INTRODUCTION

Ola Källenius

Chairman of the Board of Management of Mercedes-Benz Group AG

GERMANY'S EMISSIONS ARE FALLING AT A RECORD PACE



MERCEDES-BENZ HAS ALWAYS BEEN A PIONEER IN MAKING MOBILITY MORE SUSTAINABLE

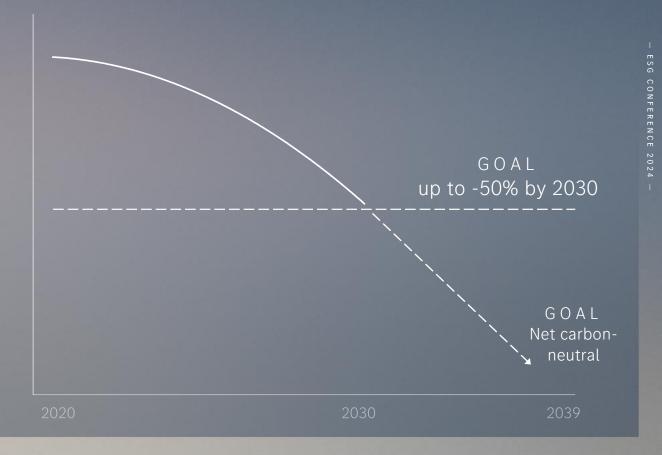


WE ARE FULLY COMMITTED TO OUR AMBITION 2039



MERCEDES-BENZ CARS CO₂ LIFECYCLE EMISSIONS

schematic | in tonnes per vehicle



WE CONTINUE TO SCALE OUR EV BUSINESS





BEV STRATEGIC CONSISTENCY



ICE TACTICAL FLEXIBILITY





THE EXPANSION OF OUR CHARGING INFRASTRUCTURE IS IN FULL SWING



WE REDUCE CO₂ EMISSIONS ACROSS THE ENTIRE COMPANY



WE ARE PLAYING AN ACTIVE ROLE IN THE ENERGY TRANSITION





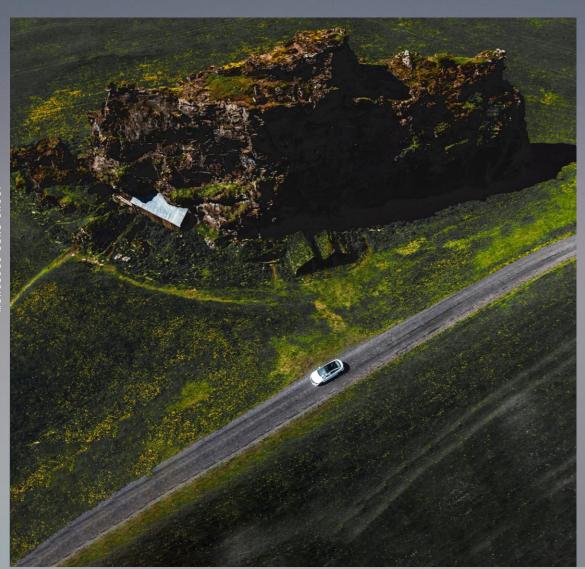
of our new vehicle content aimed to be from recycled materials by 2030



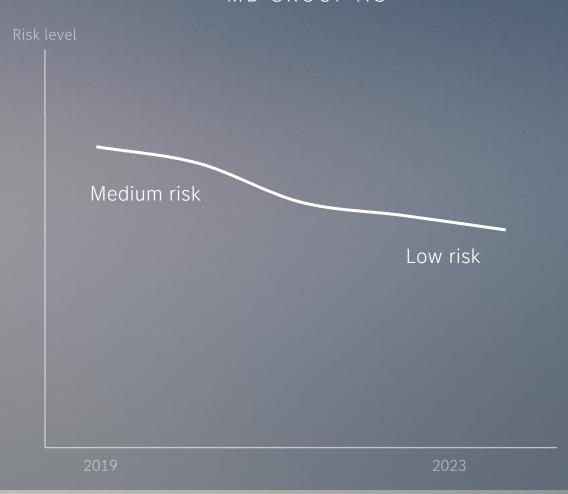
WE STAND BY OUR CORPORATE VALUES IN REALIZING TECHNOLOGICAL CHANGE



OUR PROGRESS IN SUSTAINABILITY IS ALSO REFLECTED IN EXTERNAL RATINGS



ESG RATING BY SUSTAINALYTICS MB GROUP AG



- MERCEDES-BEN

WE ARE DEDICATED TO FURTHER ACCELERATE THE TRANSFORMATION TOGETHER WITH 166,000 COLLEAGUES



BETTER TECHNOLOGY IS A KEY FOR A SUSTAINABLE FUTURE



- MERCEDES-BENZ GROUP