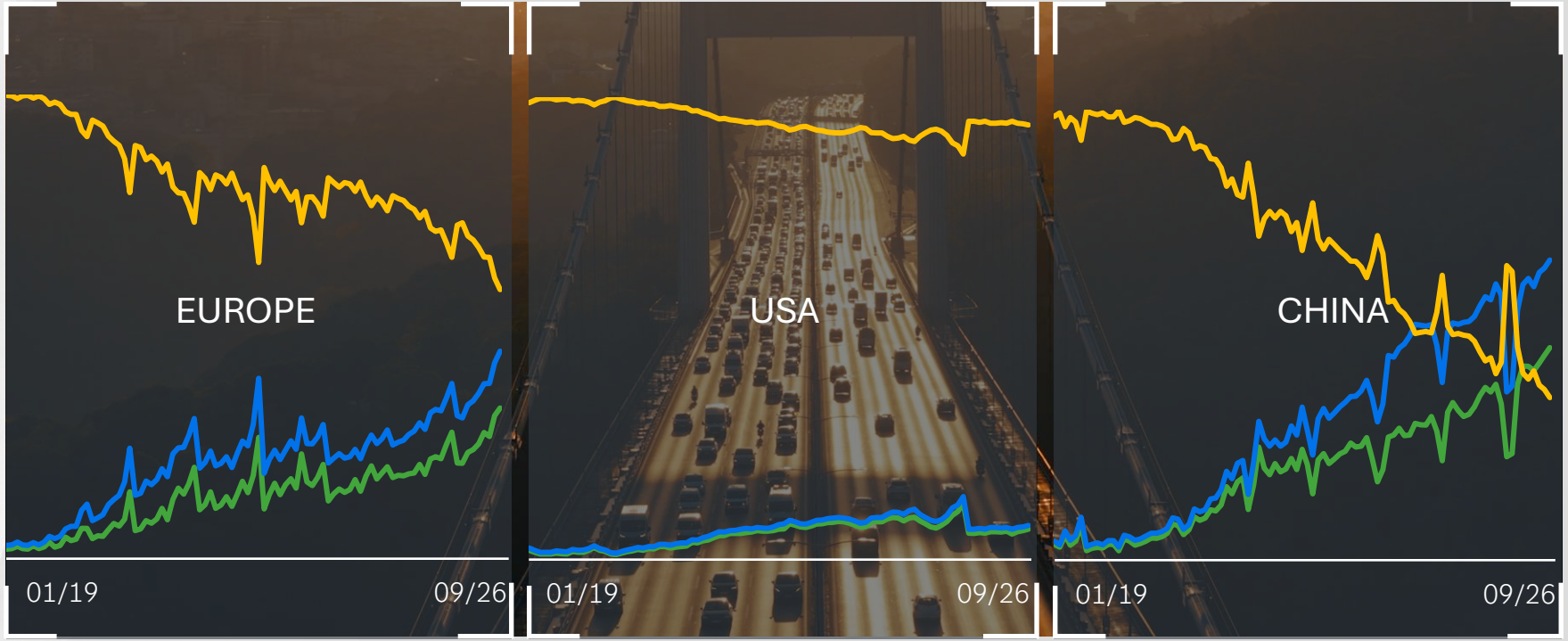
Closing the BEV/ICE margin gap by the end of the decade is feasible.



-30 %

reduction in battery costs for
MMA and MB.EA products vs. predecessors

Yet, markets are moving towards electric mobility at different speeds – so there is no one-size-fits-all approach to the transition.



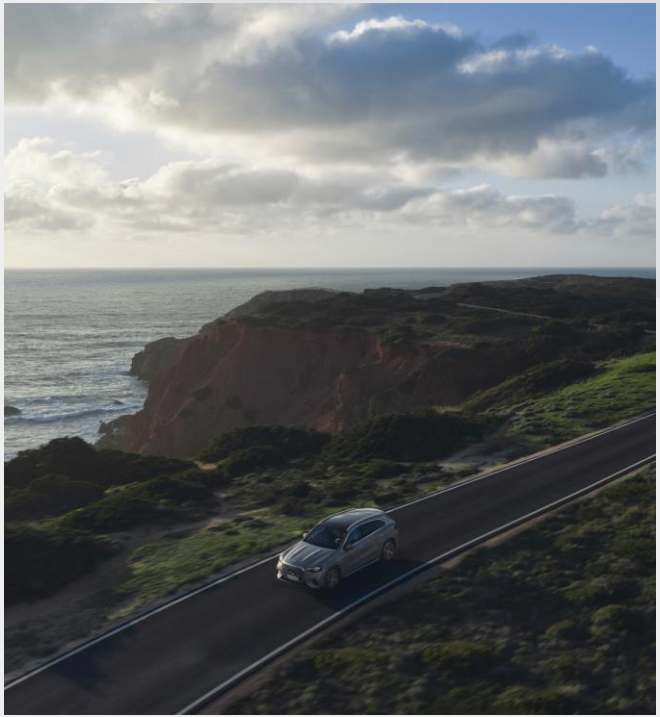
While we're continuing to work towards our own decarbonisation, we support ACEA's call for a more flexible, market-oriented approach to CO_2 targets.



For the foreseeable future, our customers will continue to have a choice between all-electric vehicles and models with high-tech electrified combustion engines.



We've refined our Ambition 2039*, setting out a clear, more measurable pathway for reducing CO_2 emissions, backed by quantified targets.



-90% own production | **-80%**** vehicle use phase

-70 %

reduction of CO_2 emissions across all relevant stages of our value chain by 2039 (compared with 2019)

net zero***

by 2049

*For further information see Mercedes-Benz Group Climate Transition Action Plan

**As market conditions allow

***Net zero means that the CO_2 emissions across all relevant value chain stages will be reduced by at least 90 % compared to 2019. Remaining CO_2 emissions (< 10 %) will be neutralised permanently

What does Ambition 2039 mean for our business success? Today, we'll explore how it strengthens our resilience, supports our transformation and contributes to long-term value creation.



DISCLAIMER

This document contains forward-looking statements that reflect current views of the Mercedes-Benz Group about future events. The words “anticipate”, “assume”, “believe”, “estimate”, “expect”, “intend”, “may”, “can”, “could”, “plan”, “project”, “should” and similar expressions are used to identify forward-looking statements. These statements are subject to many risks and uncertainties, material examples of which include (1) an adverse development of global economic conditions, in particular a negative change in market conditions in the most important markets e.g. a shift in consumer preferences towards smaller, lower-margin vehicles; a limited demand for all-electric vehicles; a possible lack of acceptance of products or services which limits the ability to achieve prices and adequately utilize production capacities; a decline in resale prices of used vehicles; (2) the business outlook for companies in which the Mercedes-Benz Group holds a significant equity interest; (3) the successful implementation of strategic cooperations and joint ventures; (4) a deterioration of refinancing possibilities on the credit and financial markets; (5) the effective implementation of cost-reduction and efficiency-optimization measures; and (6) the resolution of pending governmental investigations or of investigations requested by governments and the outcome of pending or threatened future legal proceedings; and other risks and uncertainties, some of which are described under the heading “Risk and Opportunity Report” in the current Annual Report or in this Interim Report. Further examples for such risks include events of force majeure including natural disasters, pandemics, acts of terrorism, cyber incidents, political unrest, armed or other conflicts, industrial accidents and their effects on sales, purchasing, production or financial services activities; changes in currency exchange rates, tariffs and other protectionist measures; changes in laws, regulations and government policies (or changes in their interpretation), particularly those relating to vehicle emissions, fuel economy and safety or to the communication regarding sustainability topics (environmental, social or governance topics); price increases for fuel, raw materials or energy; disruption of production due to shortages of materials or energy, labour strikes or supplier insolvencies. If any of these risks and uncertainties materializes or if the assumptions underlying any of our forward-looking statements prove to be incorrect, the actual results may be materially different from those we express or imply by such statements. The Mercedes-Benz Group does not intend or assume any obligation to update these forward-looking statements since they are based solely on the circumstances at the date of publication.