SUSTAINABILITY UPDATE 2026

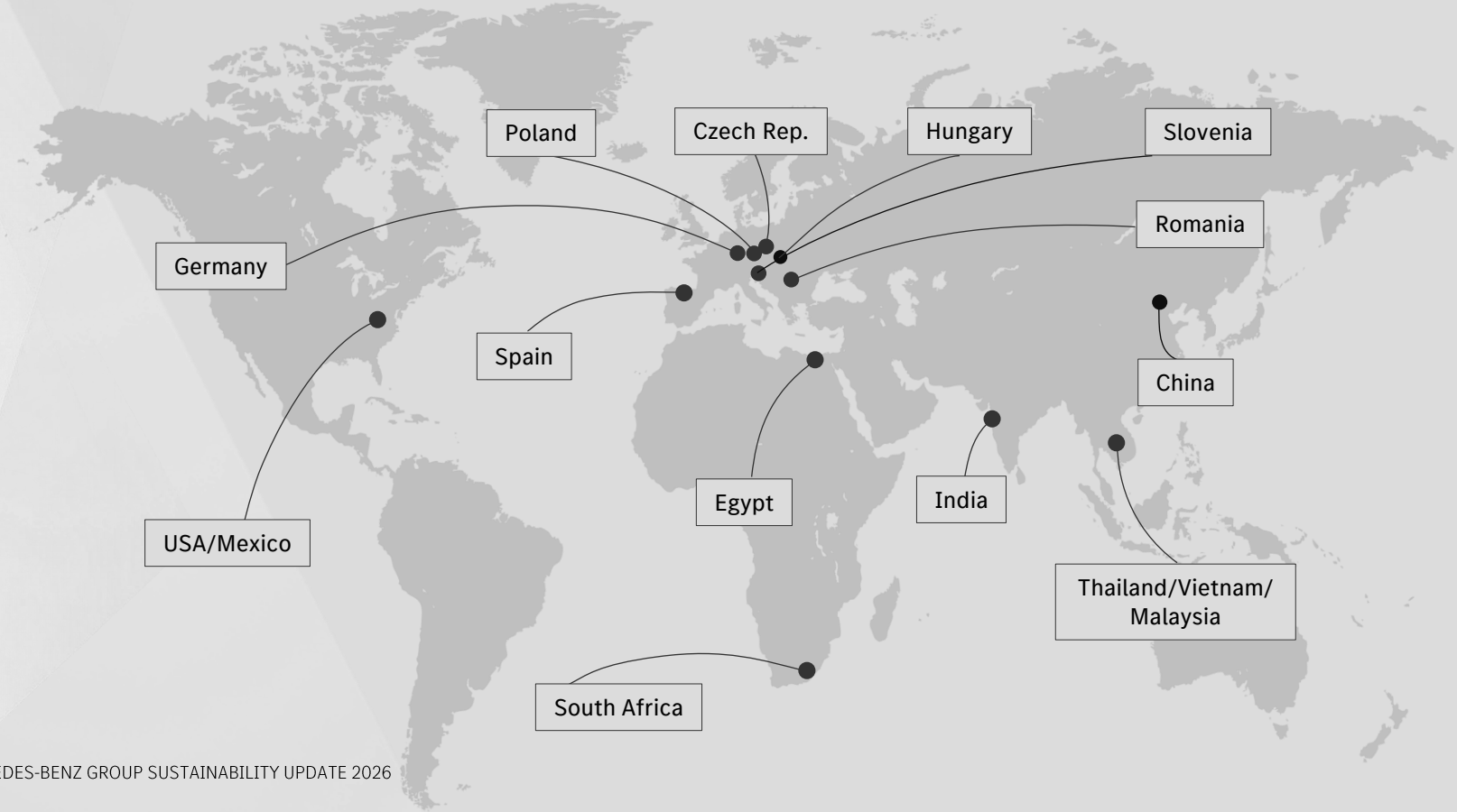
Mercedes-Benz Group AG

SUSTAINABILITY UPDATE 2026

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Member of the Board of Management of Mercedes-Benz Group AG.
Production, Quality & Supply Chain Management

Our global production footprint



Our clear ambition: reduce energy, water and waste costs as a share of overall production costs



MERCEDES-BENZ GROUP SUSTAINABILITY UPDATE 2026

*Compared with 2024

Clear priorities for the future – new products, greater efficiency and plant transformation



Reducing energy consumption and costs



Heat recovery, digital metering & intelligent plant control

570 GWh cumulative energy savings*

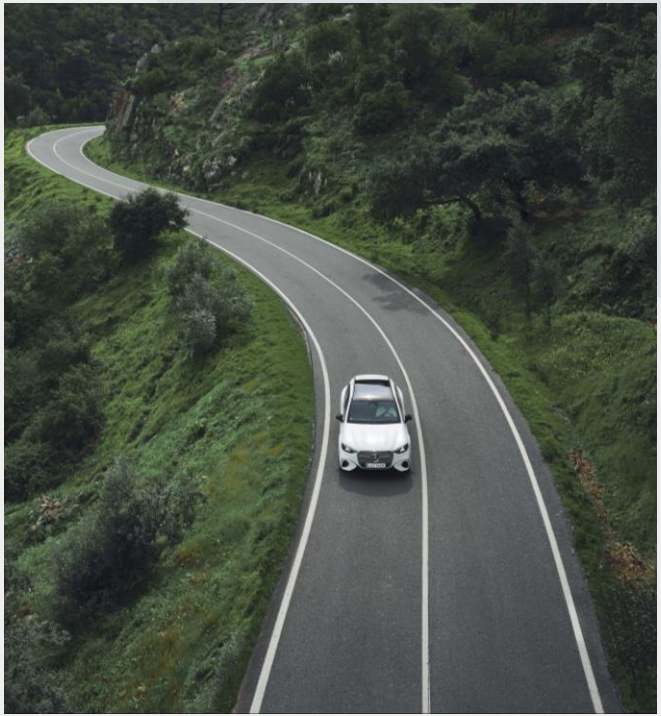
Double digit EUR million savings*

*Over the past two years across all production plants

Shaping energy transformation in Germany with wind projects



Production targets supporting our Ambition 2039



90% reduction in CO_2 emissions

90% share of renewable energy

For further information see
Mercedes-Benz Group
Climate Transition Action Plan

Decarbonising production: Next generation paint shop Kecskemét & Sindelfingen



Fully electrified

Improved energy efficiency*

~60% less water*

*Compared with previous technology

Logistics – 45% lower CO_2 emissions by 2039*



Challenges:

Less reliable sea routes

Longer detours

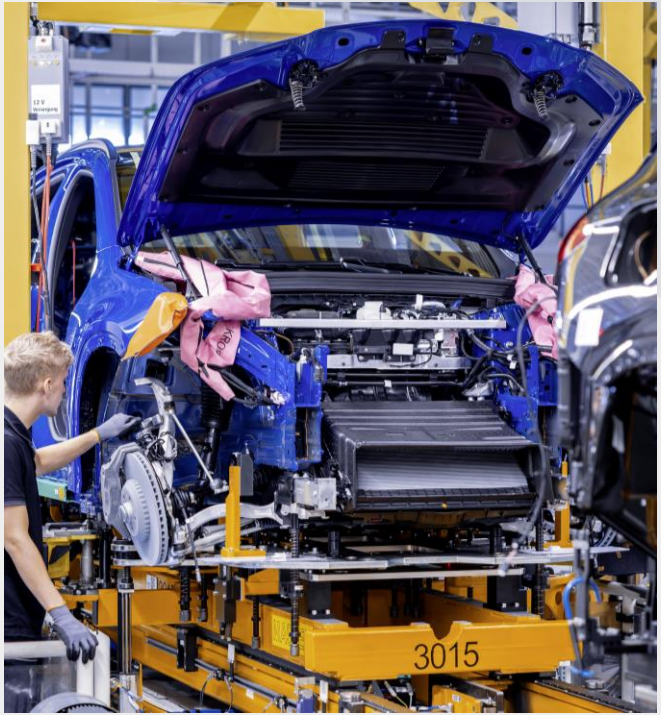
Lower-emission fuels not yet at scale

Lever:

Local production – build where we sell

*Compared to 2019

How we build our products – efficiency from the start



Manufacturing the new electric GLC:
about **five percent less energy**
than its non-electric predecessor

Virtual commissioning in Bremen,
Sindelfingen, Rastatt:
plan and test in the **digital world first,**
then build in the real one

Closed-loop water systems reduce consumption and costs



Ambition:
1 million m³ of water treated every year, from 2030

≈ 400 Olympic swimming pools

> EUR 2 million lower costs per year

Looking ahead – three principles will guide our approach



We avoid before we reduce

We invest where it pays off

We scale what works

DISCLAIMER

This document contains forward-looking statements that reflect current views of the Mercedes-Benz Group about future events. The words “anticipate”, “assume”, “believe”, “estimate”, “expect”, “intend”, “may”, “can”, “could”, “plan”, “project”, “should” and similar expressions are used to identify forward-looking statements. These statements are subject to many risks and uncertainties, material examples of which include (1) an adverse development of global economic conditions, in particular a negative change in market conditions in the most important markets e.g. a shift in consumer preferences towards smaller, lower-margin vehicles; a limited demand for all-electric vehicles; a possible lack of acceptance of products or services which limits the ability to achieve prices and adequately utilize production capacities; a decline in resale prices of used vehicles; (2) the business outlook for companies in which the Mercedes-Benz Group holds a significant equity interest; (3) the successful implementation of strategic cooperations and joint ventures; (4) a deterioration of refinancing possibilities on the credit and financial markets; (5) the effective implementation of cost-reduction and efficiency-optimization measures; and (6) the resolution of pending governmental investigations or of investigations requested by governments and the outcome of pending or threatened future legal proceedings; and other risks and uncertainties, some of which are described under the heading “Risk and Opportunity Report” in the current Annual Report or in this Interim Report. Further examples for such risks include events of force majeure including natural disasters, pandemics, acts of terrorism, cyber incidents, political unrest, armed or other conflicts, industrial accidents and their effects on sales, purchasing, production or financial services activities; changes in currency exchange rates, tariffs and other protectionist measures; changes in laws, regulations and government policies (or changes in their interpretation), particularly those relating to vehicle emissions, fuel economy and safety or to the communication regarding sustainability topics (environmental, social or governance topics); price increases for fuel, raw materials or energy; disruption of production due to shortages of materials or energy, labour strikes or supplier insolvencies. If any of these risks and uncertainties materializes or if the assumptions underlying any of our forward-looking statements prove to be incorrect, the actual results may be materially different from those we express or imply by such statements. The Mercedes-Benz Group does not intend or assume any obligation to update these forward-looking statements since they are based solely on the circumstances at the date of publication.