ARCHITECTS OF DESIRE

Coding the future of Mercedes-Benz

Markus Schäfer

Chief Technology Officer Mercedes-Benz

Magnus Östberg

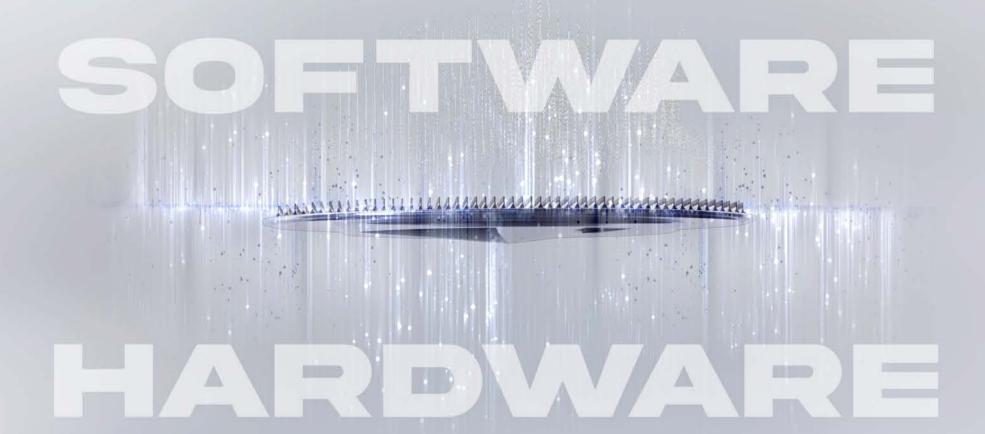
Chief Software Officer Mercedes-Benz

The following presentation contains forward-looking statements that reflect management's current views with respect to future events. Such statements are subject to many risks and uncertainties. If the assumptions underlying any of these statements prove incorrect, then actual results may be materially different from those expressed or implied by such statements. For further details, please refer to the disclaimer at the end of the presentation.

A chip-to-cloud architecture that enables the decoupling of software and hardware



A chip-to-cloud architecture that enables the decoupling of software and hardware



STRATEGY HERATE: MERCENES-RENZ OPERATING SYSTEM

Both technical foundations and luxury living space



FOUNDATIONS

Chip-to-cloud architecture
Scalable proprietary platform
Decoupling of hardware & software
Designed for safety and privacy



LIVING SPACE

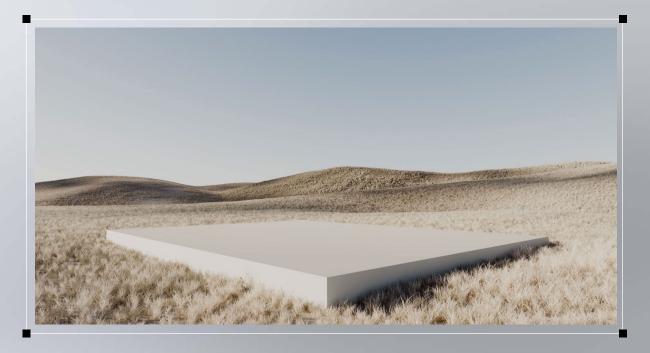
Body & Comfort - personalized luxury experience

Infotainment - best content and regional heroes

Automated Driving - the gift of time

Driving & Charging - intelligent and seamless

Both technical foundations and luxury living space



FOUNDATIONS

Chip-to-cloud architecture
Scalable proprietary platform
Decoupling of hardware & software
Designed for safety and privacy



LIVING SPACE

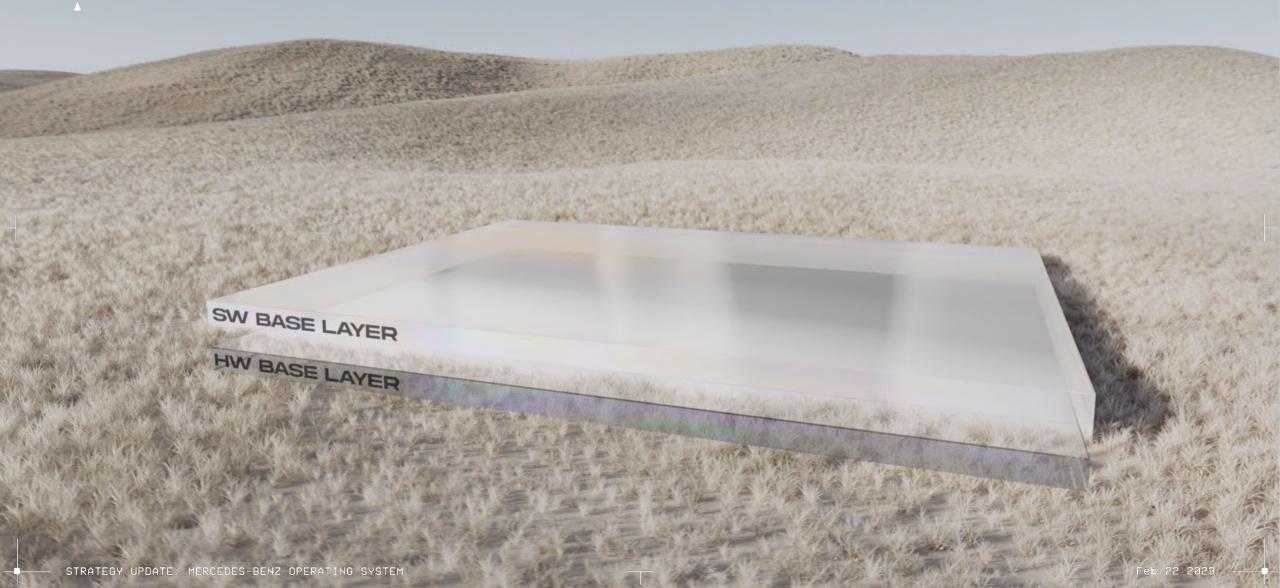
Body & Comfort - personalized luxury experience

Infotainment - best content and regional heroes

Automated Driving - the gift of time

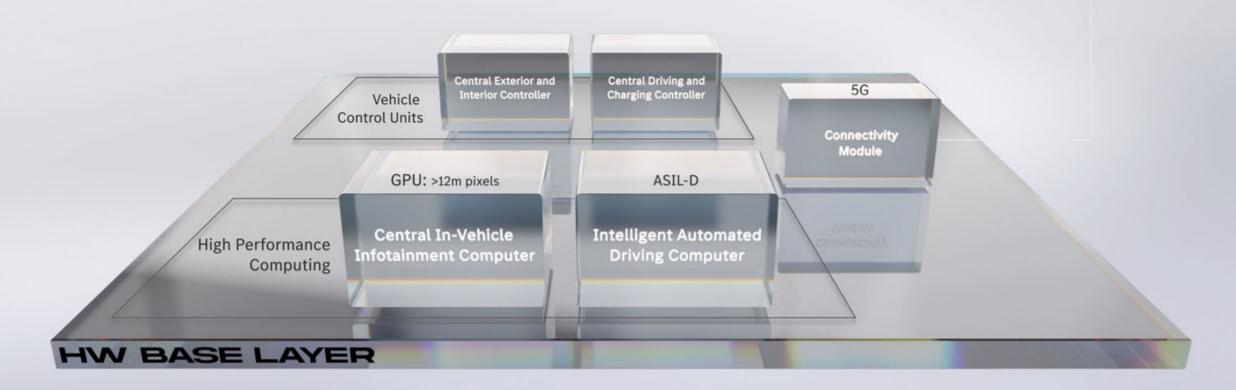
Driving & Charging - intelligent and seamless





MB.OS hardware architecture is purpose-built

An integration platform for intelligent vehicle functions across all car lines



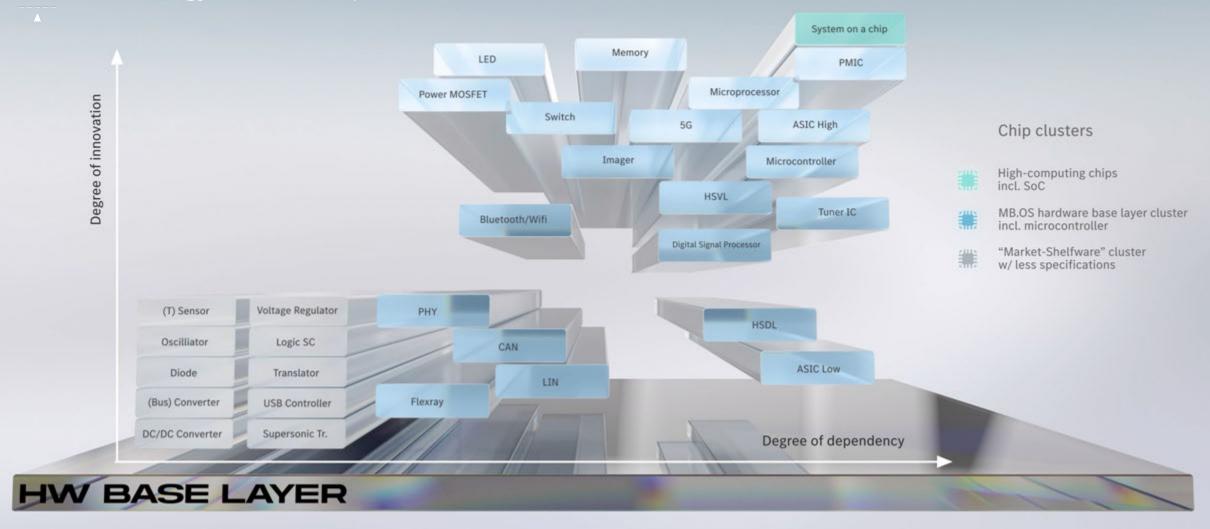
MB.OS hardware base layer – semiconductors
Tailored strategy for each chip cluster



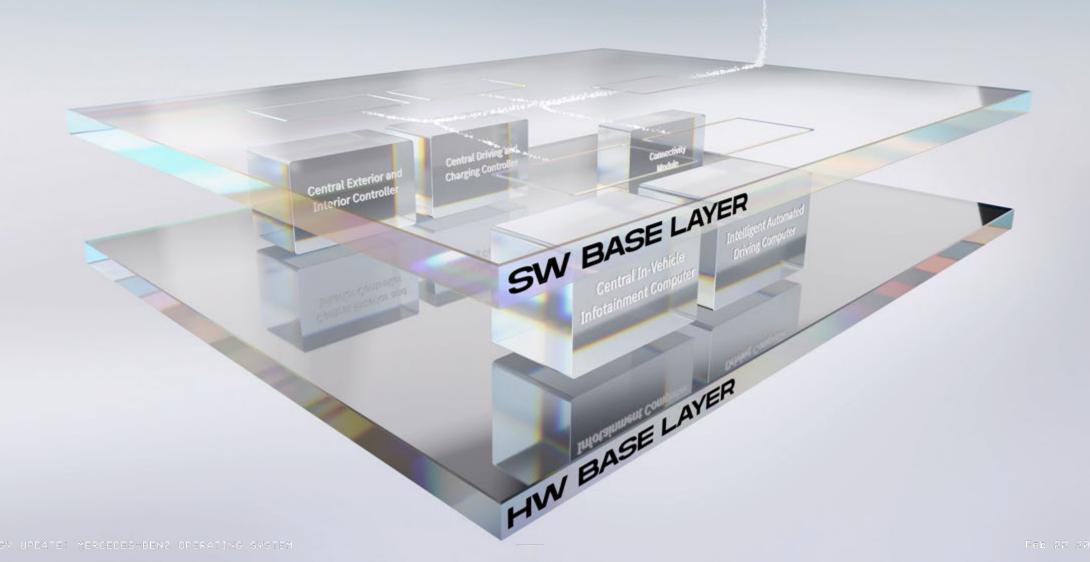
MB.OS hardware base layer – semiconductors Tailored strategy for each chip cluster



MB.OS hardware base layer – semiconductors Tailored strategy for each chip cluster

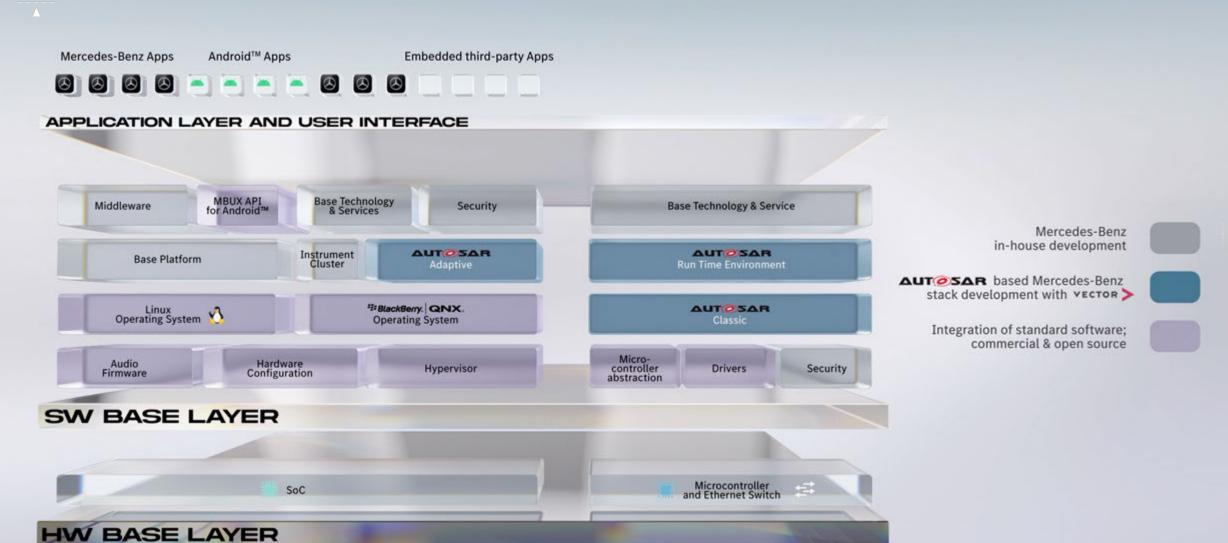


MB.OS software base layer allows very rapid OTA updates
Ethernet backbone links domain computers and connectivity module

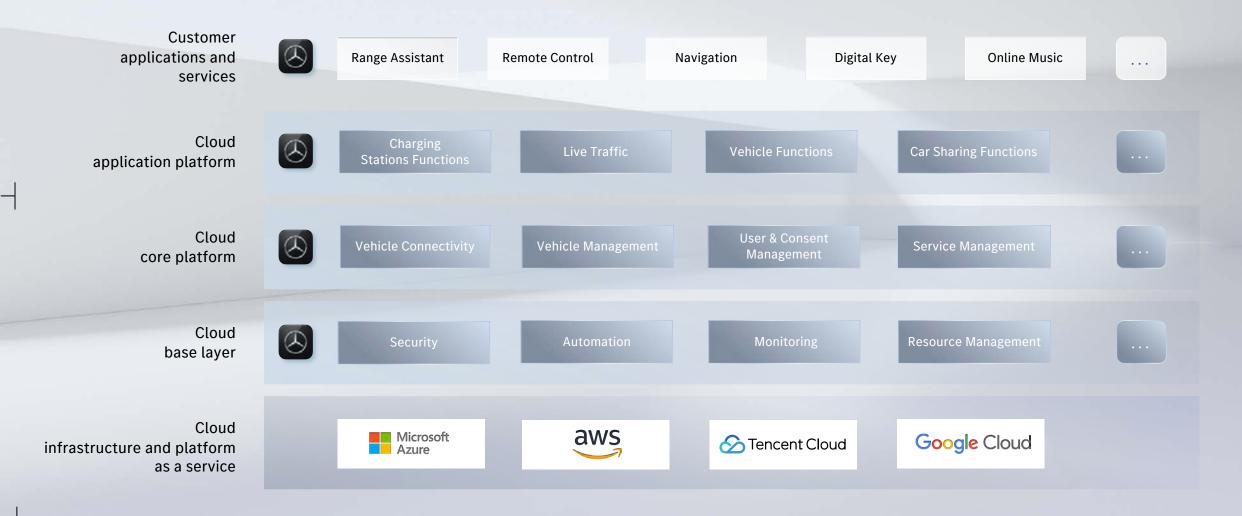


MB.OS software base layer

Deep dive into our in-house developed infotainment controller



Mercedes-Benz Intelligent Cloud Benefits in scalability, flexibility and sustainability



MB.OS is powered by data

For better product and customer engagement

DATA FROM 16 MILLION CARS BY 2025

CONTINUAL PRODUCT IMPROVEMENT

INDIVIDUAL CUSTOMER OFFERINGS

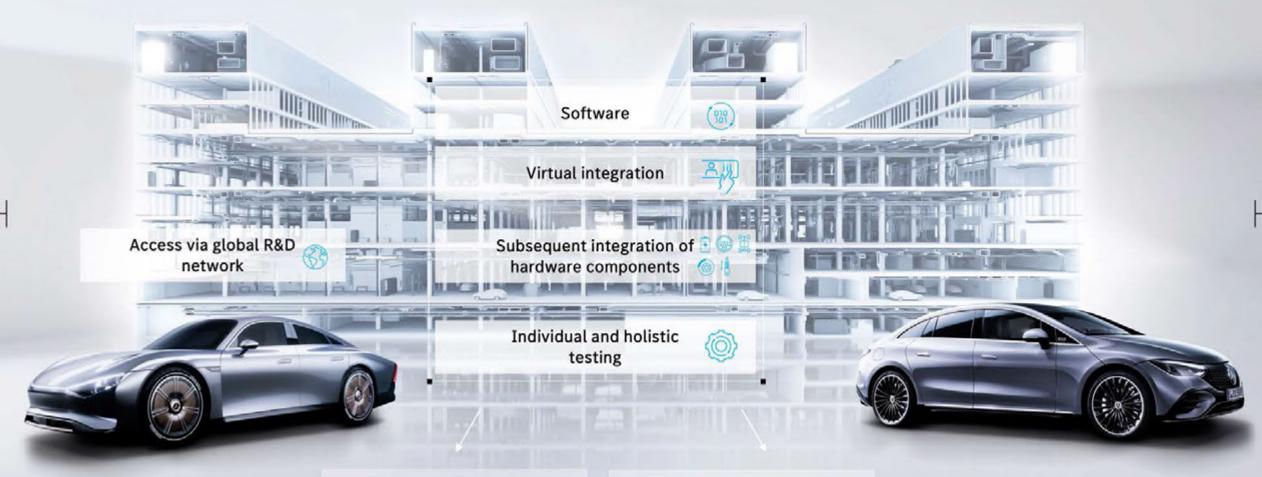
MERCEDES ME ID

MERCEDES ME PRIVACY CENTER



Electric Software Hub in Stuttgart

The backbone of software integration, validation and testing



Delivery of prototypes for R&D Data exchange with global production network

MB.OS is designed and delivered in a global network of expertise Focused on market proximity and cost control



Cloud, connectivity & OTA delivery

SUNNYVALE & CARLSBAD

AD software, UX, AI, telematics and design

STUTTGART

automated driving, UI/UX, validation, base software, driving software

SOFIA

Infotainment, test automation, base software development

Architecture, integration, AI,

BERLIN

Connected services, mobile app, audio, speech

TEL AVIV

Cybersecurity

KANAGAWA & SEOUL

Local content integration & testing

BEIJING & SHANGHAI

AI, automated driving & infotainment Local adaption: content & testing

BANGALORE

Virtualization, simulation & data science, body & comfort features, AI, battery management & charging system, AD software, cloud

We are the architects and owners of the MB.OS platform Full control of development to deliver an outstanding luxury product

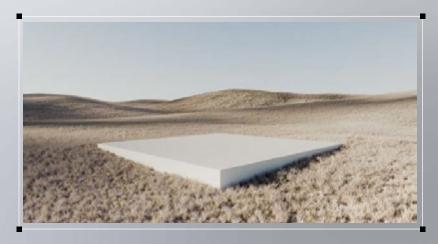
SERVICE-ORIENTED CHIP-TO-CLOUD ARCHITECTURE SCALABLE DECOUPLED SOFTWARE AND HARDWARE

PROPRIETARY
PLATFORM
BUILT ON
STANDARDS

DESIGNED FOR SAFETY AND PRIVACY. ENABLING PARTNERS OF CHOICE



MB.OS is designed to give an unrivalled customer experience How we are creating a unique living space



FOUNDATIONS

Chip-to-cloud architecture Scalable proprietary platform Decoupling of hardware & software Designed for safety and privacy



LIVING SPACE

Body & Comfort - personalized luxury experience

Infotainment - best content and regional heroes

Automated Driving - the gift of time

Driving & Charging - intelligent and seamless

BODY & COMFORT

INFOTAINMENT

AUTOMATED DRIVING

DRIVING & CHARGING

MB.OS will create an immersive multi-sensory experience We have control over all vehicle functions to deliver exceptional comfort



BODY & COMFORT

INFOTAINMENT

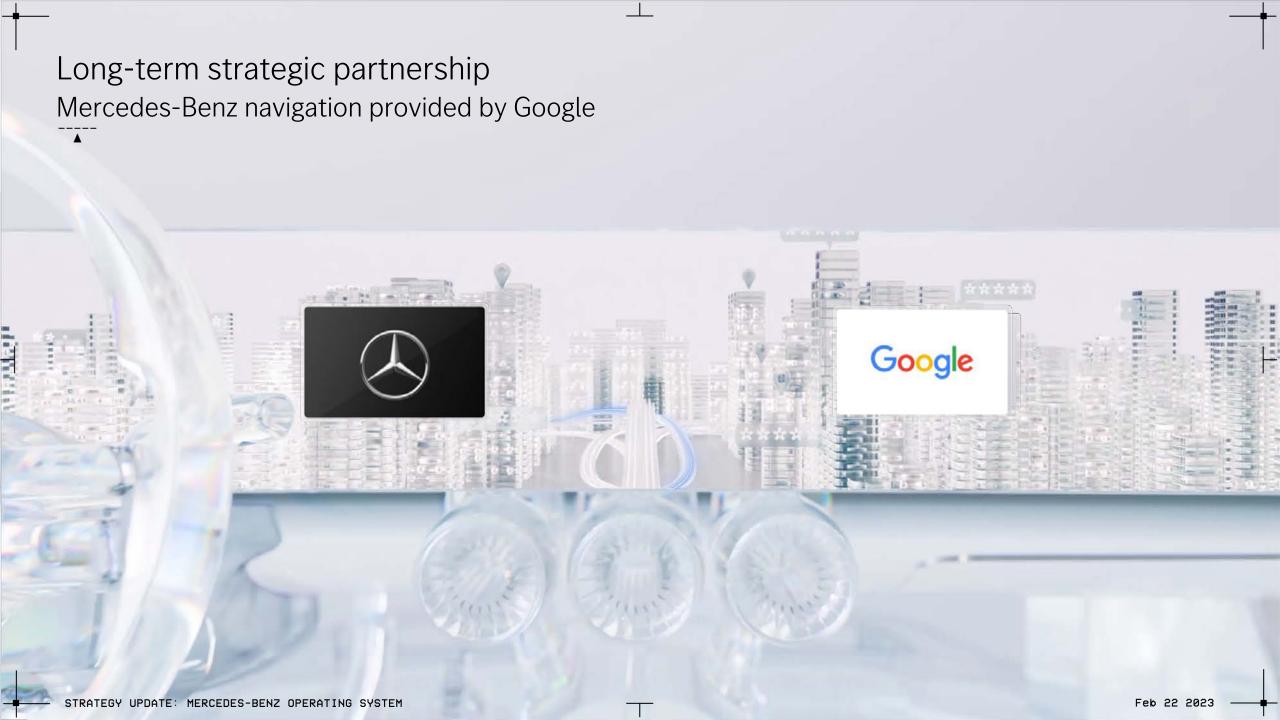
AUTOMATED DRIVING DRIVING & CHARGING





Place Details provided by Google Discover your points of interest





Regional heroes for best navigation Leveraged by Unity game engine

AMAP

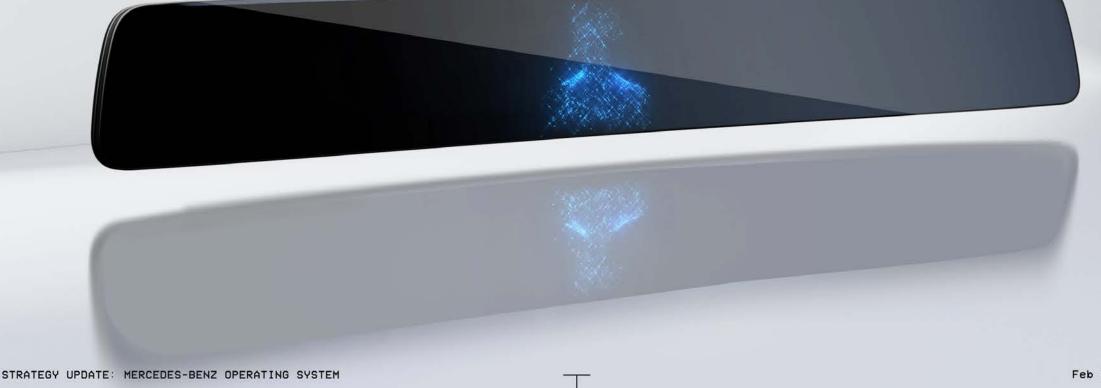
TMAP





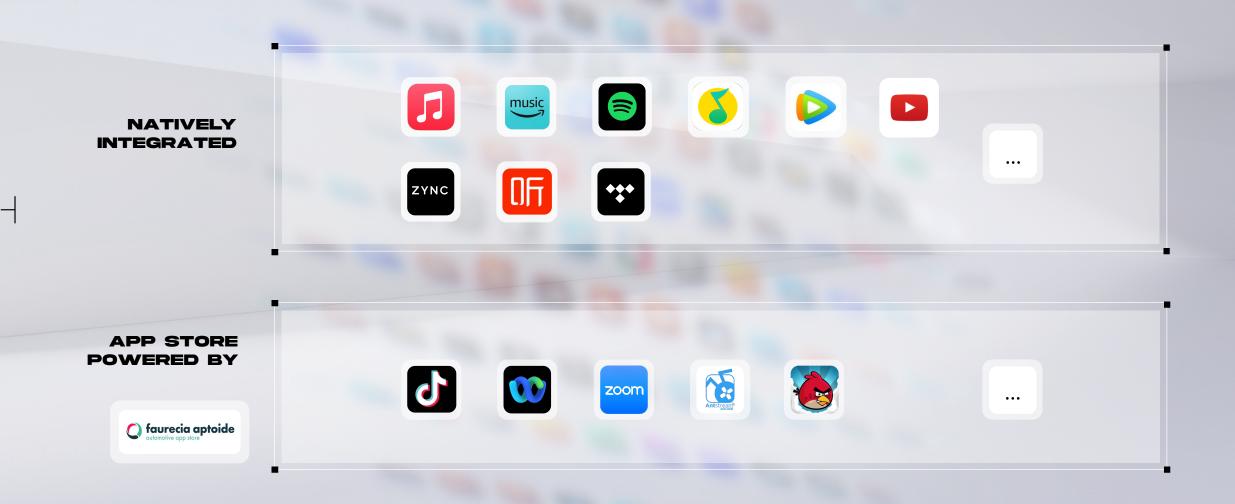


Spectacular screens and user experience Intuitive. Interactive. Learning.



Car as entertainment center

Fast and efficient third-party app integration for various use cases



Entertainment center
Video streaming with leading apps - regionally tailored



STRATEGY UPDATE: MERCEDES-BENZ OPERATING SYSTEM

Feb 22 2023

Integrating gaming platforms
Starting with Antstream Arcade

1500 CLASSIC GAMES

500 MINI GAMES



Unparalleled audio excellence Also in entry segment



Seamless video conferencing
From the comfort of your Mercedes-Benz



Personalization

Mode for Digital Art – an exclusive canvas



BODY & COMFORT INFOTAINMENT

AUTOMATED DRIVING

DRIVING & CHARGING

Mercedes-Benz leads in safe automated driving Our Level 3 system is a world first

LEVEL 2

Automatic Lane Change (ALC) in the U.S. and more markets to come

LEVEL 3

DRIVE PILOT available in Germany, approved in Nevada, expected soon in California

LEVEL 4

INTELLIGENT PARK PILOT available in Germany

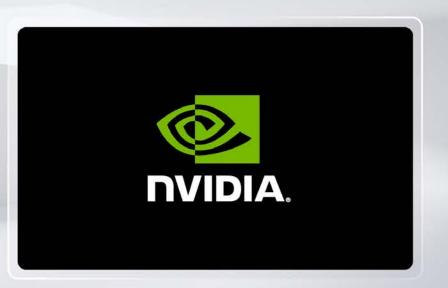
Working towards higher speeds



STRATEGY UPDATE: MERCEDES-BENZ OPERATING SYSTEM

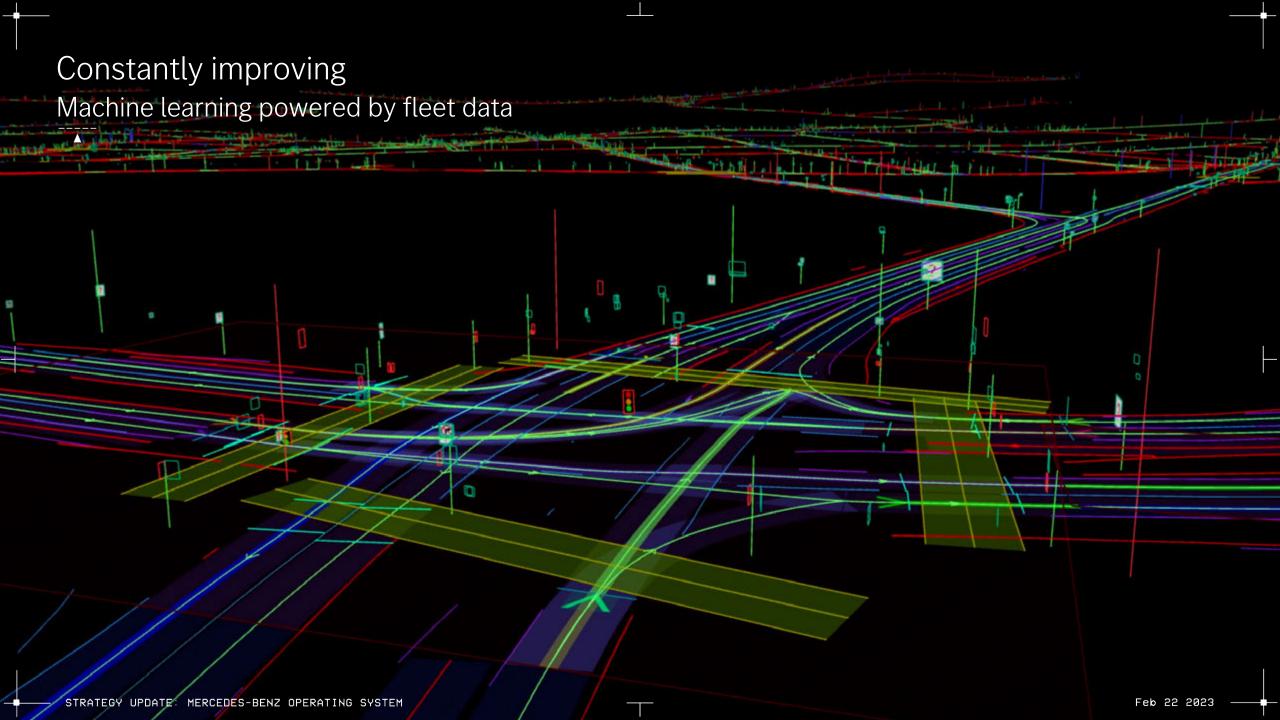
Feb 22 2023





STRATEGY UPDATE: MERCEDES-BENZ OPERATING SYSTEM

Feb 22 2023



Advancing next-generation Level 2 automated driving Leveraging machine learning

Best-in-class LiDAR

New dimension of processing power

AI-powered and data-driven

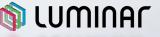
System designed for urban use cases

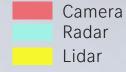
Point-to-point assisted driving based on navigation

Substantially increased availability and ODD

Starting with MMA for entry segment







STRATEGY UPDATE: MERCEDES-BENZ OPERATING SYSTEM

Accelerating next-generation Level 3 automated driving with 2x computing power Giving customers back even more time









BODY & COMFORT
INFOTAINMENT
AUTOMATED DRIVING

DRIVING & CHARGING

First-class range management and route planning Only possible with access to all vehicle data





We are the architects

Strong technical foundations and a compelling luxury living space

PERSONALIZED LUXURY EXPERIENCE BEST CONTENT
AND
NAVIGATION
VIA
PARTNERSHIPS

IN AUTOMATED DRIVING

INTELLIGENT
AND SEAMLESS
DRIVING
AND
CHARGING

SERVICE-ORIENTED CHIP-TO-CLOUD ARCHITECTURE SCALABLE DECOUPLED SOFTWARE AND HARDWARE

PROPRIETARY
PLATFORM
BUILT ON
STANDARDS

DESIGNED FOR SAFETY AND PRIVACY. ENABLING PARTNERS OF CHOICE













Disclaimer

This document contains forward-looking statements that reflect our current views about future events. The words "anticipate," "assume," "believe," "estimate," "expect," "intend," "may," "can," "could," "plan," "project," "should" and similar expressions are used to identify forward-looking statements. These statements are subject to many risks and uncertainties, including an adverse development of global economic conditions, in particular a decline of demand in our most important markets; a deterioration of our refinancing possibilities on the credit and financial markets; events of force majeure including natural disasters, pandemics, acts of terrorism, political unrest, armed conflicts, industrial accidents and their effects on our sales, purchasing, production or financial services activities; changes in currency exchange rates, customs and foreign trade provisions; a shift in consumer preferences towards smaller, lower-margin vehicles; a possible lack of acceptance of our products or services which limits our ability to achieve prices and adequately utilize our production capacities; price increases for fuel or raw materials; disruption of production due to shortages of materials, labour strikes or supplier insolvencies; a decline in resale prices of used vehicles; the effective implementation of cost-reduction and efficiency-optimization measures; the business outlook for companies in which we hold a significant equity interest; the successful implementation of strategic cooperations and joint ventures; changes in laws, regulations and government policies, particularly those relating to vehicle emissions, fuel economy and safety; the resolution of pending governmental investigations or of investigations requested by governments and the outcome of pending or threatened future legal proceedings; and other risks and uncertainties, some of which are described under the heading "Risk and Opportunity Report" in the current Annual Report or in the current Interim Report. If any of these risks and uncertainties materializes or if the assumptions underlying any of our forward-looking statements prove to be incorrect, the actual results may be materially different from those we express or imply by such statements. We do not intend or assume any obligation to update these forward-looking statements since they are based solely on the circumstances at the date of publication.