Tomorrow drives Mercedes-Benz.

INTRODUCTION

PART 1

OLA KÄLLENIUS
Chairman of the Board of Management of Mercedes-Benz Group AG
GERMANY’S EMISSIONS ARE FALLING AT A RECORD PACE

-10%

reduction of Germany’s CO₂ emissions in 2023 vs. prior year
MERCEDES-BENZ HAS ALWAYS BEEN A PIONEER IN MAKING MOBILITY MORE SUSTAINABLE
WE ARE FULLY COMMITTED TO OUR AMBITION 2039

MERCEDES-BENZ CARS CO₂ LIFECYCLE EMISSIONS

schematic | in tonnes per vehicle

GOAL up to -50% by 2030

GOAL Net carbon-neutral
WE CONTINUE TO SCALE OUR EV BUSINESS

+73%

BEV sales at Mercedes-Benz in 2023
WE WILL BE ABLE TO CATER TO DIFFERENT CUSTOMER NEEDS UNTIL WELL INTO THE 2030s

50%

expected xEV share of new car sales at MB in 2nd half of this decade
THE PACE OF THE TRANSFORMATION IS SET BY CUSTOMERS AND MARKET CONDITIONS

BEV
STRATEGIC CONSISTENCY

&

ICE
TACTICAL FLEXIBILITY
WE WILL REDEFINE WHAT CUSTOMERS CAN EXPECT
AT THE ENTRY POINT OF MERCEDES-BENZ

>750 km
WLTP range of our Concept CLA

>40%
carbon footprint reduction with MMA vs. previous entry platform
THE EXPANSION OF OUR CHARGING INFRASTRUCTURE IS IN FULL SWING

2,000

high-power chargers planned to be added to our network in 2024
WE REDUCE CO₂ EMISSIONS ACROSS THE ENTIRE COMPANY

-72% less CO₂ emissions 2023 at our own MBC production sites*

*Production figure vs. 2018, Scope 1.
WE ARE PLAYING AN ACTIVE ROLE IN THE ENERGY TRANSITION

47% of the energy needs at own MBC production plants are from renewable sources today.
WE ARE MAKING PROGRESS IN SAFEGUARDING HUMAN RIGHTS ALONG OUR SUPPLY CHAIN

57% of our assessment process for critical raw materials has been finalised.
WE ARE TAKING FURTHER STEPS TO CLOSE THE LOOP

40% of our new vehicle content targeted to be from recycled materials by 2030
WE STAND BY OUR CORPORATE VALUES IN REALISING TECHNOLOGICAL CHANGE

4 principles to shape and use Artificial Intelligence responsibly
OUR PROGRESS IN SUSTAINABILITY IS ALSO REFLECTED IN EXTERNAL RATINGS

ESG RATING BY SUSTAINALYTICS
MB GROUP AG

Risk level

Medium risk

Low risk

2019
2023
WE ARE DEDICATED TO FURTHER ACCELERATING THE TRANSFORMATION TOGETHER WITH 166,000 COLLEAGUES

86%
record participation rate in our company-wide employee survey
BETTER TECHNOLOGY IS THE KEY TO A SUSTAINABLE FUTURE
DISCLAIMER

This document contains forward-looking statements that reflect our current views about future events. The words “anticipate”, “assume”, “believe”, “estimate”, “expect”, “intend”, “may”, “can”, “could”, “plan”, “project”, “should” and similar expressions are used to identify forward-looking statements. These statements are subject to many risks and uncertainties, including an adverse development of global economic conditions, in particular a negative change in market conditions in our most important markets; a deterioration of our refinancing possibilities on the credit and financial markets; events of force majeure including natural disasters, pandemics, acts of terrorism, political unrest, armed conflicts, industrial accidents and their effects on our sales, purchasing, production or financial services activities; changes in currency exchange rates, customs and foreign trade provisions; changes in laws, regulations and government policies (or changes in their interpretation), particularly those relating to vehicle emissions, fuel economy and safety or to ESG reporting (environmental, social or governance topics); price increases for fuel, raw materials or energy; disruption of production due to shortages of materials or energy, labour strikes or supplier insolvencies; a shift in consumer preferences towards smaller, lower-margin vehicles; a limited demand for all-electric vehicles; a possible lack of acceptance of our products or services which limits our ability to achieve prices and adequately utilize our production capacities; a decline in resale prices of used vehicles; the effective implementation of cost-reduction and efficiency-optimization measures; the business outlook for companies in which we hold a significant equity interest; the successful implementation of strategic cooperations and joint ventures; the resolution of pending governmental investigations or of investigations requested by governments and the outcome of pending or threatened future legal proceedings; and other risks and uncertainties, some of which are described under the heading “Risk and Opportunity Report” in the current Annual Report. If any of these risks and uncertainties materializes or if the assumptions underlying any of our forward-looking statements prove to be incorrect, the actual results may be materially different from those we express or imply by such statements. We do not intend or assume any obligation to update these forward-looking statements since they are based solely on the circumstances at the date of publication.