## DAIMLER

Fact Sheet for Q3 and January-September 2019
October 24, 2019

## DAIMLER

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## DAIMLER

## Stock Market Information

| 4th Quarter | 1st | rter | 2nd | rter | 3rd Quarter |  |  | January - September |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 20182017 | 2019 | 2018 | 2019 | 2018 | 2019 | 2018 | Change | 2019 | 2018 |  |


| Earnings per share* (in EUR) |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| basic | 1.46 | 2.93 | 1.96 | 2.12 | -1.24 | 1.61 | 1.61 | 1.58 | +2\% | 2.32 | 5.32 | -56\% |
| diluted | 1.46 | 2.93 | 1.96 | 2.12 | -1.24 | 1.61 | 1.61 | 1.58 | +2\% | 2.32 | 5.32 | -56\% |
| Average number of shares outstanding (in millions) (adjusted for treasury stocks) |  |  |  |  |  |  |  |  |  |  |  |  |
| basic | 1,069.8 | 1,069.8 | 1,069.7 | 1,069.8 | 1,069.7 | 1,069.8 | 1,069.8 | 1,069.8 | 0\% | 1,069.7 | 1,069.8 | -0\% |
| diluted | 1,069.8 | 1,069.8 | 1,069.7 | 1,069.8 | 1,069.7 | 1,069.8 | 1,069.8 | 1,069.8 | 0\% | 1,069.7 | 1,069.8 | -0\% |
| Number of shares outstanding (at period end, in millions) | 1,069.8 | 1,069.8 | 1,069.0 | 1,069.8 | 1,069.8 | 1,069.8 | 1,069.8 | 1,069.8 | 0\% |  |  |  |
| Share price Frankfurt (at period end, in EUR) | 45.91 | 70.80 | 52.25 | 68.97 | 48.93 | 55.13 | 45.62 | 54.35 | -16\% |  |  |  |
| Market capitalization Frankfurt (at period end, in billions of EUR) | 49.12 | 75.74 | 55.86 | 73.79 | 52.35 | 58.98 | 48.81 | 58.15 | -16\% |  |  |  |

* The 2017 figures have been adjusted based on new IFRS 15 standards including cost of hedging (IFRS 9).


## DAIMLER

## Key Figures and Ratios

| (in millions of EUR) | 4th Quarter |  | 1st Quarter |  | 2nd Quarter |  | 3rd Quarter |  |  | January - September |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 | 2019 | 2018 | 2019 | 2018 | 2019 | 2018 | Change | 2019 | 2018 | Change |
| Unit Sales (in units) | 917,756 | 873,040 | 773,796 | 806,905 | 821,666 | 833,005 | 839,326 | 794,749 | +6\% | 2,434,788 | 2,434,659 | +0\% |
| Revenue* | 46,610 | 43,613 | 39,698 | 39,785 | 42,650 | 40,756 | 43,270 | 40,211 | +8\% | 125,618 | 120,752 | +4\% |
| EBIT* | 2,669 | 3,421 | 2,802 | 3,335 | -1,555 | 2,640 | 2,694 | 2,488 | +8\% | 3,941 | 8,463 | -53\% |
| Net profit (loss), Group* | 1,642 | 3,216 | 2,149 | 2,354 | -1,242 | 1,825 | 1,813 | 1,761 | +3\% | 2,720 | 5,940 | -54\% |
| Profit (loss) attributable to shareholders of Daimler AG* | 1,561 | 3,131 | 2,095 | 2,273 | -1,328 | 1,726 | 1,719 | 1,689 | +2\% | 2,486 | 5,688 | -56\% |
| R\&D expenditure total | 2,123 | 2,150 | 2,378 | 2,321 | 2,357 | 2,290 | 2,501 | 2,373 | +5\% | 7,236 | 6,984 | +4\% |
| Expensed R\&D costs | 1,474 | 1,429 | 1,704 | 1,712 | 1,569 | 1,620 | 1,764 | 1,775 | -1\% | 5,037 | 5,107 | -1\% |
| Capitalized development costs | 649 | 721 | 674 | 609 | 788 | 670 | 737 | 598 | +23\% | 2,199 | 1,877 | +17\% |
| Amortization on capitalized development costs | 430 | 323 | 429 | 360 | 455 | 378 | 456 | 370 | +23\% | 1,340 | 1,108 | +21\% |
| Depreciation and amortization** <br> (including amortization on capitalized development costs, excluding depreciation on leased assets) | 1,690 | 1,436 | 1,765 | 1,444 | 1,804 | 1,469 | 1,878 | 1,574 | +19\% | 5,447 | 4,487 | +21\% |
| Capital expenditure total** | 3,401 | 3,599 | 2,634 | 2,214 | 2,753 | 2,388 | 2,849 | 2,884 | -1\% | 8,236 | 7,486 | +10\% |
| Investment in pp\&e | 2,556 | 2,564 | 1,654 | 1,332 | 1,722 | 1,539 | 1,749 | 2,043 | -14\% | 5,125 | 4,914 | +4\% |
| Capitalized development costs | 649 | 721 | 674 | 609 | 788 | 670 | 737 | 598 | +23\% | 2,199 | 1,877 | +17\% |
| Financial investments and other intangible assets | 196 | 314 | 306 | 273 | 243 | 179 | 363 | 243 | +49\% | 912 | 695 | +31\% |

[^0]** Industrial business.

## DAIMLER

## Free Cash Flow and Net Liquidity of the Industrial Business

|  | 4th Quarter |  | 1st Quarter |  | 2nd Quarter |  | 3rd Quarter |  |  | January - September |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in millions of EUR) | 2018 | 2017 | 2019 | 2018 | 2019 | 2018 | 2019 | 2018 | Change | 2019 | 2018 | Change |
| Net liquidity |  |  |  |  |  |  |  |  |  |  |  |  |
| at the beginning of the period | 13,499 | 20,832 | 13,054* | 16,597 | 11,346 | 18,683 | 6,618 | 14,472 | -54\% | 13,054* | 16,597 | -21\% |
| Free cash flow | 2,958 | -3,766 | -2,039 | 1,822 | -1,302 | -18 | 2,819 | -1,864 |  | -522 | -60 |  |
| thereof: working capital** | 313 | -2,058 | -2,391 | 297 | -1,072 | -793 | -76 | -2,611 |  | -3,539 | -3,107 |  |
| Other | -169 | -469 | 331 | 264 | -3,426 | -4,193 | 211 | 891 | -76\% | -2,884 | -3,038 |  |
| thereof: dividends Daimler AG | 0 | 0 | 0 | 0 | -3,477 | -3,905 | 0 | 0 | . | -3,477 | -3,905 |  |
| Net liquidity at the end of the period | 16,288 | 16,597 | 11,346 | 18,683 | 6,618 | 14,472 | 9,648 | 13,499 | -29\% | 9,648 | 13,499 | -29\% |

* Reflecting effects from initial application of IFRS 16.
** Inventories, trade receivables and trade payables. The 2017 figures have been adjusted based on new IFRS 15 standards including cost of hedging (IFRS 9).


## DAIMLER

## Liquidity

| (in millions of EUR) | 4th Quarter |  | 1st Quarter |  | 2nd Quarter |  | 3rd Quarter |  |  | End of |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 | 2019 | 2018 | 2019 | 2018 | 2019 | 2018 | Change | Q3 2019 | 2018 | Change |
| Group liquidity |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash and cash equivalents | 15,853 | 12,072 | 16,598 | 14,058 | 12,519 | 14,334 | 16,989 | 15,014 | +13\% | 16,989 | 15,853 | +7\% |
| Marketable securities and term deposits | 9,577 | 10,063 | 10,114 | 10,407 | 8,945 | 10,348 | 8,999 | 9,865 | -9\% | 8,999 | 9,577 | -6\% |
| Gross liquidity | 25,430 | 22,135 | 26,712 | 24,465 | 21,464 | 24,682 | 25,988 | 24,879 | +4\% | 25,988 | 25,430 | +2\% |
| Financing liabilities (nominal) | -144,999 | -127,353 | -154,825 | -129,671 | -153,271 | -137,398 | -158,715 | -141,572 |  | -158,715 | -144,999 |  |
| Net debt | -119,569 | -105,218 | -128,113 | -105,206 | -131,807 | -112,716 | -132,727 | -116,693 |  | -132,727 | -119,569 |  |
| Liquidity of the industrial business |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash and cash equivalents | 12,799 | 9,515 | 14,301 | 12,263 | 10,538 | 12,064 | 15,144 | 12,375 | +22\% | 15,144 | 12,799 | +18\% |
| Marketable securities and term deposits | 8,364 | 8,894 | 9,038 | 9,133 | 7,833 | 9,185 | 7,876 | 8,691 | -9\% | 7,876 | 8,364 | -6\% |
| Gross liquidity | 21,163 | 18,409 | 23,339 | 21,396 | 18,371 | 21,249 | 23,020 | 21,066 | +9\% | 23,020 | 21,163 | +9\% |
| Financing liabilities (nominal) | -4,875 | -1,812 | -11,993 | -2,713 | -11,753 | -6,777 | -13,372 | -7,567 | . | -13,372 | -4,875 |  |
| Net liquidity | 16,288 | 16,597 | 11,346 | 18,683 | 6,618 | 14,472 | 9,648 | 13,499 | -29\% | 9,648 | 16,288 | -41\% |

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## Pension and Health-Care Benefits

(in billions of EUR)

Pension benefits

| Benefit obligations | -31.7 | -31.7 | -33.5 | -31.5 | -35.6 | -31.7 | -37.9 | -31.4 |  | -37.9 | -31.7 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Plan assets | 25.5 | 27.2 | 26.6 | 26.6 | 26.9 | 26.5 | 27.4 | 26.6 | +3\% | 27.4 | 25.5 |
| Funded status | -6.2 | -4.5 | -6.9 | -4.9 | -8.7 | -5.2 | -10.5 | -4.8 |  | -10.5 | -6.2 |
| Funding ratio | 80.4\% | 85.8\% | 79.4\% | 84.4\% | 75.6\% | 83.6\% | 72.3\% | 84.7\% |  | 72.3\% | 80.4\% |
| Health-care benefits |  |  |  |  |  |  |  |  |  |  |  |
| Benefit obligations | -1.1 | -1.2 | -1.1 | -1.1 | -1.2 | -1.2 | -1.3 | -1.2 |  | -1.3 | -1.1 |
| Plan assets | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |  | 0.0 | 0.0 |
| Reimbursement Medicare Act | 0.0 | 0.1 | 0.0 | 0.1 | 0.0 | 0.1 | 0.0 | 0.1 | -100\% | 0.0 | 0.0 |
| Funded status | -1.1 | -1.1 | -1.1 | -1.0 | -1.2 | -1.1 | -1.3 | -1.1 |  | -1.3 | -1.1 |

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## Unit Sales

| (in units) | 4th Quarter |  | 1st Quarter |  | 2nd Quarter |  | 3rd Quarter |  |  | January - September |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 | 2019 | 2018 | 2019 | 2018 | 2019 | 2018 | Change | 2019 | 2018 | Change |
| Mercedes-Benz Cars | 638,263 | 613,026 | 555,312 | 594,299 | 575,639 | 590,690 | 604,655 | 559,539 | +8\% | 1,735,606 | 1,744,528 | -1\% |
| Daimler Trucks | 143,524 | 133,711 | 115,920 | 113,846 | 126,474 | 123,910 | 125,382 | 136,055 | -8\% | 367,776 | 373,811 | -2\% |
| Mercedes-Benz Vans | 126,088 | 117,748 | 97,038 | 93,016 | 111,118 | 110,883 | 100,332 | 91,414 | +10\% | 308,488 | 295,313 | +4\% |
| Daimler Buses | 9,881 | 8,555 | 5,526 | 5,744 | 8,435 | 7,522 | 8,957 | 7,741 | +16\% | 22,918 | 21,007 | +9\% |
| Daimler Group | 917,756 | 873,040 | 773,796 | 806,905 | 821,666 | 833,005 | 839,326 | 794,749 | +6\% | 2,434,788 | 2,434,659 | +0\% |

## DAIMLER

## Production Volume

| (in units) | 4th Quarter |  | 1st Quarter |  | 2nd Quarter |  | 3rd Quarter |  |  | January - September |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 | 2019 | 2018 | 2019 | 2018 | 2019 | 2018 | Change | 2019 | 2018 | Change |
| Mercedes-Benz Cars | 556,415 | 587,020 | 614,094 | 608,071 | 588,250 | 601,343 | 655,411 | 632,441 | +4\% | 1,857,755 | 1,841,855 | +1\% |
| Daimler Trucks | 133,912 | 122,159 | 125,599 | 120,770 | 127,224 | 128,255 | 126,384 | 141,909 | -11\% | 379,207 | 390,934 | -3\% |
| Mercedes-Benz Vans | 105,527 | 115,308 | 111,598 | 109,996 | 115,789 | 127,444 | 91,669 | 97,347 | -6\% | 319,056 | 334,787 | -5\% |
| Daimler Buses | 7,182 | 6,873 | 6,972 | 6,924 | 8,670 | 8,620 | 8,417 | 8,507 | -1\% | 24,059 | 24,051 | +0\% |
| Daimler Group | 803,036 | 831,360 | 858,263 | 845,761 | 839,933 | 865,662 | 881,881 | 880,204 | +0\% | 2,580,077 | 2,591,627 | -0\% |

## DAIMLER

## Revenue*

|  | 4th Quarter |  | 1st Quarter |  | 2nd Quarter |  | 3rd Quarter |  |  | January - September |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in millions of EUR) | 2018 | 2017 | 2019 | 2018 | 2019 | 2018 | 2019 | 2018 | Change | 2019 | 2018 | Change |
| Mercedes-Benz Cars | 25,858 | 24,905 | 21,200 | 22,998 | 22,293 | 22,575 | 23,525 | 21,672 | +9\% | 67,018 | 67,245 | -0\% |
| Daimler Trucks | 10,424 | 9,564 | 9,546 | 8,619 | 10,472 | 9,185 | 10,349 | 10,045 | +3\% | 30,367 | 27,849 | +9\% |
| Mercedes-Benz Vans | 3,978 | 3,769 | 3,369 | 3,098 | 3,654 | 3,511 | 3,485 | 3,039 | +15\% | 10,508 | 9,648 | +9\% |
| Daimler Buses | 1,540 | 1,348 | 785 | 850 | 1,268 | 1,075 | 1,231 | 1,064 | +16\% | 3,284 | 2,989 | +10\% |
| Daimler Mobility | 7,059 | 6,307 | 6,881 | 6,255 | 7,145 | 6,570 | 7,086 | 6,385 | +11\% | 21,112 | 19,210 | +10\% |
| Reconciliation | -2,249 | $-2,280$ | -2,083 | $-2,035$ | -2,182 | -2,160 | $-2,406$ | -1,994 | . | -6,671 | -6,189 | . |
| Daimler Group | 46,610 | 43,613 | 39,698 | 39,785 | 42,650 | 40,756 | 43,270 | 40,211 | +8\% | 125,618 | 120,752 | +4\% |

* The 2017 figures have been adjusted based on new IFRS 15 standards including cost of hedging (IFRS 9).

In 2017 and 2018 at the Daimler Mobility segment, the Group's internal revenue and cost of sales have been adjusted by the same amount. These adjustments have been fully eliminated in the reconciliation.

## DAIMLER

## Earnings Before Interest and Taxes (EBIT) and Return on Sales (RoS)*

(EBIT in millions of EUR, RoS in \%)

$$
\frac{\text { 4th Quarter }}{2018 \quad 2017} \frac{\text { 1st Quarter }}{2019} \begin{aligned}
& 2018
\end{aligned}
$$

| 3rd Quarter |  |  | January - September |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2019 | 2018 | Change | $2019 \quad$ Change |  |


| Mercedes-Benz Cars |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EBIT | 1,883 | 2,375 | 1,298 | 2,060 | -672 | 1,901 | 1,423 | 1,372 | +4\% | 2,049 | 5,333 | -62\% |
| RoS | 7.3\% | 9.5\% | 6.1\% | 9.0\% | -3.0\% | 8.4\% | 6.0\% | 6.3\% | . | 3.1\% | 7.9\% |  |
| Daimler Trucks |  |  |  |  |  |  |  |  |  |  |  |  |
| EBIT | 710 | 559 | 582 | 647 | 725 | 546 | 774 | 850 | -9\% | 2,081 | 2,043 | +2\% |
| RoS | 6.8\% | 5.8\% | 6.1\% | 7.5\% | 6.9\% | 5.9\% | 7.5\% | 8.5\% |  | 6.9\% | 7.3\% |  |
| Mercedes-Benz Vans |  |  |  |  |  |  |  |  |  |  |  |  |
| EBIT | 81 | 247 | -98 | 172 | -2,050 | 152 | 113 | -93 |  | -2,035 | 231 |  |
| RoS | 2.0\% | 6.6\% | -2.9\% | 5.6\% | -56.1\% | 4.3\% | 3.2\% | -3.1\% | . | -19.4\% | 2.4\% |  |
| Daimler Buses |  |  |  |  |  |  |  |  |  |  |  |  |
| EBIT | 132 | 99 | -21 | 37 | 106 | 66 | 79 | 30 | +163\% | 164 | 133 | +23\% |
| RoS | 8.6\% | 7.3\% | -2.7\% | 4.4\% | 8.4\% | 6.1\% | 6.4\% | 2.8\% | . | 5.0\% | 4.4\% |  |
| Daimler Mobility |  |  |  |  |  |  |  |  |  |  |  |  |
| EBIT | 378 | 416 | 1,209 | 548 | 431 | 66 | 413 | 392 | +5\% | 2,053 | 1,006 | +104\% |
| Return on equity (RoE) | 12.0\% | 14.3\% | 35.7\% | 17.9\% | 12.5\% | 2.1\% | 11.9\% | 12.5\% | . | 19.9\% | 10.8\% | . |
| Reconciliation | -515 | -275 | -168 | -129 | -95 | -91 | -108 | -63 | . | -371 | -283 |  |
| Daimler Group | 2,669 | 3,421 | 2,802 | 3,335 | -1,555 | 2,640 | 2,694 | 2,488 | +8\% | 3,941 | 8,463 | -53\% |

[^1]
## DAIMLER

## Disclosed Items Affecting EBIT

| (in millions of EUR) |  | 4th Quarter |  | 1st Quarter |  | 2nd Quarter |  | 3rd Quarter |  | January - September |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2018 | 2017 | 2019 | 2018 | 2019 | 2018 | 2019 | 2018 | 2019 | 2018 |
|  | Expenses for voluntary service activities and a specific vehicle recall | - | 28 | - | - | - | - | - | - | - | - |
|  | Remeasurement of investment in Aston Martin Lagonda Global Holdings plc | -74 | - | - | - | - | - | - | 185 | - | 185 |
|  | Governmental and court proceedings and measures relating to diesel vehicles | - | - | - | - | -1,067 | - | - | - | -1,067 | - |
|  | Expenses in connection with Takata airbags | - | - | - | - | -600 | - | - | - | -600 | - |
|  | Vehicle recall | - | - | - | - | -167 | - | - | - | -167 | - |
|  | Expenses related to fixed cost optimization | - | -78 | - | * | - | - | - | - | - | * |
|  | Expenses/income in connection with Takata airbags | - | - | - | - | -47 | - | 39 | - | -8 | - |
|  | Governmental and court proceedings and measures relating to diesel vehicles | - | - | - | - | -1,372 | - | - | - | -1,372 | - |
|  | Product portfolio review | - | - | - | - | -459 | - | - | - | -459 | - |
|  | Expenses in connection with Takata airbags | - | - | - | - | -340 | - | - | - | -340 | - |
|  | Settlement of the Toll Collect arbitration proceedings | - | - | - | - | - | -418 | - | - | - | -418 |
|  | Merger of mobility services of Daimler and BMW | - | - | 718 | - | - | - | - | - | 718 | - |
|  | Impairment of investment in BAIC Motor | -150 | - | - | - | - | - | - | - | - | - |
|  | Governmental and court proceedings and measures relating to diesel vehicles | - | - | - | - | -114 | - | - | - | -114 |  |

[^2]
## DAIMLER

## Mercedes-Benz Cars

## Overview

|  | 4th Quarter |  | 1st Quarter |  | 2nd Quarter |  | 3rd Quarter |  |  | January - September |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 | 2019 | 2018 | 2019 | 2018 | 2019 | 2018 | Change | 2019 | 2018 | Change |
| Unit sales (units) | 638,263 | 613,026 | 555,312 | 594,299 | 575,639 | 590,690 | 604,655 | 559,539 | +8\% | 1,735,606 | 1,744,528 | -1\% |
| Retail sales (units) | 627,601 | 606,503 | 587,921 | 625,030 | 607,126 | 629,462 | 617,972 | 556,979 | +11\% | 1,813,019 | 1,811,471 | +0\% |
| Production (units) | 556,415 | 587,020 | 614,094 | 608,071 | 588,250 | 601,343 | 655,411 | 632,441 | +4\% | 1,857,755 | 1,841,855 | +1\% |
| Revenue* (millions of EUR) | 25,858 | 24,905 | 21,200 | 22,998 | 22,293 | 22,575 | 23,525 | 21,672 | +9\% | 67,018 | 67,245 | -0\% |
| EBIT* (millions of EUR) | 1,883 | 2,375 | 1,298 | 2,060 | -672 | 1,901 | 1,423 | 1,372 | +4\% | 2,049 | 5,333 | -62\% |
| Return on sales* (\%) | 7.3\% | 9.5\% | 6.1\% | 9.0\% | -3.0\% | 8.4\% | 6.0\% | 6.3\% |  | 3.1\% | 7.9\% |  |
| V-Class/X-Class retail sales (included in MBC retail sales) | 22,065 | 17,648 | 18,051 | 16,940 | 19,310 | 21,964 | 19,253 | 15,818 | +22\% | 56,614 | 54,722 | +3\% |

* The 2017 figures have been adjusted based on new IFRS 15 standards including cost of hedging (IFRS 9).


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## Mercedes-Benz Cars

## Unit Sales

|  | 4th Quarter |  | 1st Quarter |  | 2nd Quarter |  | 3rd Quarter |  |  | January - September |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in units) | 2018 | 2017 | 2019 | 2018 | 2019 | 2018 | 2019 | 2018 | Change | 2019 | 2018 | Change |
| Mercedes-Benz Cars | 638,263 | 613,026 | 555,312 | 594,299 | 575,639 | 590,690 | 604,655 | 559,539 | +8\% | 1,735,606 | 1,744,528 | -1\% |
| Europe | 264,755 | 249,112 | 235,298 | 244,178 | 244,788 | 250,180 | 253,213 | 223,561 | +13\% | 733,299 | 717,919 | +2\% |
| of which Germany | 91,171 | 77,627 | 78,084 | 78,547 | 82,521 | 81,931 | 85,084 | 72,114 | +18\% | 245,689 | 232,592 | +6\% |
| NAFTA | 120,289 | 116,903 | 75,961 | 85,748 | 88,640 | 96,004 | 89,972 | 90,566 | -1\% | 254,573 | 272,318 | -7\% |
| of which USA | 102,704 | 99,722 | 64,259 | 70,490 | 75,497 | 78,042 | 75,666 | 75,975 | -0\% | 215,422 | 224,507 | -4\% |
| Asia | 232,883 | 223,793 | 221,649 | 241,836 | 224,231 | 223,300 | 240,335 | 223,058 | +8\% | 686,215 | 688,194 | -0\% |
| of which China | 161,567 | 160,833 | 173,152 | 178,817 | 168,313 | 166,915 | 173,321 | 170,438 | +2\% | 514,786 | 516,170 | -0\% |
| of which locally produced vehicles | 114,506 | 107,503 | 145,107 | 127,005 | 136,939 | 125,045 | 143,187 | 118,450 | +21\% | 425,233 | 370,500 | + 15\% |
| Rest of World | 20,336 | 23,218 | 22,404 | 22,537 | 17,980 | 21,206 | 21,135 | 22,354 | -5\% | 61,519 | 66,097 | -7\% |

## DAIMLER

## Mercedes-Benz Cars

## Retail Sales

| (in units) | 4th Quarter |  | 1st Quarter |  | 2nd Quarter |  | 3rd Quarter |  |  | January - September |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 | 2019 | 2018 | 2019 | 2018 | 2019 | 2018 | Change | 2019 | 2018 | Change |
| Mercedes-Benz Cars | 627,601 | 606,503 | 587,921 | 625,030 | 607,126 | 629,462 | 617,972 | 556,979 | +11\% | 1,813,019 | 1,811,471 | +0\% |
| Europe | 270,020 | 258,322 | 248,175 | 262,342 | 262,126 | 266,847 | 259,584 | 235,033 | +10\% | 769,885 | 764,222 | +1\% |
| of which Germany | 97,135 | 83,932 | 80,752 | 83,453 | 89,355 | 88,170 | 92,191 | 76,185 | +21\% | 262,298 | 247,808 | +6\% |
| NAFTA | 106,585 | 111,869 | 84,416 | 94,056 | 90,702 | 98,628 | 90,990 | 81,351 | +12\% | 266,108 | 274,035 | -3\% |
| of which USA | 90,853 | 95,456 | 71,397 | 78,874 | 76,493 | 80,661 | 76,806 | 66,847 | +15\% | 224,696 | 226,382 | -1\% |
| Asia | 227,794 | 212,552 | 234,224 | 245,177 | 232,731 | 239,240 | 246,368 | 219,253 | +12\% | 713,323 | 703,670 | +1\% |
| of which China | 159,517 | 152,394 | 178,123 | 176,310 | 174,199 | 176,570 | 184,439 | 167,906 | +10\% | 536,761 | 520,786 | +3\% |
| of which locally produced vehicles | 111,424 | 104,189 | 142,237 | 122,887 | 141,559 | 128,089 | 153,754 | 123,408 | +25\% | 437,550 | 374,384 | +17\% |
| Rest of World | 23,202 | 23,760 | 21,106 | 23,455 | 21,567 | 24,747 | 21,030 | 21,342 | -1\% | 63,703 | 69,544 | -8\% |
| V-Class/X-Class <br> (included in MBC retail sales) | 22,065 | 17,648 | 18,051 | 16,940 | 19,310 | 21,964 | 19,253 | 15,818 | +22\% | 56,614 | 54,722 | +3\% |

## DAIMLER

## Mercedes-Benz Cars

## Market Shares*

|  | 4th Quarter |  | 1st Quarter |  | 2nd Quarter |  | 3rd Quarter |  |  | January - September |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in \%) | 2018 | 2017 | 2019 | 2018 | 2019 | 2018 | 2019 | 2018 | $\begin{gathered} \text { Change } \\ \text { in \% pts. } \end{gathered}$ | 2019 | 2018 | Change in \% pts. |
| European Union | 7.5 | 6.3 | 6.2 | 5.9 | 6.4 | 5.8 | 7.0 | 5.6 | +1.4 | 6.5 | 5.8 | +0.7 |
| of which Germany | 12.5 | 10.3 | 10.1 | 10.0 | 9.9 | 9.9 | 10.5 | 9.8 | +0.7 | 10.3 | 9.9 | +0.4 |
| USA | 2.1 | 2.2 | 1.8 | 1.9 | 1.7 | 1.9 | 1.8 | 1.6 | +0.2 | 1.8 | 1.8 | 0.0 |
| China | 2.5 | 1.9 | 3.5 | 2.9 | 3.4 | 3.1 | 3.5 | 3.1 | +0.4 | 3.5 | 3.0 | +0.5 |
| Japan | 1.9 | 1.9 | 1.4 | 1.4 | 1.5 | 1.6 | 1.5 | 1.6 | -0.1 | 1.5 | 1.5 | 0.0 |

[^3]
## DAIMLER

## Daimler Trucks

## Overview

|  | 4th Quarter |  | 1st Quarter |  | 2nd Quarter |  | 3rd Quarter |  |  | January - September |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 | 2019 | 2018 | 2019 | 2018 | 2019 | 2018 | Change | 2019 | 2018 | Change |
| Incoming orders (units) | 132,346 | 145,811 | 101,376 | 183,761 | 96,190 | 143,963 | 91,974 | 129,330 | -29\% | 289,540 | 457,054 | -37\% |
| Unit sales (units) | 143,524 | 133,711 | 115,920 | 113,846 | 126,474 | 123,910 | 125,382 | 136,055 | -8\% | 367,776 | 373,811 | -2\% |
| Retail sales (units) | 147,616 | 138,499 | 115,024 | 112,222 | 121,748 | 123,260 | 123,334 | 124,927 | -1\% | 360,106 | 360,409 | -0\% |
| Production (units) | 133,912 | 122,159 | 125,599 | 120,770 | 127,224 | 128,255 | 126,384 | 141,909 | -11\% | 379,207 | 390,934 | -3\% |
| Revenue* (millions of EUR) | 10,424 | 9,564 | 9,546 | 8,619 | 10,472 | 9,185 | 10,349 | 10,045 | +3\% | 30,367 | 27,849 | +9\% |
| EBIT* (millions of EUR) | 710 | 559 | 582 | 647 | 725 | 546 | 774 | 850 | -9\% | 2,081 | 2,043 | +2\% |
| Return on sales* (\%) | 6.8\% | 5.8\% | 6.1\% | 7.5\% | 6.9\% | 5.9\% | 7.5\% | 8.5\% | . | 6.9\% | 7.3\% |  |

[^4]
## DAIMLER

## Daimler Trucks

## Unit Sales

| (in units) | 4th Quarter |  | 1st Quarter |  | 2nd Quarter |  | 3rd Quarter |  |  | January - September |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 | 2019 | 2018 | 2019 | 2018 | 2019 | 2018 | Change | 2019 | 2018 | Change |
| Daimler Trucks | 143,524 | 133,711 | 115,920 | 113,846 | 126,474 | 123,910 | 125,382 | 136,055 | -8\% | 367,776 | 373,811 | -2\% |
| EU30* | 25,206 | 23,611 | 18,967 | 17,250 | 19,836 | 21,069 | 19,942 | 21,865 | -9\% | 58,745 | 60,184 | -2\% |
| of which Germany | 10,301 | 9,095 | 6,576 | 6,112 | 7,846 | 7,838 | 8,616 | 8,688 | -1\% | 23,038 | 22,638 | +2\% |
| NAFTA | 51,808 | 44,523 | 47,825 | 40,822 | 54,533 | 44,347 | 53,240 | 52,690 | +1\% | 155,598 | 137,859 | +13\% |
| of which USA | 43,006 | 36,827 | 42,376 | 34,813 | 45,593 | 38,031 | 47,307 | 44,708 | +6\% | 135,276 | 117,552 | +15\% |
| Latin America (excl. Mexico) | 11,077 | 9,213 | 8,677 | 9,370 | 10,215 | 7,913 | 11,569 | 9,795 | +18\% | 30,461 | 27,078 | +12\% |
| of which Brazil | 7,004 | 4,378 | 6,097 | 4,027 | 7,301 | 4,421 | 8,157 | 5,951 | +37\% | 21,555 | 14,399 | +50\% |
| Asia | 44,493 | 42,974 | 34,307 | 37,675 | 33,982 | 40,271 | 33,550 | 42,298 | -21\% | 101,839 | 120,244 | -15\% |
| of which Japan | 10,947 | 11,182 | 10,975 | 11,974 | 10,048 | 10,386 | 11,683 | 10,720 | +9\% | 32,706 | 33,080 | -1\% |
| Indonesia | 17,551 | 13,727 | 7,808 | 12,497 | 9,961 | 16,429 | 9,838 | 17,751 | -45\% | 27,607 | 46,677 | -41\% |
| India | 5,293 | 4,572 | 5,549 | 6,191 | 3,840 | 5,796 | 2,672 | 5,252 | -49\% | 12,061 | 17,239 | -30\% |
| Rest of World | 10,940 | 13,390 | 6,144 | 8,729 | 7,908 | 10,310 | 7,081 | 9,407 | -25\% | 21,133 | 28,446 | -26\% |
| BFDA - Beijing Foton Daimler |  |  |  |  |  |  |  |  |  |  |  |  |
| Automotive Co. Ltd. (Auman Trucks) | 23,804 | 27,298 | 22,675 | 24,009 | 22,902 | 32,580 | 18,169 | 22,971 | -21\% | 63,746 | 79,560 | -20\% |
| Daimler Trucks including BFDA | 167,328 | 161,009 | 138,595 | 137,855 | 149,376 | 156,490 | 143,551 | 159,026 | -10\% | 431,522 | 453,371 | -5\% |

* European Union, Switzerland and Norway.


## DAIMLER

## Daimler Trucks

Retail Sales

|  | 4th Quarter |  | 1st Quarter |  | 2nd Quarter |  | 3rd Quarter |  |  | January - September |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in units) | 2018 | 2017 | 2019 | 2018 | 2019 | 2018 | 2019 | 2018 | Change | 2019 | 2018 | Change |
| Daimler Trucks | 147,616 | 138,499 | 115,024 | 112,222 | 121,748 | 123,260 | 123,334 | 124,927 | -1\% | 360,106 | 360,409 | -0\% |
| EU30* | 25,104 | 24,000 | 18,679 | 18,624 | 22,066 | 20,815 | 18,571 | 20,595 | -10\% | 59,316 | 60,034 | -1\% |
| of which Germany | 10,301 | 9,095 | 6,576 | 6,112 | 7,846 | 7,838 | 8,616 | 8,688 | -1\% | 23,038 | 22,638 | +2\% |
| NAFTA | 53,093 | 47,603 | 47,411 | 39,387 | 50,312 | 44,332 | 51,443 | 49,303 | +4\% | 149,166 | 133,022 | + 12\% |
| of which USA | 44,105 | 39,378 | 41,976 | 34,547 | 41,498 | 37,321 | 46,352 | 41,829 | +11\% | 129,826 | 113,697 | +14\% |
| Latin America (excl. Mexico) | 10,682 | 8,966 | 8,171 | 8,749 | 9,913 | 8,236 | 11,266 | 10,038 | +12\% | 29,350 | 27,023 | +9\% |
| of which Brazil | 6,634 | 4,068 | 5,597 | 3,542 | 7,057 | 4,567 | 8,068 | 6,020 | +34\% | 20,722 | 14,129 | +47\% |
| Asia | 46,034 | 43,367 | 34,873 | 38,056 | 32,115 | 39,732 | 35,065 | 36,295 | -3\% | 102,053 | 114,083 | -11\% |
| of which Japan | 10,827 | 11,299 | 11,046 | 11,962 | 9,961 | 10,265 | 12,109 | 10,511 | +15\% | 33,116 | 32,738 | +1\% |
| Indonesia | 17,045 | 13,958 | 9,766 | 12,317 | 8,950 | 14,797 | 10,943 | 11,941 | -8\% | 29,659 | 39,055 | -24\% |
| India | 5,270 | 4,825 | 4,469 | 5,759 | 4,053 | 5,534 | 3,548 | 4,946 | -28\% | 12,070 | 16,239 | -26\% |
| Rest of World | 12,703 | 14,563 | 5,890 | 7,406 | 7,342 | 10,145 | 6,989 | 8,696 | -20\% | 20,221 | 26,247 | -23\% |

* European Union, Switzerland and Norway.


## DAIMLER

## Daimler Trucks

## Incoming Orders

|  | 4th Quarter |  | 1st Quarter |  | 2nd Quarter |  | 3rd Quarter |  |  | January - September |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in units) | 2018 | 2017 | 2019 | 2018 | 2019 | 2018 | 2019 | 2018 | Change | 2019 | 2018 | Change |
| Daimler Trucks | 132,346 | 145,811 | 101,376 | 183,761 | 96,190 | 143,963 | 91,974 | 129,330 | -29\% | 289,540 | 457,054 | -37\% |
| EU30* | 29,039 | 22,887 | 20,474 | 23,733 | 18,493 | 21,391 | 12,103 | 17,665 | -31\% | 51,070 | 62,789 | -19\% |
| of which Germany | 10,466 | 8,202 | 8,763 | 10,009 | 6,865 | 8,520 | 5,179 | 7,457 | -31\% | 20,807 | 25,986 | -20\% |
| NAFTA | 54,276 | 62,889 | 27,009 | 88,646 | 28,045 | 62,719 | 26,038 | 50,549 | -48\% | 81,092 | 201,914 | -60\% |
| of which USA | 46,106 | 56,151 | 24,246 | 72,236 | 23,589 | 52,388 | 22,597 | 49,511 | -54\% | 70,432 | 174,135 | -60\% |
| Latin America (excl. Mexico) | 9,702 | 8,398 | 8,628 | 7,990 | 10,128 | 7,985 | 11,961 | 9,247 | +29\% | 30,717 | 25,222 | +22\% |
| of which Brazil | 7,004 | 4,378 | 6,097 | 4,027 | 7,301 | 4,421 | 8,157 | 5,951 | +37\% | 21,555 | 14,399 | +50\% |
| Asia | 32,471 | 39,736 | 38,561 | 50,524 | 32,825 | 40,825 | 35,426 | 39,678 | -11\% | 106,812 | 131,027 | -18\% |
| of which Japan | 10,841 | 11,978 | 12,189 | 12,379 | 11,162 | 12,307 | 10,422 | 10,725 | -3\% | 33,773 | 35,411 | -5\% |
| Indonesia | 7,244 | 15,572 | 13,070 | 18,544 | 8,211 | 16,132 | 10,753 | 11,994 | -10\% | 32,034 | 46,670 | -31\% |
| India | 5,000 | 3,840 | 5,825 | 9,623 | 3,073 | 2,528 | 4,201 | 5,425 | -23\% | 13,099 | 17,576 | -25\% |
| Rest of World | 6,858 | 11,901 | 6,704 | 12,868 | 6,699 | 11,043 | 6,446 | 12,191 | -47\% | 19,849 | 36,102 | -45\% |

[^5]
## DAIMLER

## Daimler Trucks

## Market Shares*

(in \%)

\[

\]

| 3rd Quarter |  |  |
| :---: | :---: | :---: |
| 2019 | 2018 | Chang <br> in \% pts |

\[

\]

Trucks Europe / Latin America
(Mercedes-Benz)

| EU30** HDT/MDT | 21.6 | 21.2 | 19.6 | 18.3 | 19.2 | 19.8 | 20.1 | 21.4 | -1.3 | 19.6 | 20.0 | -0.4 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Germany HDT/MDT | 39.2 | 36.7 | 34.5 | 33.2 | 32.3 | 34.5 | 35.0 | 37.1 | -2.1 | 33.8 | 35.2 | -1.4 |
| Brazil HDT/MDT | 29.1 | 25.7 | 30.5 | 29.4 | 30.2 | 27.2 | 29.2 | 26.1 | +3.1 | 29.9 | 27.1 | +2.8 |

## Trucks North America

(Freightliner/Western Star)

## NAFTA Class 8

38.4

NAFTA Class 6-7
35.1

| 40.5 | 44.6 | 40.1 |
| :--- | :--- | :--- |
| 40.9 | 39.7 | 44.0 |

37.7
36.5
39.6
$-3.1$
$38.6 \quad 39.0$
40.9
39.7
31.1
38.9
29.6

36
-7.0
$32.5 \quad 39.1$

## Trucks Asia

(FUSO)
Japan Trucks Total
(BharatBenz)
India*** > 9 t

| 18.7 | 20.4 |
| ---: | ---: |
| 5.4 | 6.1 |

* Based on estimates in certain markets.
** European Union including Switzerland and Norway.
*** Market shares in India adjusted due to methodic change


## DAIMLER

## Mercedes-Benz Vans

## Overview

|  | 4th Quarter |  | 1st Quarter |  | 2nd Quarter |  | 3rd Quarter |  |  | January - September |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 | 2019 | 2018 | 2019 | 2018 | 2019 | 2018 | Change | 2019 | 2018 | Change |
| Unit sales (units) | 126,088 | 117,748 | 97,038 | 93,016 | 111,118 | 110,883 | 100,332 | 91,414 | +10\% | 308,488 | 295,313 | +4\% |
| Retail sales (units) | 103,142 | 96,756 | 75,871 | 74,194 | 93,407 | 84,606 | 86,261 | 72,130 | +20\% | 255,539 | 230,930 | +11\% |
| Production (units) | 105,527 | 115,308 | 111,598 | 109,996 | 115,789 | 127,444 | 91,669 | 97,347 | -6\% | 319,056 | 334,787 | -5\% |
| Revenue* (millions of EUR) | 3,978 | 3,769 | 3,369 | 3,098 | 3,654 | 3,511 | 3,485 | 3,039 | +15\% | 10,508 | 9,648 | +9\% |
| EBIT* (millions of EUR) | 81 | 247 | -98 | 172 | -2,050 | 152 | 113 | -93 | . | -2,035 | 231 |  |
| Return on sales* (\%) | 2.0\% | 6.6\% | -2.9\% | 5.6\% | -56.1\% | 4.3\% | 3.2\% | -3.1\% | . | -19.4\% | 2.4\% | . |
| V-Class/X-Class retail sales <br> (excluded from MB Vans retail sales) | 22,065 | 17,648 | 18,051 | 16,940 | 19,310 | 21,964 | 19,253 | 15,818 | +22\% | 56,614 | 54,722 | +3\% |

## DAIMLER

## Mercedes-Benz Vans

## Unit Sales

|  | 4th Quarter |  | 1st Quarter |  | 2nd Quarter |  | 3rd Quarter |  |  | January - September |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 | 2019 | 2018 | 2019 | 2018 | 2019 | 2018 | Change | 2019 | 2018 | Change |
| Wholesales (in units) | 126,088 | 117,748 | 97,038 | 93,016 | 111,118 | 110,883 | 100,332 | 91,414 | +10\% | 308,488 | 295,313 | +4\% |
| EU30* | 89,514 | 83,435 | 66,557 | 60,418 | 78,622 | 71,318 | 65,523 | 57,019 | +15\% | 210,702 | 188,755 | +12\% |
| of which Germany | 34,444 | 33,688 | 22,384 | 22,343 | 32,670 | 28,083 | 28,863 | 22,397 | +29\% | 83,917 | 72,823 | +15\% |
| NAFTA | 13,351 | 11,699 | 11,671 | 11,272 | 12,338 | 13,180 | 14,057 | 13,048 | +8\% | 38,066 | 37,500 | +2\% |
| of which USA | 10,485 | 9,358 | 8,846 | 8,750 | 8,668 | 9,872 | 11,602 | 9,634 | +20\% | 29,116 | 28,256 | +3\% |
| Latin America (excl. Mexico) | 6,272 | 4,410 | 4,174 | 3,821 | 4,902 | 3,990 | 4,444 | 4,652 | -4\% | 13,520 | 12,463 | +8\% |
| Asia | 9,569 | 8,892 | 8,971 | 9,253 | 9,072 | 10,816 | 10,113 | 9,141 | +11\% | 28,156 | 29,210 | -4\% |
| of which China | 7,676 | 6,327 | 6,131 | 6,540 | 7,134 | 7,471 | 8,516 | 7,381 | +15\% | 21,781 | 21,392 | +2\% |
| Rest of World | 7,382 | 9,312 | 5,665 | 8,252 | 6,184 | 11,579 | 6,195 | 7,554 | -18\% | 18,044 | 27,385 | -34\% |

[^6]
## DAIMLER

## Mercedes-Benz Vans

## Retail Sales and Market Shares

|  | 4th Quarter |  | 1st Quarter |  | 2nd Quarter |  | 3rd Quarter |  |  | January - September |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 | 2019 | 2018 | 2019 | 2018 | 2019 | 2018 | Change | 2019 | 2018 | Change |
| Retail sales (in units) | 103,142 | 96,756 | 75,871 | 74,194 | 93,407 | 84,606 | 86,261 | 72,130 | +20\% | 255,539 | 230,930 | +11\% |
| EU30* | 74,119 | 68,021 | 53,453 | 49,127 | 68,836 | 56,845 | 57,075 | 43,620 | +31\% | 179,364 | 149,592 | +20\% |
| of which Germany | 27,371 | 27,327 | 17,453 | 17,225 | 26,568 | 21,891 | 21,845 | 17,708 | +23\% | 65,866 | 56,824 | +16\% |
| NAFTA | 12,374 | 12,051 | 9,665 | 10,391 | 11,661 | 11,707 | 15,431 | 14,307 | +8\% | 36,757 | 36,405 | +1\% |
| of which USA | 10,154 | 9,767 | 7,476 | 8,186 | 8,549 | 8,724 | 12,821 | 11,113 | +15\% | 28,846 | 28,023 | +3\% |
| Latin America (excl. Mexico) | 5,125 | 4,151 | 4,254 | 3,744 | 4,431 | 4,217 | 4,774 | 4,332 | +10\% | 13,459 | 12,293 | +9\% |
| Asia | 4,705 | 4,056 | 4,214 | 3,888 | 3,992 | 3,921 | 4,671 | 3,709 | +26\% | 12,877 | 11,518 | +12\% |
| of which China | 3,609 | 3,029 | 2,846 | 2,708 | 3,057 | 2,926 | 3,476 | 2,689 | +29\% | 9,379 | 8,323 | +13\% |
| Rest of World | 6,819 | 8,477 | 4,285 | 7,044 | 4,487 | 7,916 | 4,310 | 6,162 | -30\% | 13,082 | 21,122 | -38\% |
| V-Class/X-Class <br> (excluded from MB Vans retail sales) | 22,065 | 17,648 | 18,051 | 16,940 | 19,310 | 21,964 | 19,253 | 15,818 | +22\% | 56,614 | 54,722 | +3\% |
| Market shares** (in percent) |  |  |  |  |  |  |  |  |  |  |  |  |
| EU30* small | 3.1 | 3.3 | 2.6 | 2.9 | 2.7 | 3.3 | 2.2 | 3.2 | -1.0 pts. | 2.5 | 3.1 | -0.6 pts. |
| EU30* midsize/large | 18.9 | 17.8 | 15.1 | 15.3 | 16.0 | 14.2 | 17.2 | 12.7 | +4.5 pts. | 16.1 | 14.1 | +2.0 pts. |
| Germany midsize/large | 30.5 | 30.9 | 23.3 | 25.6 | 24.5 | 22.6 | 27.5 | 22.5 | +5.0 pts. | 25.1 | 23.4 | +1.7 pts. |
| USA large | 9.0 | 8.2 | 6.6 | 7.8 | 6.8 | 7.2 | 12.2 | 9.9 | +2.3 pts. | 8.5 | 8.3 | +0.2 pts. |

[^7]
## DAIMLER

## Daimler Buses

## Overview

|  | 4th Quarter |  | 1st Quarter |  | 2nd Quarter |  | 3rd Quarter |  |  | January - September |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 | 2019 | 2018 | 2019 | 2018 | 2019 | 2018 | Change | 2019 | 2018 | Change |
| Unit sales* (units) | 9,881 | 8,555 | 5,526 | 5,744 | 8,435 | 7,522 | 8,957 | 7,741 | +16\% | 22,918 | 21,007 | +9\% |
| Production (units) | 7,182 | 6,873 | 6,972 | 6,924 | 8,670 | 8,620 | 8,417 | 8,507 | -1\% | 24,059 | 24,051 | +0\% |
| Revenue** (millions of EUR) | 1,540 | 1,348 | 785 | 850 | 1,268 | 1,075 | 1,231 | 1,064 | +16\% | 3,284 | 2,989 | +10\% |
| EBIT** (millions of EUR) | 132 | 99 | $-21$ | 37 | 106 | 66 | 79 | 30 | +163\% | 164 | 133 | +23\% |
| Return on sales** (\%) | 8.6\% | 7.3\% | -2.7\% | 4.4\% | 8.4\% | 6.1\% | 6.4\% | 2.8\% |  | 5.0\% | 4.4\% |  |

* Due to the sales structure, retail sales correspond with wholesales.
* The 2017 figures have been adjusted based on new IFRS 15 standards including cost of hedging (IFRS 9).


## DAIMLER

## Daimler Buses

## Unit Sales and Market Shares

|  | 4th Quarter |  | 1st Quarter |  | 2nd Quarter |  | 3rd Quarter |  |  | January - September |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 | 2017 | 2019 | 2018 | 2019 | 2018 | 2019 | 2018 | Change | 2019 | 2018 | Change |
| Wholesales* (in units) | 9,881 | 8,555 | 5,526 | 5,744 | 8,435 | 7,522 | 8,957 | 7,741 | +16\% | 22,918 | 21,007 | +9\% |
| EU30** | 3,588 | 3,229 | 919 | 1,367 | 2,837 | 2,183 | 2,474 | 2,146 | +15\% | 6,230 | 5,696 | +9\% |
| of which Germany | 1,197 | 1,169 | 342 | 422 | 924 | 693 | 769 | 590 | +30\% | 2,035 | 1,705 | +19\% |
| NAFTA | 1,070 | 836 | 382 | 458 | 665 | 839 | 797 | 906 | -12\% | 1,844 | 2,203 | -16\% |
| of which Mexico | 1,063 | 836 | 382 | 453 | 655 | 839 | 790 | 881 | -10\% | 1,827 | 2,173 | -16\% |
| Latin America (excl. Mexico) | 3,746 | 3,251 | 3,163 | 3,109 | 3,712 | 3,377 | 4,629 | 3,449 | +34\% | 11,504 | 9,935 | +16\% |
| of which Brazil | 2,160 | 1,610 | 2,228 | 1,856 | 2,673 | 2,484 | 3,465 | 2,278 | +52\% | 8,366 | 6,618 | +26\% |
| Asia | 1,073 | 797 | 846 | 580 | 716 | 758 | 695 | 761 | -9\% | 2,257 | 2,099 | +8\% |
| Rest of World | 404 | 442 | 216 | 230 | 505 | 365 | 362 | 479 | -24\% | 1,083 | 1,074 | +1\% |
| Market shares*** (in percent) |  |  |  |  |  |  |  |  |  |  |  |  |
| EU30** heavy | 28.4 | 27.1 | 24.3 | 31.0 | 27.6 | 28.7 | 31.0 | 28.9 | +2.1 pts. | 28.4 | 29.3 | -0.9 pts. |
| Germany heavy | 48.8 | 49.2 | 44.5 | 44.0 | 53.5 | 49.9 | 59.3 | 53.1 | +6.2 pts. | 53.7 | 49.7 | +4.0 pts. |
| Brazil heavy | 43.3 | 54.8 | 48.9 | 60.0 | 55.2 | 60.1 | 49.2 | 54.3 | -5.1 pts. | 51.4 | 57.4 | -6.0 pts. |

[^8]
## DAIMLER

## Daimler Mobility

## Overview

|  | 4th Quarter |  | 1st Quarter |  | 2nd Quarter |  | 3rd Quarter |  |  | January - September |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in millions of EUR) | 2018 | 2017 | 2019 | 2018 | 2019 | 2018 | 2019 | 2018 | Change | 2019 | 2018 | Change |
| New business | 19,112 | 18,547 | 17,324 | 17,861 | 18,363 | 18,341 | 18,279 | 16,613 | +10\% | 53,966 | 52,815 | +2\% |
| Contract volume (end of period) | 154,072 | 139,907 | 157,367 | 141,678 | 156,458 | 146,709 | 160,416 | 148,813 | +8\% | 160,416 | 154,072* | +4\% |
| Revenue** | 7,059 | 6,307 | 6,881 | 6,255 | 7,145 | 6,570 | 7,086 | 6,385 | +11\% | 21,112 | 19,210 | +10\% |
| EBIT* | 378 | 416 | 1,209 | 548 | 431 | 66 | 413 | 392 | +5\% | 2,053 | 1,006 | +104\% |
| Return on equity (\%) | 12.0\% | 14.3\% | 35.7\% | 17.9\% | 12.5\% | 2.1\% | 11.9\% | 12.5\% | . | 19.9\% | 10.8\% |  |

* Year-end figure.
** The 2017 figures have been adjusted based on new IFRS 15 standards including cost of hedging (IFRS 9).
In 2017 and 2018 at the Daimler Mobility segment, the Group's internal revenue and cost of sales have been adjusted by the same amount. These adjustments have been fully eliminated in the reconciliation.


## DAIMLER

## YOUR NOW Joint Ventures - The Mobility Powerhouse

## Overview

| Interactions total (in millions) | 124.7 | $\mathrm{n} / \mathrm{a}$ | 143.7 | $\mathrm{n} / \mathrm{a}$ | 152.6 | $\mathrm{n} / \mathrm{a}$ | . | 420.9 | $\mathrm{n} / \mathrm{a}$ | . |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FREE NOW | 53.2 | $\mathrm{n} / \mathrm{a}$ | 68.8 | $\mathrm{n} / \mathrm{a}$ | 76.5 | $\mathrm{n} / \mathrm{a}$ | . | 198.5 | $\mathrm{n} / \mathrm{a}$ | - |
| SHARE NOW | 9.2 | $\mathrm{n} / \mathrm{a}$ | 9.0 | $\mathrm{n} / \mathrm{a}$ | 8.1 | $\mathrm{n} / \mathrm{a}$ | . | 26.3 | $\mathrm{n} / \mathrm{a}$ | - |
| REACH NOW | 7.7 | $\mathrm{n} / \mathrm{a}$ | 8.7 | $\mathrm{n} / \mathrm{a}$ | 9.0 | $\mathrm{n} / \mathrm{a}$ | - | 25.4 | $\mathrm{n} / \mathrm{a}$ | - |
| PARK NOW | 54.5 | $\mathrm{n} / \mathrm{a}$ | 57.1 | $\mathrm{n} / \mathrm{a}$ | 58.9* | $\mathrm{n} / \mathrm{a}$ | - | 170.5* | $\mathrm{n} / \mathrm{a}$ | . |
| CHARGE NOW | 0.06 | $\mathrm{n} / \mathrm{a}$ | 0.06 | $\mathrm{n} / \mathrm{a}$ | 0.07 | $\mathrm{n} / \mathrm{a}$ | . | 0.19 | $\mathrm{n} / \mathrm{a}$ | - |
| Customers** (end of period, in millions) | >66 | $\mathrm{n} / \mathrm{a}$ | >75 | $\mathrm{n} / \mathrm{a}$ | >83 | $\mathrm{n} / \mathrm{a}$ | . | >83 | $\mathrm{n} / \mathrm{a}$ | - |
| FREE NOW | 24.4 | $\mathrm{n} / \mathrm{a}$ | 30.4 | $\mathrm{n} / \mathrm{a}$ | 35.1 | $\mathrm{n} / \mathrm{a}$ | . | 35.1 | $\mathrm{n} / \mathrm{a}$ | - |
| SHARE NOW | >4 | $\mathrm{n} / \mathrm{a}$ | >4 | $\mathrm{n} / \mathrm{a}$ | >4 | $\mathrm{n} / \mathrm{a}$ | . | >4 | $\mathrm{n} / \mathrm{a}$ | - |
| REACH NOW | 6.7 | $\mathrm{n} / \mathrm{a}$ | 7.5 | $\mathrm{n} / \mathrm{a}$ | 8.4 | $\mathrm{n} / \mathrm{a}$ | . | 8.4 | $\mathrm{n} / \mathrm{a}$ | - |
| PARK NOW | 31.2 | $\mathrm{n} / \mathrm{a}$ | 33.4 | $\mathrm{n} / \mathrm{a}$ | 36.0* | $\mathrm{n} / \mathrm{a}$ | . | 36.0* | $\mathrm{n} / \mathrm{a}$ | . |
| CHARGE NOW | 0.02 | $\mathrm{n} / \mathrm{a}$ | 0.02 | $\mathrm{n} / \mathrm{a}$ | 0.03 | $\mathrm{n} / \mathrm{a}$ | - | 0.03 | $\mathrm{n} / \mathrm{a}$ | - |
| Cities** (end of period) | >1,200 | $\mathrm{n} / \mathrm{a}$ | >1,200 | $\mathrm{n} / \mathrm{a}$ | >1,300 | $\mathrm{n} / \mathrm{a}$ | . | >1,300 | $\mathrm{n} / \mathrm{a}$ |  |
| FREE NOW | >110 | $\mathrm{n} / \mathrm{a}$ | 130 | $\mathrm{n} / \mathrm{a}$ | 140 | $\mathrm{n} / \mathrm{a}$ | - | 140 | $\mathrm{n} / \mathrm{a}$ | - |
| SHARE NOW | 30 | $\mathrm{n} / \mathrm{a}$ | 31 | $\mathrm{n} / \mathrm{a}$ | 31 | $\mathrm{n} / \mathrm{a}$ | - | 31 | $\mathrm{n} / \mathrm{a}$ | - |
| REACH NOW | 20 | $\mathrm{n} / \mathrm{a}$ | 22 | $\mathrm{n} / \mathrm{a}$ | 19 | $\mathrm{n} / \mathrm{a}$ | . | 19 | $\mathrm{n} / \mathrm{a}$ | - |
| PARK NOW | >1,200 | $\mathrm{n} / \mathrm{a}$ | >1,200 | $\mathrm{n} / \mathrm{a}$ | >1,300* | $\mathrm{n} / \mathrm{a}$ | . | >1,300* | $\mathrm{n} / \mathrm{a}$ | - |
| CHARGE NOW | $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ | - | $\mathrm{n} / \mathrm{a}$ | $\mathrm{n} / \mathrm{a}$ | - |
| Gross merchandise value*** (in bn of EUR) | 3.2 | $\mathrm{n} / \mathrm{a}$ | 3.4 | $\mathrm{n} / \mathrm{a}$ | 3.5 | $\mathrm{n} / \mathrm{a}$ | - | 3.5 | $\mathrm{n} / \mathrm{a}$ | . |

* For U.S. entity of PARK NOW, September figure estimated.
** Partially, data summation without consideraton of possible redundancies.
*** Run rate based on figures of previous month.


[^0]:    * The 2017 figures have been adjusted based on new IFRS 15 standards including cost of hedging (IFRS 9)

[^1]:    * The 2017 figures have been adjusted based on new IFRS 15 standards including cost of hedging (IFRS 9).

[^2]:    * not significant

[^3]:    * Based on estimates in certain markets.

[^4]:    * The 2017 figures have been adjusted based on new IFRS 15 standards including cost of hedging (IFRS 9).

[^5]:    * European Union, Switzerland and Norway.

[^6]:    * European Union, Switzerland and Norway.

[^7]:    * European Union, Switzerland and Norway.
    ** Based on estimates in certain markets.

[^8]:    * Due to the sales structure, retail sales correspond with wholesales
    ** European Union, Switzerland and Norway.
    *** Market shares adjusted due to methodic change. Based on estimates in certain markets.

