Tomorrow drives Mercedes-Benz.

GREEN PRODUCTION & LOGISTICS

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Member of the Board of Management of Mercedes-Benz Group AG, Production, Quality and Supply Chain Management
EXECUTION MODE: CARBON REDUCTION & RENEWABLE ENERGY EXPANSION AT MERCEDES-BENZ CARS

<table>
<thead>
<tr>
<th>CO₂ emissions*</th>
<th>-72%</th>
<th>-80%</th>
<th>ZERO</th>
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<tbody>
<tr>
<td>Renewable energy</td>
<td>47%</td>
<td>70%</td>
<td>100%</td>
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2023 | 2030 | 2039

* coming from 2018, CO₂ emissions scope 1 and scope 2
EXECUTION MODE: SOLAR & WIND

PHOTOVOLTAIC

up to 140 MWp

WINDPARK PAPENBURG

120 MW

WINDPARK WINDANKER

140 MW
ENERGY STORAGE

2ND LIFE BATTERY STORAGE SINDELFINGEN

ORGANIC SOLID FLOW BATTERY STORAGE IN RASTATT
CIRCULARITY

BATTERY RECYCLING
PHASE 1 | FRONT-END RAMP-UP

MATERIAL RECYCLING
RECOVERY RATE

~99%
WATER MANAGEMENT

MULTI REUSE WATER

350,000 m³/year

SINDELFINGEN

OPTIMISATION COOLING TOWERS

100,000 m³/year

TUSCALOOSA

principal sketch
GREEN LOGISTICS

TARGET

2039

CO₂ EMISSIONS

-60 %*

*inbound/outbound Mercedes-Benz Cars, compared to 2021

RAIL

ROAD

SEA
Carbon reduction & renewable energy – on our “road to zero” and on our “road to 100%”

Battery Circularity & Recovery rate – in Kuppenheim, front-end ramp-up ready plus reducing waste and increasing recycling rates

Solar and wind – expanding capacity with partners

Water management – enabling savings and water harvesting

Energy storage – balancing volatility

Green logistics – ambitious 2039 target of reducing CO₂ emissions by 60%
DISCLAIMER

This document contains forward-looking statements that reflect our current views about future events. The words “anticipate”, “assume”, “believe”, “estimate”, “expect”, “intend”, “may”, “can”, “could”, “plan”, “project”, “should” and similar expressions are used to identify forward-looking statements. These statements are subject to many risks and uncertainties, including an adverse development of global economic conditions, in particular a negative change in market conditions in our most important markets; a deterioration of our refinancing possibilities on the credit and financial markets; events of force majeure including natural disasters, pandemics, acts of terrorism, political unrest, armed conflicts, industrial accidents and their effects on our sales, purchasing, production or financial services activities; changes in currency exchange rates, customs and foreign trade provisions; changes in laws, regulations and government policies (or changes in their interpretation), particularly those relating to vehicle emissions, fuel economy and safety or to ESG reporting (environmental, social or governance topics); price increases for fuel, raw materials or energy; disruption of production due to shortages of materials or energy, labour strikes or supplier insolvencies; a shift in consumer preferences towards smaller, lower-margin vehicles; a limited demand for all-electric vehicles; a possible lack of acceptance of our products or services which limits our ability to achieve prices and adequately utilize our production capacities; a decline in resale prices of used vehicles; the effective implementation of cost-reduction and efficiency-optimization measures; the business outlook for companies in which we hold a significant equity interest; the successful implementation of strategic cooperations and joint ventures; the resolution of pending governmental investigations or of investigations requested by governments and the outcome of pending or threatened future legal proceedings; and other risks and uncertainties, some of which are described under the heading “Risk and Opportunity Report” in the current Annual Report. If any of these risks and uncertainties materializes or if the assumptions underlying any of our forward-looking statements prove to be incorrect, the actual results may be materially different from those we express or imply by such statements. We do not intend or assume any obligation to update these forward-looking statements since they are based solely on the circumstances at the date of publication.