

Convocation of the Annual General Meeting of Mercedes-Benz Group AG on 8 May 2024



Mercedes-Benz Group AG Stuttgart

- ISIN DE 000 710 000 0 -

Invitation to the 2024 Annual General Meeting¹

We herewith invite our shareholders to attend the

Annual General Meeting of Mercedes-Benz Group AG

on Wednesday, 8 May 2024 at 10:00 a.m. (CEST).

The Annual General Meeting will be held as a virtual General Meeting pursuant to Section 118a, Subsection 1 Sentence 1 of the German Stock Corporation Act (Aktiengesetz) without the physical presence of shareholders or their proxies (with the exception of the proxies appointed by the Company) at the venue of the Annual General Meeting. The venue of the General Meeting for the purposes of the German Stock Corporation Act is Carl Benz-Arena, Mercedesstraße 73d, 70372 Stuttgart, Germany.

Duly registered shareholders or their proxies will be able to connect to the virtual General Meeting electronically via the InvestorPortal by visiting

group.mercedes-benz.com/investorportal.

Irrespective of registration and exercising shareholder rights electronically, the full length of the Annual General Meeting will be audio-visually broadcast live for Mercedes-Benz Group AG shareholders entered in the share register and their proxies on the InvestorPortal at group.mercedes-benz.com/investorportal.

The opening of the General Meeting, the introductory statement of the Chairman of the Supervisory Board and the speech by the Chairman of the Board of Management can also be followed by the interested public online at

group.mercedes-benz.com/am-2024.

Voting rights may only be exercised by shareholders or their proxies – including electronically – by absentee voting or by granting power of attorney to the proxies appointed by the Company.

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¹ Convenience translation; German version is legally binding.

Contents

SECTION A

Agenda

- 1. Presentation of the adopted annual financial statements, the approved consolidated financial statements, the combined management report for Mercedes-Benz Group AG and the Group and the report of the Supervisory Board for financial year 2023 without voting
- 2. Resolution on appropriation of distributable profit
- 3. Resolution on ratification of Board of Management members' actions in financial year 2023
- 4. Resolution on ratification of Supervisory Board members' actions in financial year 2023
- 5. Resolution on appointment of the auditor for interim financial reports
- **6.** Rsolution on elections to the Supervisory Board
 - a) Dr Doris Höpke
 - b) Dr Martin Brudermüller
- 7. Resolution on approval of the remuneration report for financial year 2023

SECTION B

Information on the candidates proposed for election to the Supervisory Board (re Agenda Item 6)

SECTION C

Remuneration Report for financial year 2023 (re. Agenda Item 7)

SECTION D

Additional Information

- 1. Total number of shares and voting rights
- 2. General Meeting held as a virtual meeting
- 3. Access to the InvestorPortal and electronic connection to the General Meeting
- 4. Registration
- 5. Procedure for absentee voting
- 6. Procedure for voting by proxies appointed by the Company
- 7. Procedure for voting by other proxies
- 8. Last possible time for casting, changing and revoking absentee ballots or powers of attorney and instructions issued
- 9. Additional information on exercising voting rights
- 10. Motions, election proposals, statements, right to speak, requests for information, objections (information on share-holders' rights pursuant to Section 122, Subsection 2, Section 126, Subsections 1 and 4, Section 127, Section 130a, Section 131, Subsection 1, Section 118a, Subsection 1 Sentence 2 no. 8 in conjunction with Section 245 of the German Stock Corporation Act (Aktiengesetz))
 - 10.1 Requests for additions to the Agenda pursuant to Section 122, Subsection 2 of the German Stock Corporation Act (Aktiengesetz)
 - 10.2 Countermotions and election proposals pursuant to Section 126, Subsections 1 and 4, Section 127, Section 130a, Subsection 5 Sentence 3, Section 118a, Subsection 1 Sentence 2 no. 3 of the German Stock Corporation Act (Aktiengesetz)
 - 10.3 Right to submit statements pursuant to Section 130a, Subsections 1 to 4 of the German Stock Corporation Act (Aktiengesetz)
 - 10.4 Right to speak pursuant to Section 118a, Subsection 1 Sentence 2 no. 7, Section 130a, Subsections 5 and 6 of the German Stock Corporation Act (Aktiengesetz)
 - 10.5 Right to obtain information pursuant to Section 118a, Subsection 1 Sentence 2 no. 4, Section 131, Subsection 1 of the German Stock Corporation Act (Aktiengesetz)
 - 10.6 Objection to be recorded to resolutions of the General Meeting pursuant to Section 118a, Subsection 1 Sentence 2 no. 8 in conjunction with Section 245 of the German Stock Corporation Act (Aktiengesetz)
 - 11. Futher explanations

SECTION A

Agenda

 Presentation of the adopted annual financial statements, the approved consolidated financial statements, the combined management report for Mercedes-Benz Group AG and the Group and the report of the Supervisory Board for financial year 2023

The above-mentioned documents also include the explanatory report on the information required pursuant to Section 289a and Section 315a of the German Commercial Code (Handelsgesetzbuch) for financial year 2023. They are contained in the 2023 annual report along with the non-financial statement for the Company and the Group and the declaration on corporate governance but excluding the annual financial statements of Mercedes-Benz Group AG. The annual report and the annual financial statements of Mercedes-Benz Group AG for financial year 2023 are available as from the date of the General Meeting notice at

group.mercedes-benz.com/am-2024.

These documents will also be available, and explained in more detail, at the General Meeting. The remuneration report is also available on the aforementioned website.

The Supervisory Board has approved the annual financial statements and the consolidated financial statements as of December 31, 2023 prepared by the Board of Management; the annual financial statements are thereby adopted. In accordance with the statutory provisions, the Agenda does therefore not provide for a shareholder resolution in relation to Item 1.

2. Resolution on the appropriation of distributable profit

The Board of Management and the Supervisory Board propose that the distributable profit for financial year 2023 in the amount of € 6,048,941,390.46 be appropriated as follows:

Dividend distribution of € 5.30

per no-par value share entitled to dividends € 5,517,122,921.70

Transfer to retained earnings € 531,818,468.76

Pursuant to Section 58, Subsection 4, Sentence 2 of the German Stock Corporation Act (Aktiengesetz), the claim to payment of dividends is due on the third business day following adoption of the resolution by the General Meeting, i.e., on 14 May 2024.

A portion of € 153,015,547.40 of the amount proposed for transfer to retained earnings accounts for 28,870,858 treasury shares that were directly or indirectly held by the Company on 31 December 2023 and are not entitled to dividends in accordance with Section 71b of the German Stock Corporation Act (Aktiengesetz). As, due to the ongoing share buyback program, the number of treasury shares directly or indirectly held by the Company will change by the time of the General

Meeting, a correspondingly adjusted resolution proposal will be submitted to the General Meeting. For this purpose, the portion of the distributable profit intended for transfer to the retained earnings and the total distribution amount will be adjusted accordingly with the dividend of € 5.30 per no-par value share entitled to dividends remaining unchanged.

3. Resolution on ratification of Board of Management members' actions in financial year 2023

The Board of Management and the Supervisory Board propose that the actions of the Board of Management members who were in office in the 2023 financial year be ratified for that period.

4. Resolution on ratification of Supervisory Board members' actions in financial year 2023

The Board of Management and the Supervisory Board propose that the actions of the Supervisory Board members who were in office in the 2023 financial year be ratified for that period.

5. Resolution on the appointment of the auditor for interim financial reports

As provided for by the resolution proposal on the basis of a selection procedure performed pursuant to Art. 16 of the EU Audit Regulation that was submitted to the 2023 Annual General Meeting by the Supervisory Board, the Annual General Meeting held on May 3, 2023 already appointed PricewaterhouseCoopers GmbH Wirtschaftsprüfungsgesellschaft, Frankfurt am Main, as the auditor for the annual financial statements, the auditor for the consolidated financial statements and the auditor for the review of the interim financial reports for financial year 2024.

Based on the recommendation of the Audit Committee, the Supervisory Board proposes that PricewaterhouseCoopers GmbH Wirtschaftsprüfungsgesellschaft, Frankfurt am Main, be appointed as the auditor for the review of interim financial reports for financial year 2025 in the period until the next Annual General Meeting in financial year 2025.

The Audit Committee declared that its recommendations to the Supervisory Board are free from undue influence by third parties and that no clause has been imposed upon it of the kind referred to in Art. 16, Subsection 6 of the EU Audit Regulation (Regulation (EU) No. 537/2014 of the European Parliament and of the Council of 16 April 2014 on specific requirements regarding statutory audit of public-interest entities and repealing Commission Decision 2005/909/EC).

6. Resolution on elections to the Supervisory Board

At the end of the Annual General Meeting 2024, the period of office of Dr Bernd Pischetsrieder as shareholders representative on the Supervisory Board will end.

For this reason, a Supervisory Board member representing the shareholders must be elected. Pursuant to Section 96, Subsection 1 and Section 101, Subsection 1 of the German Stock Corporation Act (Aktiengesetz) and Section 7, Subsection 1, Sentence 1, No. 3 of the German Co-determination Act (Mitbestimmungsgesetz), the Supervisory Board is composed of ten members representing the shareholders and ten members representing the employees, and pursuant to Section 96, Subsection 2, Sentence 1 of the German Stock Corporation Act (Aktiengesetz) is composed of not less than 30% of women (i.e., not less than six) and of not less than 30% of men (i.e., not less than six). The gender quota is to be fulfilled by the Supervisory Board as a whole, unless the members representing the shareholders or those representing the employees object to the fulfillment of this ratio by the Supervisory Board as a whole pursuant to Section 96, Subsection 2, Sentence 3 of the German Stock Corporation Act (Aktiengesetz). There was no objection to fulfilment of the ratio by the Supervisory Board as a whole with regard to election by the 2024 Annual General Meeting. At the

time of publication of this notice, a total of six women are members of the Supervisory Board, of whom three are shareholder representatives and three are employee representatives. If the candidate proposed by the Supervisory Board, Dr Doris Höpke, is elected, the number of women represented on the shareholder side will increase to four. Accordingly, the minimum quota is fulfilled at present and following election of the candidates proposed by the Supervisory Board.

With the end of Dr Bernd Pischetsrieder's term of office as shareholder representative on the Supervisory Board, his appointment as Chairman of the Supervisory Board will also end at the end of the 2024 Annual General Meeting. It is planned that the Supervisory Board will resolve on the election of Dr Martin Brudermüller as Chairman of the Supervisory Board following the 2024 Annual General Meeting. The current mandate of Dr Martin Brudermüller as shareholder representative on the Supervisory Board will end at the end of the 2025 Annual General Meeting. In order to ensure stability in the Supervisory Board chairmanship and in view of the succession plan, it is intended that the re-election of Dr Martin Brudermüller as shareholder representative on the Supervisory Board be proposed to the 2024 Annual General Meeting already, but with effect from the end of the 2025 Annual General Meeting until the end of the 2028 Annual General Meeting.

Also when taking into account the remaining term of the current mandate of Dr Martin Brudermüller until the end of the 2025 Annual General Meeting, the proposed new term of office corresponds to Mercedes-Benz Group AGAS practice of proposing shareholder representatives for election for a shorter term than the statutory maximum of five years. In the event of his election by the General Meeting and his subsequent election as Chairman of the Supervisory Board, it would be ensured that Dr Martin Brudermüller would be available to the Supervisory Board as Chairman for a term of office of four years.

The following election proposal is based on the recommendation of the Supervisory Board's Nomination Committee and seeks to meet the requirements profile for the entire board with a profile of skills and expertise and a diversity concept defined by the Supervisory Board. The requirements profile and the status of its implementation as of 31 December 2023 are published in the declaration on corporate governance, which is available online at group.mercedesbenz.com/company/corporate-governance/declarations-reports/ as a separate document and at group.mercedesbenz.com/am-2024 as part of the annual report.

The Supervisory Board proposes that

- a) Dr Doris Höpke, Bad Tölz, Germany, C-Suite/Senior Advisor and Mediator (independent and partnering with Reckhenrich Advisors)
 - be elected as shareholder representative on the Supervisory Board with effect from the end of the 2024 Annual General Meeting until the end of the General Meeting that resolves on the ratification of the Supervisory Board members' actions for the third financial year following the beginning of the term of office.
- b) Dr Martin Brudermüller, Mannheim, Germany, Chairman of the Management Board of BASF SE (listed)
 - be re-elected as shareholder representative on the Supervisory Board with effect from the end of the 2025 Annual General Meeting until the end of the General Meeting that resolves on the ratification of the Supervisory Board members' actions for the second financial year following the beginning of the term of office.

The financial year in which the respective term of office begins is not counted.

Further information on the candidates proposed for election, including information on memberships in other statutory supervisory boards or similar supervisory bodies, is set out at the end of this Agenda in Section B and is available on the Company's website at group.mercedes-benz.com/am-2024 and will also be available there during the General Meeting.

It is intended to have the General Meeting decide on the candidates by separate votes.

7. Resolution on the approval of the remuneration report for financial year 2023

Pursuant to Section 162 of the German Stock Corporation Act (Aktiengesetz), the Board of Management and the Supervisory Board have prepared a report on the remuneration granted and owed to the members of the Board of Management and of the Supervisory Board in financial year 2023 which shall be submitted to the General Meeting for approval in accordance with Section 120a Subsection 4 of the German Stock Corporation Act (Aktiengesetz).

In accordance with Section 162 Subsection 3 of the German Stock Corporation Act (Aktiengesetz), the remuneration report was audited by the financial year 2023 auditor, KPMG AG Wirtschaftsprüfungsgesellschaft, Berlin, as to whether the disclosures required pursuant to Section 162 Subsections 1 and 2 of the German Stock Corporation Act (Aktiengesetz) have been made. Beyond statutory requirements, the auditor also applied substantive criteria in its audit. The audit opinion is attached to the remuneration report.

The Board of Management and the Supervisory Board propose to approve the remuneration report prepared for financial year 2023 pursuant to Section 162 of the German Stock Corporation Act (Aktiengesetz).

The remuneration report is set out at the end of the Agenda in Section C. It is also available at group.mercedes-benz.com/am-2024 and will also be available there during the General Meeting.

SECTION B

Information on the candidates proposed for election to the Supervisory Board (re. Agenda Item 6)

Dr Doris Höpke, Bad Tölz, Germany C-Suite/Senior Advisor and Mediator (independent and partnering with Reckhenrich Advisors) Nationality: German

Dr Doris Höpke was born in Georgsmarienhütte (Germany) in 1966.

After studying law at the universities of Osnabrück, Hanover and Leiden (Netherlands), she completed her legal education by passing the first and second state examination as well as earning a doctoral degree. Additionally, she obtained a master's degree in Mediation.

Dr Doris Höpke commenced her professional career in 1996 at "HDI Haftpflichtverband der Deutschen Industrie V.a.G." as an assistant to the Board Member responsible for Industrial Liability Insurance. Subsequently, at HDI, she served as in-house legal counsel, responsible for the negotiation and settlement of large industrial liability claims against German corporate clients worldwide. In 1999, Dr Doris Höpke joined the Münchener Rückversicherungs-Gesellschaft Aktiengesellschaft in München (Munich Re), where she worked as an in-house legal counsel in the Corporate Risk business. From 2001 onwards, she took on various leadership positions in project management roles, as Head of the Aerospace & Special Services business unit and as Presidenta Ejecutiva of Munich Re Sucursal en España, Madrid. From 2014 to 2022, Dr Doris Höpke was a member of the Board of Management of Munich Re with responsibility for various global specialized sectors such as healthcare and aerospace, agricultural and credit risks and, from 2018, the Europe and Latin America division. Additionally, since 2017, she assumed responsibility for global Human Resources of Munich Re's re-insurance business segment and held the role of Labour Director.

Since May 2022, Dr Doris Höpke has been working as an independent advisor, focusing on providing personal consulting to members of Boards of Management and Supervisory Boards as well as resolving conflicts within and between governance bodies.

Dr Doris Höpke is not a member of any other legally mandatory supervisory boards or any other comparable supervisory bodies.

Dr Martin Brudermüller, Mannheim, Germany

Chairman of the Management Board of BASF SE (listed) until the end of the annual general meeting of BASF SE on April 25, 2024

Nationality: German

Dr Brudermüller was born in Stuttgart (Germany) in 1961. From 1980 onwards he studied Chemistry at the University of Karlsruhe (Germany) and received his degree there in 1985. After earning his doctorate in Karlsruhe in 1987, he did a postdoc at the University of California, Berkeley, United States.

Annual General Meeting 2024 * Mercedes-Benz Group

Dr Brudermüller started his career with BASF in 1988 in the Ammonia Laboratory. From 1993 to 1995 he worked in New Business Development/Marketing in the Intermediates division. In 1995, he transferred to BASF Italia Spa, Milan, Italy, as Head of Sales Intermediates, Pharma Chemicals. Following this assignment, he became Staff to the Vice Chairman of the Board of Executive Directors and, from 1999 onwards, Director Production fat-soluble vitamins in the Fine Chemicals operating division.

From 2001 to 2003 he was Senior Vice President Strategic Planning and from 2003 to 2006 President of the Functional Polymers division. From May 2011, he was Vice Chairman of the Board of Executive Directors of BASF SE and from May 2015 until January 2021 Chief Technology Officer (CTO) of BASF SE. Dr Brudermüller has been a Member of the Board of Executive Directors since 2006, and during this time he was also responsible for the Asia Pacific region headquartered in Hong Kong, as well as the Performance Materials division. Since 2018, he is Chairman of the Board of Executive Directors of BASF SE and currently responsible for the divisions Corporate Legal, Compliance, Tax & Insurance, Corporate Development, Corporate Communications & Government Relations, Corporate Human Resources and Corporate Investor Relations. He drives forward the implementation of the company's sustainability strategy. His contract will expire with the Annual General Meeting of BASF SE on April 25, 2024.

Dr Martin Brudermüller is a member of the following other legally mandatory supervisory boards and comparable supervisory bodies:

- Mercedes-Benz AG
- Accenture Plc, Dublin, Ireland (listed)

The candidates' résumés are also available online at group.mercedes-benz.com/am-2024.

In the opinion of the shareholder representatives on the Supervisory Board, the proposed candidates are independent within the meaning of the German Corporate Governance Code (Deutscher Corporate Governance Kodex) and have no further personal or business relationship with Mercedes-Benz Group AG or any of its Group companies, the corporate bodies of Mercedes-Benz Group AG or any shareholder with a substantial interest in Mercedes-Benz Group AG, the disclosure of which is recommended by the German Corporate Governance Code (Deutscher Corporate Governance Kodex).

The Supervisory Board has also satisfied itself that the proposed candidates will be able to perform the duties expected of them in the time required for the office.

SECTION C

Remuneration Report for financial year 2023 (re. Agenda Item 7)

Dear Shareholders.

On behalf of the Board of Management and Supervisory Board, I am pleased to present the 2023 Mercedes-Benz Group AG Remuneration Report.

2023 was a significant year for remuneration at Mercedes-Benz Group AG, as the Annual General Meeting on May 3, 2023 approved changes to the remuneration system for the Executive Board with an approval rate of 91.00% and for the Supervisory Board with an approval rate of 98.16 %.

The aim is to ensure a comprehensive and clear system and hence in the following I would like to highlight the main components of the remuneration system, as well as touch on the key points that affected the target achievement for the financial year 2023.

New remuneration system for the Board of Management

The remuneration system was adjusted in 2023 with the aim of reducing complexity, improving transparency and ensuring anchoring of sustainability goals.

Per the previous system, the main components are: base salary (plus fringe benefits and pension commitments), annual bonus and long-term incentive.

Significant changes to the new remuneration system will affect the transformation targets in the annual bonus from the 2023 financial year, which can have an impact on the level of target achievement of the annual bonus with an increase/discount of up to 25% points. In addition, the payment amount from the annual bonus is paid out in full after the past financial year and is no longer 50% in the form of a deferral. In the Performance Phantom Share Plan (PPSP), in addition to the relative return on sales and the relative stock performance, ESG goals (environmental/social/governance) are also taken into account as performance criteria. As part of the Stock Ownership Guidelines (SOG), board members are obliged to hold Mercedes-Benz Group shares for up to two years after the end of their employment relationship.

Pay for performance in the financial year 2023

For the Supervisory Board, the concrete link between the remuneration of the members of the Board of Management and performance is of great importance. Performance is measured using financial and strategic targets. Despite the ongoing worldwide economic challenges, 2023 was a year in which the Group continued on its profitable growth path and made substantial achievements in the implementation of its strategic goals.

Annual bonus 2023

The annual bonus overall target is calculated by target achievement across three categories: Financial performance criteria, non-financial performance criteria and transformation targets. If the overall target is achieved, 100% of the base salary is awarded as an annual bonus. The target can also be underachieved or overachieved; it is possible for the annual bonus to be between 0% and 200% of the base salary.

Despite tough headwinds such as inflation and continued global uncertainty in 2023, strong company performance led to a outstanding EBIT and free cash flow and hence a financial target achievement of 184%.

The targets for the non-financial performance criteria focus on corporate cultural and customer-related aspects. An increased focus on employee satisfaction and general integrity within the company was seen in the past year. The target achievement in 2023 is 4% (of a maximum of 10% points).

The transformation targets are especially important against the background of the accelerated switch to becoming more sustainable. The company achievement thus far in this area is demonstrated by the improved sustainability along the value chain - from product development, to production, to remanufacturing and recycling. In the financial year 2023, the efforts of the Board of Management led to a target achievement of 15%.

The Supervisory Board assessed whether there was a need for discretionary target adjustment to account for external factors outside of the normal course of business. There was not deemed to be any reason to intervene with the Board of Management target achievement.

With an overall target achievement of 200%, the annual bonus awarded reflects the exceptionally good results of the past financial year.

Long-term incentive (PPSP 2019)

The LTI rewards long-term company success and is designed in the form of a Performance Phantom Share Plan (PPSP) with a term of four years. The LTI accounts for the largest portion of the Board of Management remuneration, helping to ensure alignment of Board of Management remuneration with shareholders' interests.

Board of Management members receive a preliminary number of shares at the start of the term, which is multiplied by a performance factor at the end of the three-year performance term to define a final number of phantom shares. This factor is based on the company's relative return on sales against its peer group, the relative share performance against the peer group and - from the 2023 grant onwards - specific ESG criteria, and is capped at 200%. The final number of phantom shares is then multiplied by the applicable share price to determine the final PPSP payout.

Compared to its peer group, Mercedes-Benz Group performed exceptionally well with regard to its long-term targets and this is reflected in the PPSP performance factor. The target achievement of the LTI granted in 2019 was 186%.

Revised remuneration system for the Supervisory Board

The revised remuneration system for the supervisory board is intended to reduce complexity, reflect the current trends of a global company and appeal to highly qualified candidates. The changes have resulted in a remuneration system that is transparent and simplifies the management of global tax and social security regulations; this is particularly important given the international composition of the Supervisory Board.

Significant changes to the compensation system for the Supervisory Board relate to the consideration of several higher-paid functions. Since the financial year 2023, remuneration will only be based on the highest paid function. In addition, attendance fees for supervisory board and committee meetings were canceled.

On behalf of the Supervisory Board, I would like to thank the teams who have worked hard throughout the year to ensure a fair, appropriate and suitable remuneration system, as well as our shareholders for their commitment to this issue.

Remuneration will continue to be a central topic on the agenda of the Supervisory Board and the Executive Committee in the 2024 financial year.

Yours sincerely,

Dr Bernd Pischetsrieder Chairman of the Supervisory Board According to the requirements of Section 162 of the -German Stock Corporation Act (Aktiengesetz, AktG), the Remuneration Report explains the application of the remuneration system for the members of the Board of Management and the Supervisory Board of Mercedes Benz Group AG. Furthermore, it describes the amount and structure of the individual remuneration awarded and due for the current and former members of the Board of Management and Supervisory Board in financial year 2023. The remuneration system furthermore complies with the recommendations and suggestions of the German Corporate Governance Code (Deutsche Corporate Governance Kodex, DCGK), as amended on April 28, 2022.

The remuneration system for members of the Board of Management is from the point of view of the Supervisory Board aligned with the business strategy as well as the sustainable and long-term growth of the company and was approved by the Annual Shareholders' Meeting according to Section 120a Subsection 1 AktG on May 3, 2023 with an approval rate of 91.00%. It can be accessed on the company's website at w https://group.mercedes-benz.com/company/corporate-governance/board-of-management/remuneration/. Remuneration of the Supervisory Board as well as the corresponding amendment to the Articles of Incorporation were approved at the Annual Shareholders' Meeting according to Section 113 Subsection 3 AktG on May 3, 2023, with an approval rate of 98.16%. The remuneration system of the Supervisory Board can be accessed on the company's website at w https://group.mercedes-benz.com/company/corporate-governance/supervisory-board/remuneration.html. The Remuneration Report 2022 was presented to the Annual Shareholders' Meeting for approval pursuant to Section 120a Subsection 4 AktG on May 3, 2023, and was approved with an approval rate of 86.23%. The high approval result encourages the Executive Board and the Supervisory Board in their approach to transparent reporting.

The Remuneration Report 2023 was audited by KPMG AG Wirtschaftsprüfungsgesellschaft, exceeding the requirements of Section 162 Subsection 3 AktG according to both formal and substantial criteria. The auditor's opinion is enclosed with the Remuneration Report 2023.

Principles of Board of Management remuneration

The automotive industry is in the midst of the greatest transformation in its history. Sustainability and especially environmental and climate protection are among the most pressing issues of the time. As the inventor of the automobile, Mercedes-Benz Group AG also wants to set standards for sustainable mobility. It has set itself the goal of making the accelerated transformation into a fully electric and software-driven future profitable and has therefore placed a particular focus on profitable growth with its corporate strategy geared towards sustainability and luxury.

From the company's point of view, the Executive Board's remuneration system makes a significant contribution to promoting the business strategy and the long-term and sustainable development of the company. It incentivizes the achievement of our strategic goals and provides effective incentives for the long-term, value-creating development of the company in the interests of all stakeholders: customers, investors, employees, business partners and society as a whole. Given the central importance of the topics of sustainability, integrity and diversity, which form the basis of the Mercedes-Benz Group's actions, in addition to financial performance criteria, ESG goals are also taken into account to a considerable extent within the variable remuneration.

In the opinion of the Supervisory Board, ensuring the appropriateness of the remuneration with regard to the performance of the Executive Board members is achieved, on the one hand, through a high proportion of variable remuneration components and, on the other hand, through ambitiously set targets in the performance criteria for the variable remuneration components. In addition, standard market practice is used, taking into account the size, complexity and economic situation of the company.

Remuneration guidelines

- The remuneration system as a whole contributes significantly to promoting the business strategy.
- The remuneration system and the performance criteria for its variable components incentivise the Group's long-term and sustainable development.
- The remuneration system is an important factor in linking the interests of the shareholders, customers, employees and other stakeholders.
- The performance of the Board of Management members is appropriately taken into account in the variable remuneration components by adequately and ambitiously set performance targets (pay for performance).

Review and determination of Board of Management remuneration

For each upcoming financial year, the Presidential Committee prepares the review of the remuneration system and the individual remuneration amount set by the Supervisory Board and, where necessary, prepares suggestions for changes. In the process, the Presidential Committee and the Supervisory Board make use of the advice of external remuneration experts. This was also done in the reporting period.

Based on the approved remuneration system and the recommendations of the Presidential Committee, the Supervisory Board determines the amount of the target total remuneration of the individual members of the Board of Management for each upcoming financial year. It shall be set in an adequate proportion to the responsibilities and performance of each member of the Board of Management and to the situation of the company. In addition, the Supervisory Board ensures that the target total remuneration is in line with the market. For this purpose, it uses a horizontal as well as a vertical comparison. For the horizontal – external – comparison of the target total remuneration, with regard to the market position of the company (in particular sector, size and country), the DAX and a group of international competitors consisting of listed automotive manufacturers are used. The composition of the international comparison group for the horizontal comparison corresponds to the group of competitors considered for the performance criteria for the long-term variable remuneration component (Performance Phantom Share Plan).

In addition to the horizontal comparison, the Supervisory Board takes into account the development of the Board of Management remuneration in a vertical – internal – comparison with the remuneration of the senior executives and the total workforce (collective and non-collective pay-scale employees, including senior executives) of the Group in Germany. This is done by comparing the ratio of the remuneration of the Board of Management with the remuneration of the defined groups of employees, including its development. In addition, a market comparison is carried out of the ratio of the remuneration of the Board of Management to that of the total workforce compared with the DAX companies. For this purpose, the Supervisory Board has defined the group of senior executives as follows: It consists of the two management levels below the Board of Management at Mercedes-Benz Group AG within the Group in Germany. In the event of significant shifts in the horizontal comparison or significant changes of the ratio between the remuneration of the Board of Management and the vertical comparison groups, the Supervisory Board examines the causes and, in the absence of objective reasons, adjusts the remuneration of the Board of Management if necessary.

Overview of the components of the remuneration system

The remuneration system, which was approved by the Annual General Meeting on May 3, 2023, applies to all components of remuneration. Only the PPSP tranches allocated in the past are still measured exclusively on the basis of financial performance criteria based on the remuneration system valid in 2019. Furthermore, the deferred medium-term portion of the 2021 annual bonus ('Deferral 2021') is subject to the the 2020 remuneration system. The remuneration system basically consists of fixed non-performance-related and variable performance-related remuneration components, the sum of which determines the total remuneration of a member of the Management Board.

The fixed non-performance-related remuneration consists of the base salary, the fringe benefits (pecuniary benefits, mainly expenses assumed by the company for security services and the provision of company cars), which may vary each year based on individual and certain events, and the annual amounts for pension commitments of each member of the Board of Management.

The variable performance-related remuneration is divided into a short-term variable remuneration (annual bonus) and a long-term variable remuneration (PPSP). The annual bonus is paid out after the end of the financial year. Previously (up until Financial Year 2022), 50% of the annual bonus was paid out after the end of the financial year and 50% after the end of a further year (deferral), linked to relative share price performance. This was discontinued at the end of the 2022 financial year. The last payout from the deferral will therefore take place in 2024. The amount to be paid out for the long-term variable remuneration component (PPSP) is determined and paid out after the end of the four-year plan period.

| | Base salary | - A fixed contractually a | agreed remuneration that is paid in twelve monthly installments | | | | |
|-------------------------------------|---|--|--|--|--|--|--|
| Fixed remunera- tion | Fringe benefits | - Mainly expenses for s | - Mainly expenses for security precautions and the provision of company cars | | | | |
| | Pension commit- ment/ pension compensa- tion | determined at the end of the reporting perior | An annual contribution in the amount of 15% of the sum of the base salary and the total annual bonus as determined at the end of the reporting period Option to grant a pension compensation instead of a pension commitment | | | | |
| | | Туре | - Annual bonus | | | | |
| | Short-term variable remuneration (annual bonus) | Performance criteria | Financial performance criteria 50% EBIT 50% free cash flow (FCF) of the industrial business Range of possible target achievement: 0% - 200% Non-financial performance criteria Range of possible target achievement: -10% - +10% Transformation targets Range of possible target achievement: -25% - +25% | | | | |
| Variable remunera- | | Сар | - 200% of the target amount | | | | |
| tion | | Payout | - After the financial year | | | | |
| | | Туре | - Virtual performance share plan ("Performance Phantom Share Plan") | | | | |
| | | Term | - Four years (three-year performance period and one-year holding period) | | | | |
| | Long-term variable remuneration | Performance criteria | 40% relative return on sales40% relative share performance20% ESG criteria | | | | |
| | | Cap | - 250% of the grant value | | | | |
| | | Payout | - After three-year performance period and one-year holding period | | | | |
| Malus / Clawback | | - Reduction or complet | e abolishment/reclaim of the variable remuneration is possible | | | | |
| Stock Ownership Guidelines (SOG) | | 20,000 and 75,000 sh | ares to be held up to two years after the end of service relationship is set between nares s remuneration out of each PPSP is generally to be used to acquire ordinary shares | | | | |

Structure and term of the target remuneration

| | in % | € amounts in thousands | | Performance Phantom Share Plan 3-year performance period | | |
|------------------------|---|-----------------------------|---|--|--------|--------|
| | approx. 40 % | CBM¹: 2,717 OMBM²: 1,358 | | | | |
| | | | | | | |
| Target remuneration | approx. 30% | CBM: 1,770 OMBM: 885-904 | Annual bonus Pay out after the financial year | | | |
| | approx. 30 % | CBM: 1,770 OMBM: 885-904 | Base salary | | | |
| | | | Fringe benefits | | | |
| | Payout, performance or Pension commit- commitment date ment | | | | | |
| | | | Year 1 | Year 2 | Year 3 | Year 4 |

1 CBM: Chair of the Board of Management

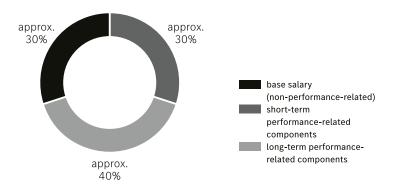
2 OMBM: Ordinary Member of the Board of Management

Structure of the target total remuneration of the members of the Board of Management

The base salary and the short-term variable remuneration (annual bonus) each comprise approximately 30% of the target remuneration (excluding the pension commitments and fringe benefits), while the long-term variable remuneration (PPSP) makes up approximately 40% of the target remuneration. Thus, the long-term variable remuneration component exceeds the short-term variable component, so that the focus is on the long-term and sustainable development of the company without neglecting the operational annual targets. Both the annual bonus and the long-term variable remuneration from the PPSP with its link to additional, in the view of the Supervisory Board, ambitious comparative parameters and to the share price reflect the recommendations of the DCGK, which stipulates that the variable remuneration that results from the achievement of long-term targets should exceed that from short-term targets.

Remuneration structure

Target remuneration consists of non-performance-related and performance-related components:



The pension contribution to the respective pension commitment of the members of the Board of Management is currently calculated as 15% of the sum of the base salary and the total annual bonus as determined at the end of the reporting period.

Target total remuneration of the members of the Board of Management for the financial year 2023

The Supervisory Board has set the following target total remuneration for members of the Board of Management in the financial year 2023, calculated from

- the 2023 base salary;
- the taxable non-cash benefits and other fringe benefits in the financial year 2023;
- the annual bonus for 2023 payable in the financial year 2024 at the value for target achievement of 100%;
- the allocation value (this corresponds to the target value) of the long-term variable remuneration (PPSP tranche 2023-2026) at the time when granted in the financial year 2023 (payable in financial year 2027); and
- the pension expense in the financial year 2023 (service costs for the financial year 2023).

The target remuneration was increased by the Supervisory board within the framework of the current remuneration system effective from the second half of the financial year 2023. Half of the target remuneration for the 2023 financial year is therefore based on the previous target remuneration and half on the new target remuneration. In the past years - in contrast to the employees - no adjustments were made to the target remuneration. In the opinion of the Supervisory Board, the increase in remuneration is appropriate due to the extraordinarily good performance of the Board of Management in the transformation process and the associated positive economic development. The increase is reflected in the target remuneration table.

Target remuneration

| | OI | a Källenius | Dr J | örg Burzer¹ | Renata Jung | o Brüngger |
|---|------------|--------------|-------------------|-------------|---------------|---------------|
| | 1 | Chair of the | Production, Quali | ty & Supply | Integrity, Go | vernance & |
| | Board of N | lanagement | Chain M | anagement | Su | ıstainability |
| | 2023 | 2022 | 2023 | 2022 | 2023 | 2022 |
| | in k€ | in k€ | in k€ | in k€ | in k€ | in k€ |
| Base salary | 1,770 | 1,664 | 885 | 832 | 885 | 832 |
| Taxable non-cash benefits and fringe benefits | 85 | 70 | 406 | 261 | 82 | 93 |
| Sum fixed remuneration | 1.855 | 1,734 | 1,291 | 1,093 | 967 | 925 |
| Short-term variable remuneration | | | | | | |
| One-year variable remuneration 2023 | 1,770 | - | 885 | - | 885 | - |
| (100% of annual bonus 2023) | | | | | | |
| One-year variable remuneration 2022 | - | 832 | - | 416 | - | 416 |
| (50% of annual bonus 2022) | | | | | | |
| Mid-term variable remuneration | | | | | | |
| Deferral 2022 | - | 832 | - | 416 | - | 416 |
| (50% of annual bonus 2022) | | | | | | |
| Long-term variable remuneration | | | | | | |
| PPSP tranche 2023 | 2,717 | - | 1,358 | | 1,358 | - |
| PPSP tranche 2022 | - | 2,200 | - | 1,100 | - | 1,100 |
| Sum variable remuneration | 4,487 | 3,864 | 2,243 | 1,932 | 2,243 | 1,932 |
| Pension expense (service costs) | 507 | 510 | 285 | 288 | 250 | 250 |
| Target total remuneration | 6,849 | 6,108 | 3,819 | 3,313 | 3,460 | 3,107 |

Dr Jörg Burzer was appointed to the Board of Management effective December 1, 2021. Fringe benefits accordingly include in 2022 and 2023 one-time expenses. In particular, this applies to safety-related modifications to Dr Burzer's residential property.

Target remuneration

| | Sabine | Kohleisen¹ | Mark | us Schäfer | Br | itta Seeger |
|---|----------------|-------------|--------------------------|--------------|-------|--------------|
| | Human Relation | ns & Labour | Chief Technol | ogy Officer, | Marke | ting & Sales |
| | | Director | Development & Purchasing | | | |
| | 2023 | 2022 | 2023 | 2022 | 2023 | 2022 |
| | in k€ | in k€ | in k€ | in k€ | in k€ | in k€ |
| Base salary | 885 | 832 | 885 | 832 | 885 | 832 |
| Taxable non-cash benefits and fringe benefits | 590 | 194 | 177 | 91 | 110 | 75 |
| Sum fixed remuneration | 1,475 | 1,026 | 1,062 | 923 | 995 | 907 |
| Short-term variable remuneration | | | | | | |
| One-year variable remuneration 2023 | 885 | = | 885 | Ē | 885 | - |
| (100% of annual bonus 2023) | | | | | | |
| One-year variable remuneration 2022 | - | 416 | - | 416 | - | 416 |
| (50% of annual bonus 2022) | | | | | | |
| Mid-term variable remuneration | | | | | | |
| Deferral 2022 | - | 416 | - | 416 | - | 416 |
| (50% of annual bonus 2022) | | | | | | |
| Long-term variable remuneration | | | | | | |
| PPSP tranche 2023 | 1,358 | - | 1,358 | - | 1,358 | - |
| PPSP tranche 2022 | - | 1,100 | - | 1,100 | - | 1,100 |
| Sum variable remuneration | 2,243 | 1,932 | 2,243 | 1,932 | 2,243 | 1,932 |
| Pension expense (service costs) | 253 | 252 | 250 | 251 | 253 | 254 |
| Target total remuneration | 3,971 | 3,210 | 3,555 | 3,106 | 3,491 | 3,093 |

¹ Sabine Kohleisen was appointed to the Board of Management effective December 1, 2021. Fringe benefits accordingly include in 2022 and 2023 one-time expenses. In particular, this applies to safety-related modifications to Sabine Kohleisen's residential property.

Target remuneration

| | Huber | tus Troska¹ | Hara | ld Wilhelm | |
|---|-------|---------------|-------|---|--|
| | Gr | Greater China | | Finance & Controlling/Mer- cedes-Benz Mobility | |
| | | | | | |
| | 2023 | 2022 | 2023 | 2022 | |
| | in k€ | in k€ | in k€ | in k€ | |
| Base salary | 885 | 832 | 904 | 850 | |
| Taxable non-cash benefits and fringe benefits | 687 | 562 | 63 | 65 | |
| Sum fixed remuneration | 1,572 | 1,394 | 967 | 915 | |
| Short-term variable remuneration | | | | | |
| One-year variable remuneration 2023 | 885 | - | 904 | - | |
| (100% of annual bonus 2023) | | | | | |
| One-year variable remuneration 2022 | - | 416 | - | 425 | |
| (50% of annual bonus 2022) | | | | | |
| Mid-term variable remuneration | | | | | |
| Deferral 2022 | - | 416 | - | 425 | |
| (50% of annual bonus 2022) | | | | | |
| Long-term variable remuneration | | | | | |
| PPSP tranche 2023 | 1,358 | - | 1,358 | - | |
| PPSP tranche 2022 | - | 1,100 | - | 1,100 | |
| Sum variable remuneration | 2,243 | 1,932 | 2,262 | 1,950 | |
| Pension expense (service costs) | 250 | 250 | 263 | 268 | |
| Target total remuneration | 4,065 | 3,576 | 3,492 | 3,133 | |

Hubertus Troska: In connection with Mr. Troska's activities abroad, taxable non-cash benefits have accrued in arrears for previous years. In addition, costs were incurred with regard to Mr. Troska's deployment location.

Maximum amounts of remuneration and maximum total remuneration

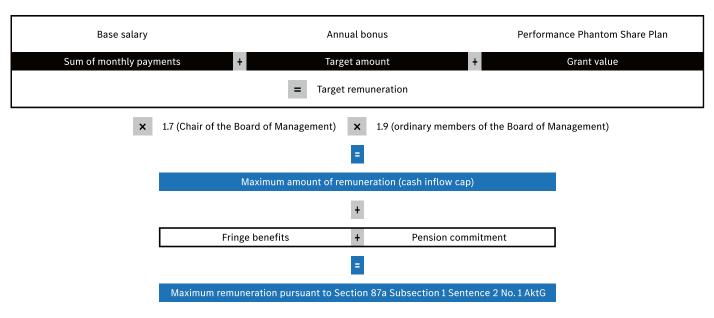
Pursuant to Section 87a Subsection 1 Sentence 2 No. 1 of the German Stock Corporation Act (AktG), the remuneration system for the Board of Management provides for a maximum remuneration (cap) for members of the Board of Management. The maximum remuneration achievable for a financial year, comprising base salary, variable remuneration components, pension expense and fringe benefits, is capped at €12,000,000 gross for the Chair of the Board of Management and at €7,200,000 gross for each ordinary member of the Board of Management ("maximum total remuneration").

In addition to the maximum total remuneration, the remuneration of the members of the Board of Management also has already had caps on each of the variable remuneration components and a cap on the amount of the cash payments ("cap of cash payments") for many years. For the Chair of the Board of Management, this maximum amount is set at 1.7 times, for the other members of the Board of Management at 1.9 times, the sum of the base salary, the target annual bonus and the PPSP value when granted.

The possible cap on the amount exceeding the maximum total remuneration and/or the maximum limit of the cash payments for financial year 2023 is determined with the payment of the PPSP issued in the relevant financial year, i.e., for the financial year 2023, with payment of the PPSP 2023 in the financial year 2027.

In the financial year 2023, the Supervisory Board ensured that the maximum amount of the cash payments were complied with. A final statement on compliance with the maximum total remuneration and the maximum amount of the cash payments for the financial year 2023 can only be made once the targets have been achieved and the PPSP issued in the financial year 2023 has been paid out in the financial year 2027.

Calculation of the maximum amount of remuneration (cap of cash payments) and maximum total remuneration



Remuneration components of the Board of Management in financial year 2023 in detail

The individual components of the Board of Management's remuneration in detail are as follows:

Fixed remuneration components

Base salary

The base salary is fixed remuneration relating to the entire year, oriented on the area of responsibility and experience of each Board of Management member and paid out in twelve monthly installments.

Fringe benefits

Fringe benefits are an additional component of the fixed remuneration. These mainly comprise expenses for security precautions and the provision of company cars. In addition, special location-based benefits can be provided for Board of Management members who work abroad. In connection with Hubertus Troska's activities abroad, for example, subsequent, taxable non-cash benefits for previous years were accrued.

In the reporting period, the members of the Board of Management were also included in a financial loss and liability insurance policy in an adequate amount for executive bodies and certain executives (Directors & Officers insurance) taken out by the company in the interest of the company with a corresponding deductible in accordance with Section 93 Subsection 2 AktG. The insurance premiums were paid by the company.

Retirement benefits

In the financial year 2012, the company introduced a new company retirement benefit plan for new entrants and new appointments both for employees paid in the area of collective bargaining agreements as well as for executives: the Mercedes-Benz Pensions Plan (MBPP). This retirement benefit system features the payment of annual contributions by the company and is aligned with the capital market. The company merely makes a commitment to guarantee the total of contributions paid, which are invested in the capital market according to a pension-oriented investment concept.

The Supervisory Board has approved the application of this retirement benefit plan for all members of the Board of Management newly appointed since 2012. The amount of the annual contributions results from a fixed percentage of the base salary and the total annual bonus for the respective financial year calculated as of the end of the reporting period. This percentage in the financial year 2023 is 15%. Contributions to the retirement benefit plan are granted until the age of 62. The benefit from the MBPP is payable to living Board of Management members at the earliest at the age of 62, irrespective of an earlier termination of the service relationship. If a member of the Board of Management terminates the service relationship due to the member being unfit for service, the benefit is paid as a limited capacity benefit, even before the age of 62.

Three options exist for the payout of the MBPP retirement benefit system:

- as a one-time payment;
- in twelve annual installments, whereby interest accrues on each partial amount as of commencement of the insured event (at least 1% p.a., including any profit shares according to the insurance tariff defined in the pension commitment);
- or as a pension with annual increases (at least 1% p.a., including any profit shares according to the insurance tariff defined in the pension commitment)

The service agreements of Board of Management members contain provisions, according to which in the event of the passing of the Board of Management member before age-related retirement, the spouse/registered civil partner/named life partner or legally dependent children pursuant to Section 32 of the Income Tax Act (EStG) are entitled to receive the accumulated

MBPP credit amount plus an imputed amount for the remaining period until the calculated age of the Board of Management member would have reached 62.

If a Board of Management member passes away after retiring for reasons of age, the heirs are entitled to receive the benefits in the case of the payout option in twelve annual installments. For the pension payout option with survivor benefits, the spouse/named life partner/registered civil partner are entitled to receive 60% of the actual pension amount.

The »Pension Capital« (PC) system, where a capital component was credited annually, was used from the beginning of 2006 until the end of 2011. The Board of Management members active in 2023 still have – except for Harald Wilhelm – legacy commitments from this model that are payable. PC is paid out, regardless of an early termination of service, at the earliest at the age of 60 (amount paid is the total of the capital components including interest). If the service relationship ends due to the member being unfit for service, the pension is paid out as a limited capacity benefit up to the age of 60.

Payments under the PC retirement benefit system can also be made in three ways:

- as a one-time payment;
- in twelve annual installments, whereby interest accrues on each partial amount from the time payments commence until the payout is complete (6% or 5% p.a.);
- as an annuity with annual increases (3.5% p.a.).

The arrangements made for leaving the company prior to the appointment to the Board of Management – except for Harald Wilhelm - provide for a bridging allowance until the statutory retirement age is reached, which is based on the age at the time of leaving the company. The Supervisory Board reserves the right to revise this regulation under certain circumstances.

Departing Board of Management members are furthermore provided with a company car, in some cases for a defined period.

Service costs for pension obligations to Board of Management members in office during the reporting period in accordance with IAS 19 amounted to €2,3 million in the financial year 2023 (2022: €2.3 million). The present value of the total defined benefit obligation according to IAS 19 amounted to €21.4 million as at December 31, 2023 (2022: €17.0 million). Taking age and period of service into account, the following tables shows the resulting service costs and present values:

Service costs and present value for members of the Board of Management

| in k€ | Year | Service costs | Present value of obligations |
|-----------------------|------|---------------|------------------------------|
| Ola Källenius | 2023 | 507 | 6,026 |
| | 2022 | 510 | 4,767 |
| Dr Jörg Burzer¹ | 2023 | 285 | 693 |
| | 2022 | 288 | 191 |
| Renata Jungo Brüngger | 2023 | 250 | 2,693 |
| | 2022 | 250 | 2,240 |
| Sabine Kohleisen¹ | 2023 | 253 | 556 |
| | 2022 | 252 | 158 |
| Markus Schäfer | 2023 | 250 | 3,311 |
| | 2022 | 251 | 2,716 |
| Britta Seeger | 2023 | 253 | 3,097 |
| | 2022 | 254 | 2,389 |
| Hubertus Troska | 2023 | 250 | 3,606 |
| | 2022 | 250 | 3,554 |
| Harald Wilhelm | 2023 | 263 | 1,424 |
| | 2022 | 268 | 951 |

Note: Some of the obligations relate to entitlements that were earned before the Board member joined the Board of Management.

Variable remuneration components

The variable remuneration is intended to provide the right incentives for the Board of Management to act in the interests of the corporate strategy, shareholders, customers, employees and other stakeholders. Annual operational targets of a financial and non-financial nature are derived from the long-term and sustainable development of the company to ensure the implementation of the corporate strategy; the achievement of these targets is incentivized by means of the annual bonus as short-term variable remuneration. In addition, there is the long-term-oriented variable remuneration – the PPSP – which puts emphasis on the long-term success of the company compared to competitors and the long-term performance of the Mercedes-Benz Group share price and thus also the sustainable return for the shareholders. Moreover, strategically-relevant and demanding, according to the opinion of the Supervisory Board, ESG targets were integrated into the PPSP for the first time in the Financial Year 2023.

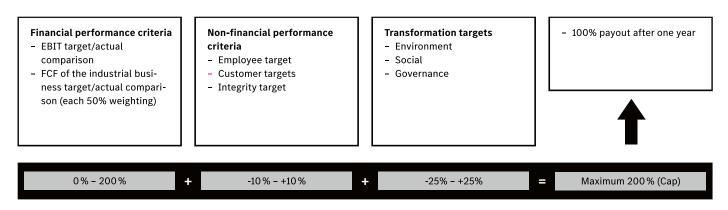
Annual bonus

The annual bonus is a short-term variable remuneration component and is intended to incentivise for the contribution made in the financial year to the operational implementation of the corporate strategy, in particular the future-proof transformation through sustainable and technological development. With this in mind, the Supervisory Board derives ambitious operational targets from the strategic business objectives for each upcoming financial year. In addition to financial performance criteria, these also include non-financial performance criteria and transformation targets.

Overview: Relation of the annual bonus to the business strategy

| Components of the annual bonus | Overview: Relation of the annual bonus to the business strategy |
|--|---|
| Financial performance criteria – EBIT | Strong operational focus on strengthening the global core business and providing the financial means to achieve the corporate strategy objectives. |
| Financial performance criteria – FCF IB | Alignment of remuneration with the extensive investment requirements arising from the Group transformation and incentivisation of further optimization of cash flow management. |
| Non-financial performance criteria | Inclusion of important non-financial strategic targets and thus building blocks, such as strengthening the core business, adjusting the corporate culture, and strengthening the customer- and market-oriented structure. |
| Transformation targets | Clear focus of cluster/target criteria on sustainability and ESG aspects as part of the corporate strategy. |
| Consideration of competitors | Integration of a relative success measurement and creation of incentives for an outperformance of relative competitors. |

The target amount of the annual bonus, which is paid if target achievement is 100%, is currently set at 100% of the base salary. The total payout amount for the annual bonus is calculated as follows:



100% of the calculated annual bonus is paid out as a general rule in March of the following financial year.

Value at 100% target achievement (target annual bonus)

In the financial year 2023, it corresponds to the respective base salary.

Maximum annual bonus

The total payout amount for the annual bonus is limited to 2 times the base salary of the respective financial year.

Financial performance criteria

The structure of the financial performance criteria is to promote the long-term development of the company in terms of its financial ability to invest with its own funds in – for example – new technologies and business models. This is to effectively ensure the future viability of the company.

The financial performance criteria are based on the operating result of the Group (EBIT) and the free cash flow of the industrial business (FCF IB), both weighted at 50%. Besides revenue, EBIT and FCF IB are the key financial performance indicators for the Group's operational financial performance.

Performance criteria in the financial year 2023:

- 50% comparison EBIT actual value 2023 to target value 2023;
- 50% comparison FCF IB actual value 2023 to target value 2023.

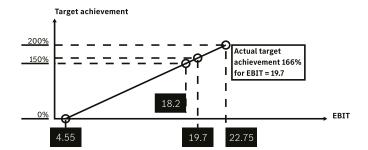
The measure of operating profit at the divisional level is EBIT. As earnings before interest and income taxes, EBIT reflects the divisions' responsibility for their earnings. The EBIT target value for each financial year is derived by the Supervisory Board based on the set medium-term return, which is ambitious and aligned with the competitive environment, and the growth targets. The starting point of the calculation is the revenue of the previous year.

In addition to the cash flows of the automotive divisions, FCF IB also includes cash flows from taxes and other reconciliation items not attributable to the divisions and is of particular importance for the financial strength of the Group. The target value for FCF IB in the respective financial year is based on the defined EBIT target of the divisions of the automotive business as well as on a strategic target for the cash conversion rate. The cash conversion rate is the proportion of the period's result that is scheduled to flow into the Group's liquidity after the payments for the necessary investments in research and development, tangible fixed assets and working capital are taken into account in accordance with the strategic growth target. When comparing the target 2023 FCF IB to the actual one, adjustments are made for certain factors that were taken into account in the target achievement of the annual bonus in the financial year 2022 or earlier.

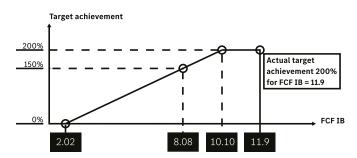
The range of possible target achievement for the two financial targets EBIT and FCF IB is between 0% and 200%. The lower limit of this range represents 25% of the target value; the upper limit 125% of the target value. If the value actually achieved is at or below the lower limit of the range, the degree of target achievement is always 0%. The total absence of a bonus is therefore possible. If the value actually achieved is at or above the upper limit of the range, the degree of target achievement is 200%, which is the maximum it can reach. Within the range, target achievement develops in a linear way.

For the financial year 2023, the Supervisory Board set the following financial targets, which were achieved as follows:

Financial targets in the annual bonus: EBIT (in billions of euros)



Financial targets in the annual bonus: FCF IB (in billions of euros)



Non-financial performance criteria

The Supervisory Board has selected non-financial performance criteria for the 2023 financial year from the four categories provided for in the compensation system: integrity and compliance, quality, employee engagement and customer surveys.

The non-financial performance criteria, which focus on sustainability and corporate cultural aspects, are assigned to four categories and, like the financial targets, apply uniformly to the entire Board of Management. These categories represent further building blocks of the corporate strategy and are thus intended to promote the sustainable and long-term development of the company: for example, integrity and employee satisfaction as indispensable components of an agile, future-oriented corporate culture committed to social values, or quality and customer satisfaction as indispensable prerequisites for long-term and sustainable sales success.

For the 2023 financial year each category is weighted equally and receives an addition or a deduction of up to 2.5 percentage points each to or from the degree of achievement of the financial performance criteria. Across all four categories, the non-financial performance criteria lead to an addition or deduction of up to 10 percentage points to the degree of target achievement for the financial performance criteria. The addition or deduction is calculated based on measurable criteria, allowing target achievement to be clearly determined on the basis of a target/actual comparison at the end of the financial year. The total of the addition or deduction resulting from the non-financial targets is commercially rounded to two significant figures. For the 2023 financial year this results in an addition of 4.0 percentage points (rounded).

Overview: Relation of the annual bonus to the business strategy

| Non-financial performance criteria | Design Target achievem | ent 2023 |
|--|--|----------|
| Integrity | Achievement of the Group-level targets regarding the further development and permanent establishment of the topic integrity was measured based on certain standardised questions in a global employee survey. This measurement was based on the achieved approval rate of any question, on the one hand, and the average approval rate achieved across all questions (integrity indicator), on the other. Target achievement is derived at Group level at the end of the financial year. | 2% |
| Customer target: quality | Quality (quality KPIs of all divisions) were defined by the individual divisions for the financial year. With regard to vehicles, a comparison was carried out of the target number and the actual number of claims during a predefined period of time, MIS (Months in Service). The level of target achievement at the Group level is derived as a weighted average of the individual divisional levels of target achievement at the end of the financial year. | -2.5% |
| Customer target: customer satisfaction | Customer satisfaction targets were measured using indecies such as Net Promoter Score and Customer Retention Rate. The level of target achievement at the Group level is derived as a weighted average of the individual divisional levels of target achievement at the end of the financial year. | 2% |
| Employee engagement | Employee engagement to the Group was calculated based on their answers to certain standardized questions in our global employee survey. These answers, together with the participation rate achieved in the employee survey, are used to derive a level of target achievement at the Group level at the end of the financial year for the maintenance and enhancement of a high level of satisfaction and motivation among the employees. | 2.5% |

The following criteria are used for the evaluation:

Integrity

| Degree of target achievement | Addition/deduction | Integrity Indicator | + Approval rate of any question |
|------------------------------|--------------------|---------------------|---------------------------------|
| Maximum | 2.5 % | >80% | >74% |
| High | 2.0% | 71-80% | 65-74% |
| Low | 1.0 % | 61-70 % | 60-64% |
| Minimum | -2.5 % | ≤60% | ≤ 59 % |

Customer targets/quality

| Degree of target achievement | Addition/deduction | Quality KPIs across all divisions |
|------------------------------|--------------------|-----------------------------------|
| Maximum | 2.5% | The addition/deduction depends |
| High | 2.0% | on the respective target value |
| Low | 1.0 % | of the respective |
| Minimum | -2.5% | division or product. |

Customer targets/customer satisfaction

| Degree of target achievement | Addition/deduction | Customer satisfaction KPIs across all divisions |
|------------------------------|--------------------|---|
| Maximum | 2.5 % | The addition/deduction depends |
| High | 2.0 % | on the respective target value |
| Low | 1.0 % | of the respective |
| Minimum | -2.5 % | division or product. |

Employee engagement

| Degree of target achievement | Addition/deduction | Employee engagement | + | Participation rate |
|------------------------------|--------------------|---------------------|---|--------------------|
| Maximum | 2.5% | >35% | | >70% |
| High | 2.0 % | 31-35% | | 66-70% |
| Low | 1.0 % | 26-30% | | 61-65% |
| Minimum | -2.5 % | ≤25% | | ≤60% |

Transformation targets

In order to take into account the implementation of the future-oriented measures for the technological and sustainable realignment of the Group, performance criteria and key performance indicators from the most important future-oriented fields were defined at the beginning of the financial year 2023. Here, as an integral component of the corporate strategy, sustainability/environmental, social and governance (ESG) aspects have an explicit significance for the business dealings of Mercedes-Benz Group AG.

The transformation targets represent both quantitative and qualitative aspects. They can add or deduct up to 25 percentage points to the degree to which the financial performance targets have been achieved.

For the financial year 2023, the Supervisory Board set transformation targets in the following topic areas of Environment / Social / Governance. These include the following aspects:

- CO₂-emissions;
- Safety innovation;
- ESG stakeholder engagement.

The Supervisory Board has a common level of target achievement based on the degree of target achievement for the transformation goals and the strategic, organizational and structural contribution of the entire Executive Board, taking into account the economic environment and the competitive situation/positioningfor the Board of Management that takes into account the economic environment and the competitive situation and positioning of the Group. This leads to the addition of 15 percentage points to the degree of target achievement for the financial performance criteria for the financial year 2023.

The achievement was discussed and evaluated both in the Presidential Committee and in the Supervisory Board itself, taking into account the quantitative and qualitative aspects of this category, which led to the aforementioned achievement.

The CO₂ emissions were calculated and compared with the target set. In Europe, the average CO₂ emissions of the Mercedes-Benz new car fleet, applying the statutory regulations, totalled 111 g/km¹ and were therefore lower than in the previous year. In the USA the fleet value for model year 2023 is 170 g CO₂/mi for passenger cars and 259 g CO₂/mi for vans and SUVs registered as light commercial vehicles. In Europe and in the USA, Mercedes-Benz has achieved its fleet targets by increasing the proportion of electrified vehicles in the fleet. In China, domestically produced cars and cars imported into the country are reported separately and according to fleet consumption. The target was exceeded with 8.46 l/100km.

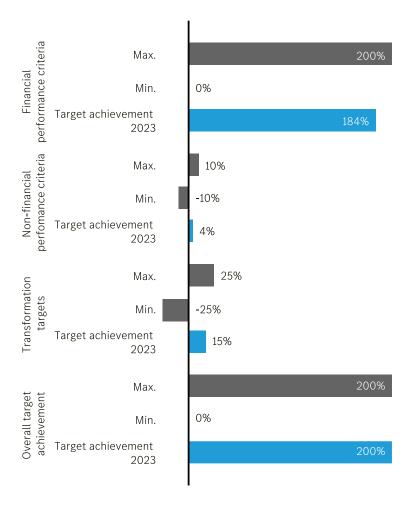
The safety innovations pursue the goal of our "Zero Accidents" vision. The main initiatives in 2023 included road safety events in China and India and above-average results in relevant safety ratings.

In terms of stakeholder relations, events such as the ESG conference were included in the evaluation. Furthermore, events were organised between the Executive Board, the Supervisory Board and senior managers on sustainability topics. There were also similar formats in India, China and the USA. In addition, the Climate Policy Report was updated and published in March 2023.

 $^{^{1}\,\,}$ excluding the vehicles of the joint venture smart Automobile Co., Ltd.

Overall target achievement for the annual bonus 2023

The overall target achievement for the 2023 annual bonus is made up of the target achievements for the financial performance criteria, the non-financial performance criteria and the transformation targets, and amounts to 200% in the financial year 2023.



For the members of the Board of Management, this results in the following payout amount for the annual bonus 2023. 100% of this amount is to be paid out in March in the financial year 2024.

Total target achievement annual bonus 2023

| | Target amount | Financial | Non-financial | Transformation | Overall target | Payout amount |
|-----------------------|---------------|------------------|------------------|------------------|--------------------------|---------------|
| | | performance | performance | targets | achievement ¹ | |
| | | criteria | criteria | | | |
| | in k€ | Target | Target | Target | in % | in k€ |
| | | achievement in % | achievement in % | achievement in % | | |
| Ola Källenius | 1,770 | | 4 % | 15 % | 200 % | 3,540 |
| Dr Jörg Burzer | 885 | | | | | 1,770 |
| Renata Jungo Brüngger | 885 | | | | | 1,770 |
| Sabine Kohleisen | 885 | | | | | 1,770 |
| Markus Schäfer | 885 | 184% | | | | 1,770 |
| Britta Seeger | 885 | | | | | 1,770 |
| Hubertus Troska | 885 | | | | | 1,770 |
| Harald Wilhelm | 904 | | | | _ | 1,808 |

¹ Maximum target achievement 200%

Deferral 2021

Previously (up until financial year 2022), 50% of the annual bonus was paid out after the end of the financial year and 50% after the end of a further year (deferral), linked to relative share price performance. This was terminated at the end of the 2022 financial year.

In the financial year 2023, the deferral from the annual bonus 2021 was paid out. The relative share performance of the company compared to the STOXX Europe Auto Index for the 2021 deferral was 114% for the period from December 31, 2021, to December 31, 2022.

If the target achievement of the annual bonus of a financial year is already 200%, the deferral is paid out at its nominal value, as is the case for the 2021 deferral.

Performance Phantom Share Plan (PPSP)

The PPSP is a long-term variable remuneration component that is intended to put the focus on the long-term success of the company compared to its competitors and the long-term performance of the Mercedes-Benz share, and thus also the sustainable return for shareholders.

The target achievement for the PPSP up to and including financial year 2022 was measured based on two performance criteria weighted at 50% each:

- First, the 'relative return on sales' in a three-year comparison with competitors is used as a performance criterion that is to set incentives to ensure sustainable and profitable growth and enhance efficiency.
- Second, the 'relative share performance' is used, which links the interests of the Board of Management and shareholders.

The relevance of the share price and thus the alignment of the interests of the Board of Management and shareholders is further strengthened by the calculation of the payout amount only after the fourth year of the plan term at the share price then applicable.

The target achievement for the PPSP from financial year 2023 onwards includes ESG performance criteria with a weighting of 20%.

Overview: Relation of the Performance Phantom Share Plan (PPSP) to the business strategy

| PPSP components | Relation to the business strategy/incentive effect | | | | |
|---|---|--|--|--|--|
| Relative return on sales | Integrates a main internal key performance measure of the Group and ensures sustainable and profitable growth. | | | | |
| Relative share perfor- mance | Links the interests of the Board of Management and shareholders. | | | | |
| Consideration of competitors | Integrates a relative measure of performance and thus creates incentive to outperform relevant competitors over the long run. | | | | |
| ESG targets (from Finan- cial Year 2023 onwards) | Establishes the anchoring of sustainability goals into long-term variable remuneration. | | | | |
| Four-year duration | Ensures the sustainable and long-term growth of the Group. | | | | |
| Conversion into phantom shares | Strengthens the relation to the share price and thus the linking of interests of the Board of Management and shareholders. | | | | |

At the beginning of the plan, the Supervisory Board sets a grant value in euro for every financial year in the context of setting the individual annual total target remuneration. This amount is divided by the relevant average Mercedes-Benz share price that was determined during a previously specified longer time period, which results in the number of the preliminary allocated phantom shares.

Also at the beginning of the plan, performance criteria are set for a period of three years (performance period). Depending on the achievement of these performance criteria with a possible range of 0% to 200%, the phantom shares allocated at the beginning of the plan are then converted into the final number of phantom shares allocated after three years.

After another year has elapsed (retention period), the amount to be paid out is calculated from this final number of phantom shares multiplied by the applicable Mercedes-Benz share price at that time. The share price relevant for the payout under this plan is also relevant for the allocation of the preliminary number of phantom shares for the newly issued plan in the respective financial year.

A dividend equivalent is applied for each phantom share held if a dividend is paid out for Mercedes-Benz shares in the respective year. The amount of the dividend equivalent is based on the dividend that is paid out during the respective year for an actual share in the company. During the performance period, it is granted for the preliminary number of phantom shares that have been allocated; in the year of the retention period, it is granted for the final number of phantom shares.

Value when granted

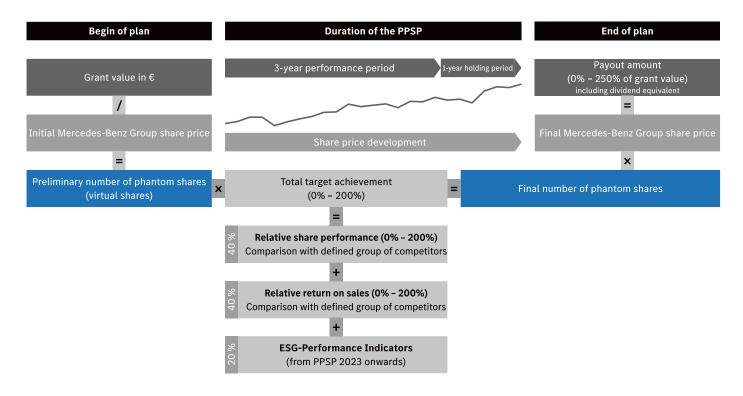
Determined annually by the Supervisory Board; for the financial year 2023 approximately 1.5 times the base salary.

Range of possible target achievement

0% to 200%, meaning that the plan is capped. It may also be zero.

Value of the phantom shares at payout

The value of the phantom shares to be paid out after the end of the plan period depends on the target achievement measured in accordance with the following performance criteria and the share price relevant for the payout. This share price is limited to 2.5 times the share price at the beginning of the plan. Furthermore, the final amount paid is limited to 2.5 times the value when granted at the beginning of the plan. This maximum amount also includes the dividend equivalent paid out during the four-year plan period. The total for the dividend equivalent is the addition of the dividend equivelant payments of EUR 5.20 per virtual share, paid out for the 2020 - 2023 plans in the 2023 financial year.



Performance criteria for the PPSP 2023

Relative return on sales (40%):

The achieved return on sales is determined in a three-year comparison with the competitive group consisting of listed vehicle manufacturers with an automotive component of more than 70% by revenue and an investment-grade credit rating (BMW, GM, Honda, Hyundai, Kia, Nissan, Porsche, Stellantis, Tesla, Toyota and VW). To measure the performance, the average return on sales of the competitors is calculated over three years. Target achievement occurs to the extent to which Mercedes-Benz Group AG's return on sales deviates by a maximum of +/-2 percentage points from 100% of the calculated average of the competitors.

- Maximum target achievement of 200% occurs if the return on sales of the Group exceeds 100% of the revenue-weighted average of the competitors by 2 percentage points or more.
- -Target achievement of 0% for this performance criterion occurs in the event of a downward deviation of 2 percentage points or more. In the deviation range of +/- 2 percentage points, target achievement develops in a linear way.

Relative share performance (40%):

Relative share performance is measured by the performance of the Mercedes-Benz share in a three-year comparison with the performance of the defined group of competitors. If the performance of the Mercedes-Benz share price (in %) is the same as that of the group of competitors (in %), target achievement is deemed to be 100%. If the performance of the share price (in %) is 50 percentage points or more above (below) the performance of the group of competitors, target achievement is deemed to be 200% (0%). In the deviation range of +/- 50 percentage points, target achievement develops in a linear way.

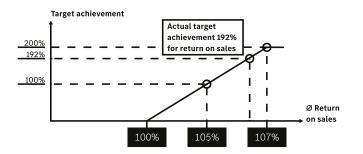
ESG targets (20%):

Based on the target ranges defined by the Supervisory Board, a target achievement of 0% to 200% is possible for each ESG goal. For each ESG goal, the Supervisory Board sets a value for the 3-year performance period that corresponds to 100% target achievement, as well as a value that corresponds to 0% target achievement and a value that corresponds to 200% target achievement. To determine the target achievement per ESG goal after the 3-year performance period, the actual value achieved per ESG goal is compared to the values set per ESG goal. Subsequently, the target achievement for ESG goals is calculated based on the target achievement per ESG goal multiplied by its respective weighting. The results are then added up to determine the target achievement of the ESG goals.

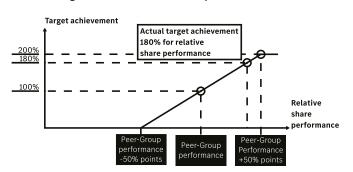
Target achievement for the PPSP 2019

For the PPSP 2019, which was paid out in the financial year 2023 at the end of the four-year plan period, the following target achievement was calculated:

Financial targets for PPSP: relative return on sales



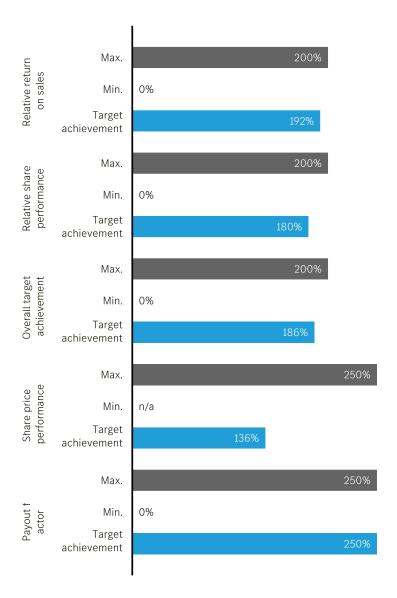
Financial targets for PPSP: relative share performance



The spin-off of the commercial vehicle business, which was completed at the end of the financial year 2021, had an impact on the PPSP 2019. The payout of the PPSP 2019 was based on a combined closing price of the Daimler-/Mercedes-Benz Group share and the Daimler Truck share. The PPSPs 2019 to 2021 continued as Group-specific plans following the successful spin-off of the commercial vehicle business. On the basis of the allocation ratio of 1:2 defined for the shareholders and the share prices of Daimler AG and Daimler Truck Holding AG in the period from December 10 to December 31, 2021, a conversion factor of 1.2199 was determined for the phantom shares of Mercedes-Benz Group AG. This was applied to the previous number of phantom shares in order to continue the PPSP at the same value (to determine the adjusted number of preliminary phantom shares after the spin-off of the truck business took effect, a conversion factor of 1.2199 was applied to the PPSPs 2019-2021).

In 2019, the maximum target achievement of 200% for the performance criteria of relative revenue return and relative stock performance was not reached by the PPSP. The limit for the payout-relevant stock price, which was set at 2.5 times the stock price at the start of the plan, was also not achieved. However, the cap for the final payout amount (including the dividend equivalents paid out during the four-year plan period) at 2.5 times the allocation value at the start of the plan (payout factor) was reached for the PPSP 2019. Therefore, a cap was applied.

The following figure shows the target achievements, the share price performance and the payout factor of the PPSP 2019 in total:



The following table shows the grant value per Board of Management member and the payout amount of the PPSP 2019 resulting from overall target achievement and share performance:

Total target achievement PPSP 2019

| | Value when granted | Share price when granted | Preliminary number of phantom | Overall target achievement | Final number of phantom shares | Share price at payout | Payout amount³ |
|-------------------------------|-----------------------|--------------------------|-------------------------------------|----------------------------|--------------------------------------|--------------------------|-------------------|
| | | | shares ² | | Silaies | | |
| | in k€ | in € | | in % | | in € | in k€ |
| Ola Källenius | 1,835 | | 45,115 | 186 % | 83,914 | | 3,965 |
| Dr Jörg Burzer¹ | 250 | | 6,148 | 190 % | 11,682 | | 788 |
| Renata Jungo Brüngger | 1,100 | | 27,044 | 186 % | 50,302 | | 2,377 |
| Sabine Kohleisen ¹ | 135 | - | 3,320 | 190 % | 6,308 | | 425 |
| Markus Schäfer | 880 | 49.62 — | 21,635 | 190 % | 40,242 | 67.42 — | 1,901 |
| Britta Seeger | 1,100 | _ | 27,044 | 186 % | 50,302 | | 2,377 |
| Hubertus Troska | 1,100 | _ | 27,044 | 186 % | 50,302 | | 2,377 |
| Harald Wilhelm | 825 | _ | 20,284 | 186% | 37,729 | | 1,782 |

¹ Allocation as a manager below the Board of Management. Plans for the level below the Board of Management differ in terms of target achievement and in the cap. Plans assigned to the Board of Management have an increased level of target aspiration.

Guidelines for share ownership

As a supplement to the remuneration components of the Board of Management, stock ownership guidelines exist for the Board of Management (Stock Ownership Guidelines). These guidelines require members of the Board of Management to invest in Mercedes-Benz Group shares over a period of several years and to hold those shares until two years after the end of their employment have passed. Depending on the functional responsibility of the respective Board of Management member, the number of shares to be held is between 20,000 and 75,000. In fulfillment of the policies, up to 25% of the gross remuneration out of each Performance Phantom Share Plan is generally to be used to purchase shares in the company, but the required shares can also be purchased in other ways.

As at December 31, 2023, the following status for the Stock Ownership Guidelines and their implementation resulted for the members of the Board of Management:

Stock Ownership Guidelines

| | SOG target | | Status quo |
|-----------------------|------------|--------|-------------|
| - | Number | Number | in % of the |
| | | | SOG target |
| Ola Källenius | 75,000 | 31,752 | 42 % |
| Dr Jörg Burzer | 20,000 | 4,511 | 23 % |
| Renata Jungo Brüngger | 20,000 | 19,911 | 99 % |
| Sabine Kohleisen | 20,000 | 3,052 | 15 % |
| Markus Schäfer | 20,000 | 16,278 | 81 % |
| Britta Seeger | 20,000 | 14,337 | 72 % |
| Hubertus Troska | 20,000 | 20,000 | 100 % |
| Harald Wilhelm | 25,000 | 5,890 | 24% |

² A conversion factor of 1.2199 was used for PPSP 2019-2021 to determine the adjusted number of preliminary phantom shares after the spin-off of the Truck division.

³ The payout amount is limited to 2.5 times the allocation value, including dividend equivalent payments.

Malus/Clawback

Malus and clawback provisions are implemented in the service contracts and the PPSP plan conditions.

These provisions allow for the partial or complete reduction of the annual bonus for any Board of Management member who violates the duties pursuant to Section 93 AktG and, in particular, the principles laid down in the company's Integrity Code. If it is not possible to reduce a future bonus payment or a payment that has yet to be made, the Board of Management member in question will be required to pay back the amount of the bonus reduction from already paid bonuses. The Supervisory Board decides on such bonus reductions.

The terms governing the PPSP include a provision that allows for the partial or complete reduction of the payout for any member of the Board of Management who clearly violates the principles laid down in the company's Integrity Code or any other professional obligations prior to the payout of the plan proceeds. The Supervisory Board decides on such bonus reductions.

There were no reasons for applying the malus or clawback provisions in the financial year 2023, which is why there were no reductions or repayments.

Early termination of service

The durations of the service contracts of the members of the Board of Management correspond to their terms of appointment.

If the appointment of a member of the Board of Management is revoked pursuant to Section 84 Subsection 4 of the German Stock Corporation Act (AktG) and there is good cause as defined in Section 626 of the German Civil Code (Bürgerliches Gesetzbuch, BGB), the service contract shall also end at the time the revocation of the appointment takes effect. In this case, no payments are made to the Board of Management member for the period from the effective date of the revocation.

In the case of early termination of the service contract without good cause within the meaning of Section 626 of the BGB, Board of Management service contracts include commitments to payment of the base salary and provision of a company car until the end of the original service period at a maximum. Such persons are only entitled to payment of the annual bonus pro rata for the period until the end of the membership in the Board of Management. Entitlement to payment of the performance-based components of remuneration with a long-term incentive effect (PPSP) that has already been allocated is determined by the conditions of the respective plans. In the event of retirement for age reasons, for example, or if mutually agreed, the plans are paid out in arrears. Already allocated plans are lost in the event of a unilateral resignation from the Board of Management position.

To the extent that the payments described above are subject to the provisions of the severance cap of the German Corporate Governance Code (DCGK), their total including fringe benefits is limited to twice the value of the annual remuneration and may not exceed the total remuneration for the remaining period of the service contract.

In the event of an early or regular termination of the service contract, both the short-term and the delayed medium-term component (deferral) of the annual bonus and the proceeds from the long-term PPSP are not paid out in advance but instead at the points in time agreed upon in the service contract or in the terms and conditions of the PPSP plan. The entitlements are inheritable.

A post-contractual non-competition clause is not included in the contracts of the Board of Management members. There are likewise no commitments in the event of early termination of Board of Management membership due to a change of control, nor are there any commitments regarding severance payments.

Information on benefits in the event of regular termination of employment can be found in the section 'Retirement benefits.'

Secondary activities of Board of Management members

The members of the Board of Management should accept management board or supervisory board positions and/or any other administrative or honorary functions outside the Group only to a limited extent. Furthermore, they require the consent of the Supervisory Board before commencing any sideline activities. In the opinion of the Supervisory Board, this ensures that neither the time required nor the remuneration paid for such activities leads to any conflict with the members' duties to the Group. Insofar as such secondary activities are memberships of statutory supervisory boards or comparable boards of business enterprises, they are disclosed in the notes to the annual financial statements of Mercedes-Benz Group AG, which are published on the website. Up to a certain amount, the remuneration for mandates in listed companies in which Mercedes-Benz Group holds a direct or indirect interest is not offset. If the remuneration exceeds this set amount, it is partially offset against the Board of Management remuneration. When accepting mandates in companies in which Mercedes-Benz Group AG holds no direct or indirect interest, the remuneration for these mandates is not offset. In the financial year 2023, Renata Jungo Brüngger and Harald Wilhelm were members of the Supervisory Board of Daimler Truck Holding AG. The remuneration due by Daimler Truck Holding AG (payout in 2024) will be offset pro rata against the annual bonus for 2023 (payout also in 2024) in accordance with the applicable provisions. The approach is also described in the table 'Remuneration awarded and due.'

Remuneration from third parties

No remuneration was paid to members of the Board of Management by third parties with regard to their activities on the Board of Management in the financial year 2023.

Remuneration of the members of the Board of Management in office in the financial year 2023

The following tables show the remuneration awarded and due for each individual member of the Mercedes-Benz Group AG Board of Management in the financial year 2023 in accordance with Section 162 Subsection 1 Sentence 1 AktG, including the respective relative proportions of their components.

The disclosure corresponds to the disclosure already made in the past in accordance with the model table ('Benefits received') of the German Corporate Governance Code (DCGK) in its version of February 7, 2017, and thus ensures a consistently transparent and comparable presentation of the individual remuneration of the members of the Board of Management of Mercedes-Benz Group AG. For this purpose, clusters were defined for the respective remuneration components, based on the disclosure logic described as follows:

The one-year variable remuneration 2023 is disclosed in accordance with a vesting-oriented interpretation. This means that the one-year variable remuneration is disclosed for the financial year in which the performance measurement is completed and is therefore vested. The one-year variable remuneration is therefore disclosed for the financial year 2023, although the actual payout will not take place until the financial year 2024. For the deferral and the PPSP, on the other hand, a disclosure logic is chosen that corresponds to a payout-oriented interpretation. This ensures that all conditions subsequent or conditions precedent of the medium- and long-term oriented variable remuneration have lapsed or have been fulfilled and that the actual amount of the remuneration components can be disclosed in accordance with the actual payout.

The total remuneration awarded and due in the financial year 2023 is calculated as the total of:

- the 2023 base salary;
- the taxable non-cash benefits and other fringe benefits in the financial year 2023;

¹ In the remuneration component "annual bonus", the change in method in the remuneration system with regard to the abolition of the deferral in the 2023 reporting period results in a disclosure-related special effect (the annual bonus for the 2023 financial year will be paid out at 100% for the first time in the following year).

Annual General Meeting 2024 * Mercedes-Benz Group

- the annual bonus 2023 determined for the financial year 2023 and paid in the financial year 2024 (one-year variable remuneration 2023);
- the half share of the medium-term-oriented component of the annual bonus 2021 (deferral 2021) measured at the end of the financial year 2022 and paid in the financial year 2023;
- the value of the long-term share-based remuneration (PPSP 2019) paid in the financial year 2023;
- the dividend equivalents of the current PPSP (2020, 2021, 2022 and 2023) paid in the financial year 2023.

Furthermore, the pension expense in the financial year 2023 (service costs in the financial year 2023) is shown.

| | | | | Källenius | | | | org Burzer |
|---|--------|--------------|-------------|-----------|-------|---------------------------------------|--------------|-------------|
| | | Chair of the | Board of Ma | nagement | | 1.0 | | on, Quality |
| | | | | | | · · · · · · · · · · · · · · · · · · · | ply Chain Ma | |
| | | 2023 | | 2022 | | 2023 | | 2022 |
| | in k€ | in % | in k€ | in % | in k€ | in % | in k€ | in % |
| Base salary | 1,770 | 14 % | 1,664 | 25% | 885 | 21 % | 832 | 37% |
| Taxable non-cash benefits and fringe benefits | 85 | 1 % | 70 | 1% | 406 | 10 % | 261 | 11% |
| Sum fixed remuneration | 1,855 | | 1,734 | | 1,291 | | 1,093 | |
| Short-term variable remuneration ¹ | | | | | | | | |
| One-year variable remuneration 2023 (100% of annual bonus 2023) | 3,540 | 29 % | - | - | 1,770 | 41 % | - | - |
| One-year variable remuneration 2022 (50% of annual bonus 2022) | - | - | 1,664 | 25% | - | - | 832 | 37% |
| Offsets from mandate remuneration | - | - | - | - | - | - | - | - |
| Mid-term variable remuneration ² | | | | | | | | |
| Deferral 2021 (50 % of annual bonus 2021) | 1,664 | 14 % | - | - | 69 | 2 % | - | - |
| Deferral 2020 (50 % of annual bonus 2020) | - | - | 1,379 | 23% | - | - | - | - |
| Long-term variable remuneration ³ | | | | | | | | |
| PPSP 2019 | 3,965 | 32 % | - | - | 788 | 18 % | - | - |
| PPSP 2018 | - | - | 710 | 11% | - | - | 88 | 4% |
| Dividend equivalent PPSP 2023 | 210 | 2 % | - | - | 105 | 2 % | - | - |
| Dividend equivalent PPSP 2022 | 159 | 1 % | 153 | 2% | 80 | 2 % | 76 | 3% |
| Dividend equivalent PPSP 2021 | 239 | 2 % | 230 | 3% | 54 | 1 % | 52 | 2% |
| Dividend equivalent PPSP 2020 | 605 | 5 % | 291 | 4% | 138 | 3 % | 66 | 3% |
| Dividend equivalent PPSP 2019 | - | - | 420 | 6% | - | - | 58 | 3% |
| Sum variable remuneration | 10,382 | | 4,847 | | 3,004 | | 1,172 | |
| Total remuneration in terms of Sect. 162 AktG | 12,237 | 100 % | 6,581 | 100% | 4,295 | 100 % | 2,265 | 100% |
| Pension expense (service costs) | 507 | - | 510 | - | 285 | - | 288 | |
| Total remuneration (incl. service costs) | 12,744 | | 7,091 | | 4,580 | | 2,553 | |

^{1 100%} of the annual bonus is paid out in March of the following financial year. The disclosure corresponds to the disclosure already made in the past in accordance with the model table ('Benefits received') of the German Corporate Governance Code (DCGK) in its version of February 7, 2017 and thus ensures a consistently transparent and comparable presentation of the individual remuneration of the members of the Board of Management. The one-year variable remuneration is therefore disclosed for the financial year 2023, although the actual payout will not take place until the financial year 2024. For the deferral (Mid-Term Incentive) and the PPSP (Long-Term Incentive), on the other hand, a disclosure logic is chosen that corresponds to a payout--oriented interpretation.

² In addition to the deferrals paid out from the annual bonus 2020 and 2021 shown in the table, one further deferral is outstanding. That is the deferral 2022 for Ola Källenius and Dr Jörg Burzer with a deferred amount of k€ 1,664 and k€832.

³ Dr Jörg Burzer: the PPSP grants for 2021 and earlier were awarded prior to his appointment to the Board of Management.

| | _ | | Renata Jungo | | | 5.1 | | Kohleisen |
|---|-------|----------|---------------|------|-------|-------|---------------|-----------|
| | I | <u> </u> | ernance & Sus | | | | tions & Labou | |
| | | 2023 | | 2022 | | 2023 | | 2022 |
| | in k€ | in % | in k€ | in % | in k€ | in % | in k€ | in % |
| Base salary | 885 | 14 % | 832 | 23% | 885 | 22 % | 832 | 39% |
| Taxable non-cash benefits and fringe benefits | 82 | 1 % | 93 | 3% | 590 | 14 % | 194 | 9% |
| Sum fixed remuneration | 967 | | 925 | | 1,475 | | 1,026 | |
| Short-term variable remuneration ¹ | | | | | | | | |
| One-year variable remuneration 2023 (100% of annual bonus 2023) | 1,770 | 27 % | - | = | 1,770 | 44 % | - | - |
| One-year variable remuneration 2022 (50% of annual bonus 2022) | | - | 832 | 23% | - | - | 832 | 39% |
| Offsets from mandate remuneration | -51 | -1 % | -51 | -1% | - | - | - | - |
| Mid-term variable remuneration ² | | | | | | | | |
| Deferral 2021 (50 % of annual bonus 2021) | 832 | 13 % | - | - | 69 | 2 % | - | - |
| Deferral 2020 (50 % of annual bonus 2020) | - | - | 690 | 19% | - | - | - | - |
| Long-term variable remuneration ³ | | | | | | | | |
| PPSP 2019 | 2,377 | 37 % | - | - | 425 | 10 % | - | - |
| PPSP 2018 | - | - | 710 | 17% | - | - | 67 | 3% |
| Dividend equivalent PPSP 2023 | 105 | 1 % | - | - | 105 | 3 % | - | - |
| Dividend equivalent PPSP 2022 | 80 | 1 % | 76 | 2% | 80 | 2 % | 76 | 4% |
| Dividend equivalent PPSP 2021 | 120 | 2 % | 115 | 3% | 44 | 1 % | 42 | 2% |
| Dividend equivalent PPSP 2020 | 303 | 5 % | 145 | 4% | 83 | 2 % | 40 | 2% |
| Dividend equivalent PPSP 2019 | - | - | 252 | 7% | - | - | 32 | 2% |
| Sum variable remuneration | 5,536 | | 2,769 | | 2,576 | | 1,089 | |
| Total remuneration in terms of Sect. 162 AktG | 6,503 | 100 % | 3,694 | 100% | 4,051 | 100 % | 2,115 | 100 % |
| Pension expense (service costs) | 250 | - | 250 | - | 253 | - | 252 | - |
| Total remuneration (incl. service costs) | 6,753 | | 3,944 | | 4,304 | | 2,367 | |

^{1 100%} of the annual bonus is paid out in March of the following financial year. The disclosure corresponds to the disclosure already made in the past in accordance with the model table ('Benefits received') of the German Corporate Governance Code (DCGK) in its version of February 7, 2017 and thus ensures a consistently transparent and comparable presentation of the individual remuneration of the members of the Board of Management. The one-year variable remuneration is therefore disclosed for the financial year 2023, although the actual payout will not take place until the financial year 2024. For the deferral (Mid-Term Incentive) and the PPSP (Long-Term Incentive), on the other hand, a disclosure logic is chosen that corresponds to a payout--oriented interpretation.

² In addition to the deferrals paid out from the annual bonus 2020 and 2021 shown in the table, one further deferral is outstanding. That is the deferral 2022 for Renata Jungo Brüngger and Sabine Kohleisen with a deferred amount of k€832each.

³ Sabine Kohleisen: the PPSP grants for 2021 and earlier were awarded prior to her appointment to the Board of Management.

| | | | | ıs Schäfer | | | | ta Seegei |
|---|-----------------|-------|--------------|------------|-------|-------|---------|------------|
| | Chief Technolog | | elopment & F | Purchasing | | | Marketi | ng & Sales |
| | | 2023 | | 2022 | | 2023 | | 2022 |
| | in k€ | in % | in k€ | in % | in k€ | in % | in k€ | in % |
| Base salary | 885 | 14 % | 832 | 25 % | 885 | 13 % | 832 | 22 % |
| Taxable non-cash benefits and fringe benefits | 177 | 3 % | 91 | 3 % | 110 | 2 % | 75 | 2 % |
| Sum fixed remuneration | 1,062 | | 923 | | 995 | | 907 | |
| Short-term variable remuneration ¹ | | | | | | | | |
| One-year variable remuneration 2023 (100% of annual bonus 2023) | 1,770 | 29 % | - | - | 1,770 | 27 % | - | - |
| One-year variable remuneration 2022 (50% of annual bonus 2022) | - | - | 832 | 25% | - | - | 832 | 22% |
| Offsets from mandate remuneration | - | - | - | - | - | - | - | - |
| Mid-term variable remuneration ² | | | | | | | | |
| Deferral 2021 (50 % of annual bonus 2021) | 832 | 13 % | | - | 832 | 12 % | - | - |
| Deferral 2020 (50 % of annual bonus 2020) | - | - | 690 | 22% | - | - | 690 | 19% |
| Long-term variable remuneration | | | | | | | | |
| PPSP 2019 | 1,901 | 31 % | - | - | 2,377 | 36 % | - | - |
| PPSP 2018 | - | - | 303 | 9% | - | - | 710 | 19 % |
| Dividend equivalent PPSP 2023 | 105 | 2 % | - | - | 105 | 2 % | - | - |
| Dividend equivalent PPSP 2022 | 80 | 1 % | 76 | 2 % | 80 | 1 % | 76 | 2 % |
| Dividend equivalent PPSP 2021 | 120 | 2 % | 115 | 4 % | 120 | 2 % | 115 | 3 % |
| Dividend equivalent PPSP 2020 | 303 | 5 % | 145 | 4 % | 303 | 5 % | 145 | 4 % |
| Dividend equivalent PPSP 2019 | - | - | 201 | 6 % | - | - | 252 | 7 % |
| Sum variable remuneration | 5,111 | | 2,362 | | 5,587 | | 2,820 | |
| Total remuneration in terms of Sect. 162 AktG | 6,173 | 100 % | 3,285 | 100 % | 6,582 | 100 % | 3,727 | 100 % |
| Pension expense (service costs) | 250 | - | 251 | - | 253 | - | 254 | |
| Total remuneration (incl. service costs) | 6,423 | | 3,536 | | 6,835 | | 3,981 | |

^{1 100%} of the annual bonus is paid out in March of the following financial year. The disclosure corresponds to the disclosure already made in the past in accordance with the model table ('Benefits received') of the German Corporate Governance Code (DCGK) in its version of February 7, 2017 and thus ensures a consistently transparent and comparable presentation of the individual remuneration of the members of the Board of Management. The one-year variable remuneration is therefore disclosed for the financial year 2023, although the actual payout will not take place until the financial year 2024. For the deferral (Mid-Term Incentive) and the PPSP (Long-Term Incentive), on the other hand, a disclosure logic is chosen that corresponds to a payout--oriented interpretation.

² In addition to the deferrals paid out from the annual bonus 2020 and 2021 shown in the table, one further deferral is outstanding. That is the deferral 2022 for Markus Schäfer and Britta Seeger with a deferred amount of k€832 each.

| | | | Hubert | us Troska | | | Haral | d Wilhelm |
|---|-------|-------|--------|------------|-------------|-----------------|--------------|-------------|
| | | | Gre | ater China | Finance & (| Controlling / N | Mercedes-Ber | ız Mobility |
| | | 2023 | | 2022 | | 2023 | | 2022 |
| | in k€ | in % | in k€ | in % | in k€ | in % | in k€ | in % |
| Base salary | 885 | 12 % | 832 | 20 % | 904 | 15 % | 850 | 29 % |
| Taxable non-cash benefits and fringe benefits ¹ | 687 | 10 % | 562 | 13 % | 63 | 1 % | 65 | 2 % |
| Sum fixed remuneration | 1,572 | | 1,394 | | 967 | | 915 | |
| Short-term variable remuneration ² | | | | | | | | |
| One-year variable remuneration 2023 (100% of annual bonus 2023) | 1,770 | 25 % | - | - | 1,808 | 30 % | - | - |
| One-year variable remuneration 2022 (50% of annual bonus 2022) | - | - | 832 | 20% | - | - | 850 | 29% |
| Offsets from mandate remuneration | - | - | - | - | -71 | -1 % | -71 | -2 % |
| Mid-term variable remuneration ³ | | | | | | | | |
| Deferral 2021 (50 % of annual bonus 2021) | 832 | 12 % | - | - | 850 | 14 % | - | - |
| Deferral 2020 (50 % of annual bonus 2020) | - | - | 690 | 16% | - | - | 704 | 24 % |
| Long-term variable remuneration | | | | | | | | |
| PPSP 2019 | 2,377 | 33 % | - | - | 1,782 | 30% | - | - |
| PPSP 2018 | - | - | 710 | 17% | - | - | - | - |
| Dividend equivalent PPSP 2023 | 105 | 1 % | - | - | 105 | 2 % | - | - |
| Dividend equivalent PPSP 2022 | 80 | 1 % | 76 | 2% | 80 | 1 % | 76 | 3 % |
| Dividend equivalent PPSP 2021 | 120 | 2 % | 115 | 3% | 120 | 2 % | 115 | 4 % |
| Dividend equivalent PPSP 2020 | 303 | 4 % | 145 | 3% | 303 | 6 % | 145 | 5 % |
| Dividend equivalent PPSP 2019 | - | - | 252 | 6% | - | - | 189 | 6 % |
| Sum variable remuneration | 5,587 | | 2,820 | | 4,977 | | 2,008 | |
| Total remuneration in terms of Sect. 162 AktG | 7,159 | 100 % | 4,214 | 100 % | 5,944 | 100 % | 2,923 | 100 % |
| Pension expense (service costs) | 250 | - | 250 | - | 263 | - | 268 | |
| Total remuneration (incl. service costs) | 7,409 | | 4,464 | | 6,207 | | 3,191 | |

¹ Hubertus Troska: In connection with Hubertus Troska's activities abroad, there are still ongoing taxable non-cash benefits for previous years and location benefits.

^{2 100%} of the annual bonus is paid out in March of the following financial year. The disclosure corresponds to the disclosure already made in the past in accordance with the model table ('Benefits received') of the German Corporate Governance Code (DCGK) in its version of February 7, 2017 and thus ensures a consistently transparent and comparable presentation of the individual remuneration of the members of the Board of Management. The one-year variable remuneration is therefore disclosed for the financial year 2023, although the actual payout will not take place until the financial year 2024. For the deferral (Mid-Term Incentive) and the PPSP (Long-Term Incentive), on the other hand, a disclosure logic is chosen that corresponds to a payout--oriented interpretation.

³ In addition to the deferrals paid out from the annual bonus 2020 and 2021 shown in the table, one further deferral is outstanding. That is the deferral 2022 for Hubertus Troska and Harald Wilhelm with a deferred amount of k€832 and k€850.

Remuneration of former Board of Management members in the financial year 2023

Dr Manfred Bischoff received pension payments in the amount of €857,774 in the financial year 2023. In addition, Dr Manfred Bischoff received fringe benefit payments in the amount of €22,615. The fixed remuneration components therefore account for 100% of the remuneration.

Wilfried Porth received in the financial year 2023 the mid-term variable remuneration (deferral) from the annual bonus 2021 in the amount of \leqslant 832,218. Furthermore he received the annual bonus for FY 2022 for the remainder of his time of service in the amount of \leqslant 277,406. In addition, he received payments from the PPSP 2019 in the amount of \leqslant 2,484,577, dividend equivalents in the amount of \leqslant 469,206 from the current PPSP (2020-2022) and pension payments in the amount of \leqslant 155,748. In addition, Wilfried Porth received fringe benefit payments in the amount of \leqslant 18,742. The fixed remuneration components accordingly account for 4% and the variable remuneration components for 96% of the remuneration.

Martin Daum received €762,887 as the medium-term variable remuneration (Deferral) from the 2021 annual bonus for the partial FY 2021. The fixed compensation components account for 0% and the variable compensation components account for 100% of the total compensation.

In financial year 2023, Bodo Uebber received payments from the PPSP 2019 in the amount of €2,841,069 and pension payments in the amount of €327,855. In addition, he received fringe benefit payments in the amount of €20,465. The fixed remuneration components accordingly account for 11% and the variable remuneration components for 89% of the remuneration.

Prof Dr Thomas Weber received pension payments in the amount of €396,159 in the financial year 2023. Furthermore, Prof Dr Thomas Weber received a payment in the amount of €491,512 from the company pension plans. In addition, he received fringe benefit payments in the amount of €14,844. The fixed remuneration components therefore account for 100% of the remuneration.

Andreas Renschler received pension payments in the amount of €158,507 in the financial year 2023. In addition, he received fringe benefit payments in the amount of €1,098. The fixed remuneration components therefore account for 100% of the remuneration.

In the financial year 2023, Dr Dieter Zetsche received payments from the PPSP 2019 in the amount of €6,049,446, and pension payments in the amount of €1,244,216. Furthermore, Dr Dieter Zetsche received a payment in the amount of €848,508 from the company pension plan. In addition, Dr Dieter Zetsche received fringe benefit payments in the amount of €30,771. The fixed remuneration components accordingly account for 26% and the variable remuneration components for 74% of the remuneration.

The remuneration awarded and due in the financial year 2023 to the former members of the Board of Management of Mercedes-Benz Group AG, who resigned more than 10 years ago, amounted to €11.3 million (prev. year: €11.8 million) in total.

Remuneration of the Supervisory Board

Principles of Supervisory Board remuneration

Pursuant to Section 113 Subsection 3 AktG, the Annual Shareholders' Meeting of Mercedes-Benz Group AG must resolve upon the remuneration of the members of the Supervisory Board at least every four years. The Supervisory Board new remuneration resolution was adopted by the 2023 Annual Shareholders' Meeting with an approval rate of 98.16%. Article 10 of the Articles of Incorporation of Mercedes-Benz Group AG was adjusted accordingly. The new rules for Supervisory Board remuneration were applicable for the first time for the financial year 2023.

The remuneration of the Supervisory Board members is set, in the view of the company, in an appropriate relationship to their responsibilities and to the situation of the company and takes into account the recommendations of the German Corporate Governance Code (DCGK) as well as the remuneration of the supervisory boards of other large, listed companies. An appropriate and relevant remuneration makes an important contribution to the competition for outstanding talent for composition of the Supervisory Board and as a result for the best possible supervision and advice of the Board of Management. This in turn is a precondition for the long-term success of the company.

The members of the Supervisory Board receive a function-related, fixed remuneration without variable components, in the opinion of the company, to strengthen their independence in the performance of monitoring and advisory duties and in personnel and remuneration decisions. In addition, especially in economically strained situations in which variable remuneration components generally decrease, there is a need to more intensively monitor and advise the Board of Management, accompanied by an increased workload and increased liability risk for Supervisory Board members.

| | Fixed remuneration | | | | | | |
|-----------------|------------------------|--------------------------|--|--|--|--|--|
| Chairman | Deputy Chairman | Audit Committee Chairman | | | | | |
| €600,000 | €475,000 | €450,000 | | | | | |
| Ordinary member | Other committee member | Audit committee member | | | | | |
| €200,000 | €300,000 | €400,000 | | | | | |

Furthermore, the members of the Supervisory Board are reimbursed for expenses incurred for Supervisory Board activities.

Committee compensation

No additional remuneration is granted for chairing the committees of the Supervisory Board, with the exception of the Audit Committee, as this activity is generally included in the remuneration of the Chairman of the Supervisory Board, who also assumes these functions by law or in accordance with the rules of procedure of the Supervisory Board and its committees.

If a member of the Supervisory Board performs several higher-paid functions, the remuneration is based exclusively on the highest-paid function. Remuneration for committee activities for a financial year requires that the committee in question met at least twice in the financial year during this period in order to fulfill its tasks.

Additional benefits

No remuneration was paid in the financial year 2023 for services provided personally beyond the aforementioned board and committee activities, in particular for advisory or agency services, except for the remuneration paid to the members of the Supervisory Board representing the employees in accordance with their contracts of employment.

The members of the Supervisory Board were also covered in the year under review by a financial loss and liability insurance policy for executive bodies and certain executives (Directors & Officers insurance) taken out by and in the interest of the company. The insurance premiums were paid by the company. This approach is in line with market practice and appropriate, in the view of the company.

Remuneration of Supervisory Board members in the financial year 2023

The individual remuneration awarded and due to Supervisory Board members, which consists of 100% fixed remuneration components, is shown in the table below as vested remuneration for 2023 because the underlying activities have been fully performed.

The total remuneration for the activities of the members of the Supervisory Board of Mercedes-Benz Group AG in the financial year 2023 amounted to €5.9 million (prev. year: €6.6 million).

Supervisory Board remuneration

| | Total rem | uneration |
|---------------------------------------|-----------|-----------|
| | 2023 | 2022 |
| in k€ | | |
| Dr Bernd Pischetsrieder (Chair) | 600 | 532 |
| | 475 | |
| Ergun Lümali (Deputy Chair) | | 429 |
| Sari Baldauf (until 03.05.2023) | 67 | 182 |
| Michael Bettag | 200 | 152 |
| Ben van Beurden | 300 | 240 |
| Nadine Boguslawski | 200 | 151 |
| Michael Brecht (until 03.05.2023) | 135 | 316 |
| Dr Martin Brudermüller | 267 | 151 |
| Elizabeth Centoni | 300 | 209 |
| Dame Polly Courtice | 300 | 143 |
| Marco Gobbetti | 200 | 102 |
| Michael Häberle | 300 | 213 |
| Timotheus Höttges | 400 | 204 |
| Olaf Koch | 450 | 378 |
| Gabriela Neher (since 03.05.2023) | 133 | 0 |
| Michael Peters (since 03.05.2023) | 133 | 0 |
| Stefan Pierer (since 03.05.2023) | 133 | 0 |
| Roman Romanowski | 367 | 193 |
| Prof Dr Helene Svahn | 200 | 152 |
| Monika Tielsch | 200 | 152 |
| Elke Tönjes-Werner (until 03.05.2023) | 67 | 152 |
| Dr Frank Weber | 200 | 152 |
| Roman Zitzelsberger | 300 | 210 |

Note: The table represents the members of the supervisory board who were active in 2023.

Comparative presentation of remuneration and company performance

The following table provides an overview of the company's earnings performance, the development of average employee remuneration and the remuneration of the members of the Board of Management and Supervisory Board of the previous five financial years. The company's earnings performance is presented based on the financial indicators of net income of the company in accordance with HGB and EBIT and FCF IB of the Group. The average remuneration of employees takes into account the annual personnel expenses in relation to the number of employees (employees, apprentices and interns) on a full-time equivalent (FTE) basis at Mercedes-Benz Group AG. In addition, the remuneration awarded and due to current and former members of the Board of Management and Supervisory Board in the financial year and the previous year is shown in its development.

| | 2023 | 2022 | Change | 2021 | Change | 2020 | Change | 2019 | Change |
|--|---------------|--------------|------------------|--------|-----------|--------|-----------|--------|-----------|
| | | | 2023/2022 | | 2022/2021 | | 2021/2020 | | 2020/2019 |
| | in k€ | in k€ | in % | in k€ | in % | in k€ | in % | in k€ | in % |
| Earnings performance | | | | | | | | | |
| Net income of the company (HGB) in € | 12,098 | 8,877 | 36 % | 9,538 | -7 % | 2,133 | 347 % | -1,678 | -227 % |
| million | | | | | | | | | |
| EBIT of the Group in € million¹ | 19,660 | 20,458 | -4 % | 29,069 | -30 % | 6,603 | 340 % | 4,313 | 53 % |
| FCF IB of the Group in €million¹ | 11,881 | 9,156 | 30 % | 8,606 | 6 % | 8,259 | 4 % | 1,368 | 504 % |
| Employees | | | | | | | | | |
| Relative change of remuneration of em- | | - | 5 % | - | 5 % | - | 6 % | - | - |
| ployees of Mercedes-Benz Group AG ² | | | | | | | | | |
| Members of the Board of Management a | active in the | financial ye | ear ³ | | | | | | |
| Ola Källenius | 12,237 | 6,581 | 86 % | 4,284 | 54 % | 3,623 | 18 % | 3,335 | 9 % |
| Dr Jörg Burzer | 4,295 | 2,265 | 90 % | 141 | 1506 % | - | - | - | - |
| Renata Jungo Brüngger | 6,503 | 3,694 | 76 % | 2,469 | 50 % | 2,288 | 8 % | 2,089 | 10 % |
| Sabine Kohleisen | 4,051 | 2,115 | 92 % | 142 | 1389 % | - | - | - | - |
| Markus Schäfer ⁴ | 6,173 | 3,285 | 88 % | 2,100 | 56 % | 1,649 | 27 % | 736 | 124% |
| Britta Seeger ⁴ | 6,582 | 3,727 | 77 % | 2,462 | 51 % | 1,772 | 39 % | 1,969 | -10 % |
| Hubertus Troska | 7,159 | 4,214 | 70 % | 3,103 | 35 % | 2,940 | 6 % | 3,019 | -3 % |
| Harald Wilhelm | 5,944 | 2,923 | 103 % | 1,928 | 52 % | 1,465 | 32 % | 834 | 76% |
| Former members of the Board of Manag | gement | | | | | | | | |
| Dr Manfred Bischoff (until 16.12.2003) | 880 | 787 | 12 % | 814 | -3 % | 828 | -2 % | 797 | 4 % |
| Wilfried Porth (until 30.11.2021) | 4,238 | 2,406 | 76 % | 2,399 | 0 % | 2,309 | 4 % | 2,756 | -16 % |
| Martin Daum (until 9.12.2021) | 763 | 690 | 11 % | 2,328 | -70 % | 1,967 | 18 % | 2,126 | -7 % |
| Bodo Uebber (until 22.05.2019) ⁵ | 3,189 | 2,652 | 20 % | 1,087 | 144 % | 9,834 | -89 % | 3,135 | 214 % |
| Prof Dr Thomas Weber (until 31.12.2016) | 903 | 835 | 8 % | 798 | 5 % | 763 | 5 % | 1,175 | -35 % |
| Andreas Renschler (until 28.1.2014) | 160 | 71 | 125 % | - | - | - | - | - | - |
| Dr Dieter Zetsche (un-til 22.05.2019) ⁶ | 8,173 | 4,394 | 86 % | 3,539 | 24 % | 3,878 | -9 % | 6,580 | -41 % |
| Sum of other former members of the Board of Management | 11,303 | 11,752 | -4 % | 15,266 | -23 % | 15,065 | 1 % | 15,419 | -2 % |

(left more than 10 years ago)

| Members of the Supervisory Board active | e in the finan | cial year ⁷ | | | | | | | |
|---|----------------|------------------------|-------|-----|---------|-----|-------|-----|-------|
| Dr Bernd Pischetsrieder (Chair) | 600 | 532 | 13 % | 449 | 19 % | 144 | 212 % | 176 | -18 % |
| Ergun Lümali (Deputy Chair) | 475 | 429 | 11 % | 255 | 68 % | 197 | 29 % | 280 | -30 % |
| Sari Baldauf (until 03.05.2023) | 67 | 182 | -63 % | 227 | -20 % | 154 | 47 % | 195 | -21 % |
| Michael Bettag | 200 | 152 | 32 % | 154 | -1 % | 132 | 16 % | 153 | -14 % |
| Ben van Beurden | 300 | 240 | 25 % | 186 | 29 % | - | - | - | - |
| Nadine Boguslawski | 200 | 151 | 33 % | 63 | 138 % | - | - | - | - |
| Michael Brecht (until 03.05.2023) | 135 | 316 | -57 % | 494 | -36 % | 398 | 24 % | 499 | -20 % |
| Dr Martin Brudermüller | 267 | 151 | 77 % | 116 | 29 % | - | - | - | - |
| Elizabeth Centoni | 300 | 209 | 43 % | 117 | 80 % | - | - | - | - |
| Dame Polly Courtice | 300 | 143 | 110 % | - | - | - | - | - | - |
| Marco Gobbetti | 200 | 102 | 96 % | - | - | - | - | - | - |
| Michael Häberle | 300 | 213 | 41 % | 216 | -2 % | 158 | 37 % | 185 | -15 % |
| Timotheus Höttges | 400 | 204 | 96 % | 154 | 32 % | 62 | 148 % | - | - |
| Olaf Koch | 450 | 378 | 19 % | 75 | 401 % | - | - | - | - |
| Gabriela Neher (since 03.05.2023) | 133 | - | - | - | - | - | - | - | - |
| Michael Peters (since 03.05.2023) | 133 | - | - | - | - | - | - | - | - |
| Stefan Pierer (since 03.05.2023) | 133 | - | _ | - | - | - | - | - | - |
| Roman Romanowski | 367 | 193 | 90 % | 49 | 290 % | - | - | - | - |
| Prof Dr Helene Svahn | 200 | 152 | 32 % | 39 | 293 % | - | - | - | - |
| Monika Tielsch | 200 | 152 | 32 % | 9 | 1.572 % | - | - | - | _ |
| Elke Tönjes-Werner (until 03.05.2023) | 67 | 152 | -56 % | 154 | -1 % | 132 | 17 % | 153 | -14 % |
| Dr Frank Weber | 200 | 152 | 32 % | 154 | -1 % | 132 | 16 % | 168 | -21 % |
| Roman Zitzelsberger | 300 | 210 | 43 % | 216 | -3 % | 183 | 18 % | 236 | -22 % |

¹ EBIT and FCF IB 2021: incl. discontinued operations. Note: EBIT and FCF IB may be standardised for the purpose of remuneration.

Note: In addition to his activities as member of the Board of Management, Dr Manfred Bischoff was also Chair of the Supervisory Board.

For the Board of Management

of Management

Chairman of the Board

Ola Källenius

Harald Wilhelm Finance & Controlling / Mercedes-Benz Mobility For the Supervisory Board

Dr Bernd Pischetsrieder Chairman of the Supervisory Board

 $^{{\}tt 2\ \ Remuneration\ of\ employees\ of\ the\ company:\ adjusted\ for\ special\ items\ and\ without\ Long-Term\ Incentive.}$

^{3 2020:} Taking into account the voluntary waiver of the Board of Management of 20% of the base salary for the period April 1 to December 31, 2020.

^{4 2020:} The payments from the long-term-oriented variable remuneration also include amounts issued before the appointment as a member of the Board of Management.

^{5 2020:} includes one-time payments from pension commitments. From 1.1.2019-22.5.2019 payments out of active duty, from 23.5.2019 onwards payments out of pension agreements as well as ongoing payments.

⁶ From 1.1.2019-22.5.2019 payments out of active duty, from 23.5.2019 onwards payments out of pension agreements as well as ongoing payments.

^{7 2020:} Taking into account the voluntary waiver of the Supervisory Board of 20% of the fixed remuneration for the period April 1 to December 31, 2020. Supervisory Board: in general not including remuneration of subsidiaries. 2019: incl. remuneration of subsidiaries.

Independent Auditor's Report

To Mercedes-Benz Group AG, Stuttgart

Report on the audit of the remuneration report

We have audited the attached remuneration report of Mercedes-Benz Group AG, Stuttgart, for the financial year from January 1 to December 31, 2023, including the related disclosures, prepared to meet the requirements of Section 162 AktG [Aktiengesetz: German Stock Corporation Act].

Responsibilities of Management and the Supervisory Board

The management and the Supervisory Board of Mercedes-Benz Group AG are responsible for the preparation of the remuneration report, including the related disclosures, in accordance with the requirements of Section 162 AktG. The management and the Supervisory Board are also responsible for such internal control as they have determined necessary to enable the preparation of the remuneration report that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibilities

Our responsibility is to express an opinion on this remuneration report, including the related disclosures, based on our audit. We conducted our audit in accordance with the German Generally Accepted Standards for Financial Statement Audits promulgated by the Institut der Wirtschaftsprüfer [Institute of Public Auditors in Germany] (IDW). Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the remuneration report, including the related disclosures, is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts, including the related disclosures, in the remuneration report. The procedures selected depend on the auditor's professional judgement. This includes an assessment of the risks of material misstatement, whether due to fraud or error, in the remuneration report, including the related disclosures. In assessing these risks, the auditor considers the internal control system relevant for the preparation of the remuneration report, including the related disclosures. The objective is to plan and perform audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management and the Supervisory Board, as well as evaluating the overall presentation of the remuneration report, including the related disclosures.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Opinion

In our opinion, on the basis of the knowledge obtained in the audit, the remuneration report for the financial year from January 1 to December 31, 2023, including the related disclosures, complies in all material respects with the financial reporting requirements of Section 162 AktG.

Other matter - formal examination of the remuneration report

The substantive audit of the remuneration report described in this independent auditor's report includes the formal examination of the remuneration report required by Section 162 (3) AktG, including issuing an assurance report on this

examination. As we have issued an unqualified opinion on the substantive audit of the remuneration report, this opinion includes the conclusion that the disclosures pursuant to Section 162 (1) and (2) AktG have been made, in all material respects, in the remuneration report.

Limitation of liability

The terms governing this engagement, which we fulfilled by rendering the aforesaid services to Mercedes-Benz Group AG, are set out in the General Engagement Terms for Wirtschaftsprüfer and Wirtschaftsprüfungsgesellschaften [German Public Auditors and Public Audit Firms] as amended on 1 January 2017. By taking note of and using the information as contained in this auditor's report, each recipient confirms to have taken note of the terms and conditions laid down therein (including the limitation of liability of EUR 4 million for negligence under Clause 9 of the General Engagement Terms) and acknowledges their validity in relation to us.

Stuttgart, 15 March 2024

KPMG AG

Wirtschaftsprüfungsgesellschaft

[Original German version signed by:]

Bock
Wirtschaftsprüfer
[German Public Auditor]

Engelmann Wirtschaftsprüfer [German Public Auditor]

SECTION D

Additional Information

1. Total number of shares and voting rights

At the time of convening the General Meeting, the Company's share capital is divided into 1,069,837,447 no-par value registered shares, each of which confers one vote to its holder. The total number of voting rights thus amounts to 1,069,837,447.

2. General Meeting held as a virtual meeting

The Annual General Meeting will be held as a virtual General Meeting in accordance with Section 118a Subsection 1 Sentence 1 of the German Stock Corporation Act (Aktiengesetz).

According to Section 11 Subsection 2 of the Articles of Association of Mercedes-Benz Group AG, the Board of Management is authorized to provide for the General Meeting to be held without the physical presence of the shareholders or their proxies at the venue of the General Meeting (virtual General Meeting). The Board of Management has made use of this authorization for the 2024 Annual General Meeting. Physical presence of the shareholders and their proxies (with the exception of the proxies appointed by the Company) at the venue of the General Meeting is therefore excluded.

The Board of Management took the decision on the format of the General Meeting in the interests of the Company and its shareholders, taking into account in particular the protection of shareholders' rights, sustainability and cost considerations, the agenda of the 2024 Annual General Meeting and the experience gained with the 2023 virtual Annual General Meeting.

Even if the General Meeting is held in virtual format, the Shareholders rights remain fully safeguarded. Duly registered shareholders or their proxies have the same rights to speak, to ask questions or to make motions as at the physical general meeting, without incurring any personal or economic travel expenses. Such more efficient and simplified exercise of the shareholders' rights corresponds to the clearly lower personnel, resource and cost expenditure of the Company in virtual format in comparison with a physical meeting. Apart from that, by holding the General Meeting in virtual form, both the shareholders and the Company contribute to sustainability. At the same time, the 2023 Annual General Meeting has shown that in the new virtual format with live rights to speak, to ask questions and to submit motions a significantly higher proportion of the share capital participates in the vote compared to the physical General Meetings until 2019. By holding the 2024 Annual General Meeting in virtual form it is intended to take these positive aspects into account and to underline the Company's claim to also take a significant position in the area of digitalization.

Regarding the virtual form of the General Meeting we request that you pay particular attention to the following information, especially regarding the possibility of following the General Meeting in video and audio, regarding the exercise of voting rights, the right to submit statements, the right to make motions, the right to speak, the right of access to information, and the right to object.

For shareholders entered in the share register and their proxies, the entire General Meeting will be audio-visually broadcast via the InvestorPortal at

group.mercedes-benz.com/investorportal

as from 10:00 a.m. (CEST) on 8 May 2024. The section "Access to the InvestorPortal and electronic connection to the General Meeting" below describes how shareholders and their proxies can access the InvestorPortal. Shareholders or their proxies may exercise their voting rights exclusively by absentee voting (also by way of electronic communication) or by granting power of attorney as specified in more detail below.

3. Access to the InvestorPortal and electronic connection to the General Meeting

The Company has set up an InvestorPortal. Shareholders who have duly registered for the General Meeting or their proxies can connect to the General Meeting electronically via the access-protected InvestorPortal and in this way exercise their shareholder rights and follow the entire General Meeting live in sound and vision by means of electronic communications. For intermediaries (such as credit institutions), shareholders' associations, proxy advisors and persons who offer to exercise voting rights at the General Meeting on a professional basis, special rules apply with regard to the use of the InvestorPortal.

You can reach the InvestorPortal at group.mercedes-benz.com/investorportal. Shareholders can access the Investor-Portal by entering their shareholder number and the associated password, which they can find in the documents sent to them. Shareholders who have registered for their invitation to the General Meeting to be sent electronically with a self-assigned password must use this self-assigned password.

Shareholders who will only be entered in the share register after the beginning of April 17, 2024 will not be sent any invitation documents and will therefore not receive any access data to the InvestorPortal in accordance with the statutory requirements without a request. However, they can request the invitation documents via the registration address stated below in the section "Registration" using the required shareholder number and the associated password. Proxies will receive their own access data to the InvestorPortal (as described in more detail in the section "Procedure for voting by other proxies").

Shareholders entered in the share register who are not registered for the General Meeting also have access to the InvestorPortal. However, without proper registration for the meeting, shareholders cannot connect electronically to the General Meeting and cannot exercise any shareholder rights at the General Meeting. Shareholders who have not properly registered can therefore follow the meeting live in sound and vision as spectators only.

4. Registration

Shareholders are entitled, themselves or through proxies, to connect electronically to the General Meeting and to exercise their shareholder rights, in particular voting rights, at the General Meeting if they are listed as shareholders in the Company's share register on the day of the General Meeting and have registered for the General Meeting in good time.

Their registration must be received by the Company no later than

24:00 hours (CEST) on Friday, 3 May 2024.

Shareholders entered in the share register can register for the General Meeting with Mercedes-Benz Group AG in text form, in German or English, at

Mercedes-Benz Group AG c/o Computershare Operations Center Aktionärsservice (shareholder service) 80249 Munich, Germany Email: anmeldestelle@computershare.de

or, as from 10 April 2024, by using the access-protected InvestorPortal on the internet at

group.mercedes-benz.com/investorportal.

For access to the InvestorPortal, please refer to the information in the section "Access to the InvestorPortal and electronic connection to the General Meeting" above. A reply form which can be used both for registration in text form and for granting a power of attorney and for absentee voting will be sent together with the notice of convocation of the General Meeting if such notice is sent by regular mail. A sample reply form is also available at group.mercedesbenz.com/am-2024.

The notice of convocation of the virtual Annual General Meeting on 8 May 2024 with the information pursuant to Section 125, Subsection 5 of the German Stock Corporation Act (Aktiengesetz) in conjunction with Implementing Regulation (EU) 2018/1212 is sent by regular mail to all shareholders entered in the share register who have not yet agreed to have it sent by email, have objected to the Company's request in text form for their consent within a reasonable period, or have revoked a consent or a consent deemed to have been given at a later point in time. Shareholders who have expressly agreed to have the General Meeting documentation sent by email or who have not objected to the Company's corresponding request in text form within a reasonable period will receive the notice of convocation of the General Meeting by email with a link to the convocation notice as well as another link to the InvestorPortal to the email address they have designated for this purpose.

Upon or after registration, you can choose whether you wish to cast your vote via absentee voting or to authorize the proxies appointed by the Company or other proxies – for example, an intermediary (such as a credit institution), a shareholders' association, a proxy advisor or a person offering to exercise voting rights for shareholders at the General Meeting on a professional basis. Intermediaries (such as credit institutions), shareholders' associations, proxy advisors and persons offering to exercise voting rights for shareholders at the General Meeting on a professional basis may only exercise voting rights for shares not belonging to them, but for which they are entered in the share register as the holder, on the basis of authorization. Details of these options are discussed in more detail in the following sections.

Free availability of the shares

Shares will not be blocked as a result of shareholders' registration. Shareholders can also dispose of their shares after registration for the General Meeting. The number of shares entered in the share register on the day of the General

Meeting is decisive for the exercise of shareholder rights - in particular voting rights - irrespective of any deposit holdings. This number of shares will correspond to the number of shares as at the registration deadline of 24:00 hours (CEST) on 3 May 2024, as no changes to the share register will be made for technical reasons from the end of day on 3 May 2024 (CEST) until the end of the General Meeting on 8 May 2024. Accordingly, the technically relevant date regarding the number of shares (referred to as the technical record date) is the end of day on 3 May 2024 (CEST).

5. Procedure for absentee voting

Shareholders who are listed as shareholders in the share register and timely register for the General Meeting can cast absentee votes in writing or by means of electronic communication (absentee voting). Proxies, including authorized intermediaries (such as credit institutions), shareholders' associations, proxy advisors and persons offering to exercise voting rights for shareholders at the General Meeting on a professional basis, may also utilize absentee voting. Votes may be cast as absentee votes via the InvestorPortal mentioned above in the section "Access to the InvestorPortal and electronic connection to the General Meeting" no later than by the time specified by the chairman of the meeting in the context of voting on the day of the General Meeting or by letter or email. For organizational reasons, votes cast by letter or email should be received by the Company no later than 7 May 2024, 24:00 hours (CEST) at the address set out in the section "Registration" above.

Shareholders not using the InvestorPortal to cast their absentee votes are requested to use the reply form which is enclosed with the notice of convocation of the General Meeting if such notice is sent by regular mail. A sample reply form is also available at group.mercedes-benz.com/am-2024.

For the possibility of revoking and amending the absentee ballot, please see the instructions in the section "Last possible time for casting, changing and revoking absentee ballots or powers of attorney and instructions issued" below.

6. Procedure for voting by proxies appointed by the Company

We also give you the option to authorize proxies appointed by the Company to vote in accordance with your instructions at the virtual General Meeting. Here again, shareholders must take care to timely register for the General Meeting (see the section "Registration" above). Proxies, including authorized intermediaries (such as credit institutions), shareholders' associations, proxy advisors and persons offering to exercise voting rights for shareholders at the General Meeting on a professional basis, may also be represented by the proxies appointed by the Company in exercising voting rights in accordance with their instructions, subject to any provisions to the contrary on the part of the person represented.

The granting of the power of attorney to the proxy, its revocation and the proof of authorization to the Company are made in writing or by means of electronic communication. They can be made via the InvestorPortal mentioned above in the section "Access to the InvestorPortal and electronic connection to the General Meeting" no later than by the time specified by the chairman of the meeting in the context of voting on the day of the General Meeting or by letter or email. If letter or e-mail is used, for organizational reasons the proxy, its revocation, the proof of authorization and the issuance of instructions should be received by the Company no later than 7 May 2024, 24:00 hours (CEST) at the address set out in the section "Registration" above.

Use of the InvestorPortal or return of the reply form also constitutes proof of authorization vis-à-vis Mercedes-Benz Group AG.

Shareholders not using the InvestorPortal to grant the power of attorney and issue instructions to the proxies appointed by the Company are requested to use the reply form which is enclosed with the notice of convocation of the General Meeting if such notice is sent by regular mail. A sample answer sheet is also available at group.mercedes-benz.com/am-2024.

For the possibility of revoking or changing the power of attorney and the instructions to the proxies appointed by the Company, please see the instructions in the section "Last possible time for casting, changing and revoking absentee ballots or powers of attorney and instructions issued" below.

Please note that the proxies appointed by the Company may only exercise voting rights with regard to the items of the agenda, motions and election proposals for which you issue instructions and that they do not exercise the voting right at their own discretion. The proxies do not accept instructions regarding requests to speak and requests for information, the making of motions and election proposals, requests for the inclusion of questions in the record, or the lodging of objections to resolutions of the General Meeting.

7. Procedure for voting by other proxies

Shareholders who are registered in the share register on the day of the General Meeting may also authorize other proxies – for example, an intermediary (such as a credit institution), a shareholders' association, a proxy advisor, a person to exercise voting rights for shareholders at the General Meeting on a professional basis, or another third party – to exercise their shareholder rights, in particular their voting rights, at the virtual General Meeting. Here, too, shareholders must ensure that they register in good time (see the section "Registration" above). If a shareholder authorizes more than one proxy, the Company may reject one or more of those proxies.

A power of attorney that is not granted to an intermediary or equivalent representative pursuant to Section 135, Subsection 8 of the German Stock Corporation Act (Aktiengesetz), its revocation and the proof of authorization vis-à-vis the Company must be made in text form. They are submitted via the InvestorPortal mentioned in the section "Access to the InvestorPortal and electronic connection to the General Meeting" above or by letter or email. If letter or e-mail is used, for organizational reasons the proxy, its revocation and the proof of authorization should be received by the Company no later than 7 May 2024, 24:00 hours (CEST) at the address set out in the section "Registration" above. Use of the InvestorPortal or return of the reply form also constitutes proof of authorization vis-à-vis Mercedes-Benz Group AG. Shareholders not using the InvestorPortal to grant a power of attorney are requested to use the reply form which is enclosed with the notice of convocation of the General Meeting if such notice is sent by regular mail.. A sample reply form is also available at group.mercedes-benz.com/am-2024.

For the possibility of revoking or changing the power of attorney and the instructions to proxies other than the proxies appointed by the Company, please see the instructions in the section "Last possible time for casting, changing and revoking absentee ballots or powers of attorney and instructions issued" below.

Section 135, Subsections 1 to 7 of the German Stock Corporation Act (Aktiengesetz) apply to the authorization of intermediaries (such as credit institutions). In particular, the declaration of a power of attorney must be recorded by the proxy in a verifiable manner; it must also be complete and may only contain declarations associated with the exercise of voting rights. Intermediaries may provide their own regulations on the procedure for their authorization. The same applies to shareholders' associations, proxy advisors and persons offering to exercise voting rights for shareholders at the General Meeting on a professional basis, unless the person wishing to exercise the voting right is the legal representative, spouse or partner of the shareholder or is related to the shareholder by blood or marriage up to the fourth

degree. In such cases, shareholders should consult with the intended proxy on the form of the power of attorney. Just like shareholders, proxies (with the exception of the proxies appointed by the Company) cannot be physically present in the virtual General Meeting. They may only exercise voting rights for shareholders they represent by absentee voting (including by means of electronic communication) or by granting (sub)powers of attorney to the proxies appointed by the Company. The above information applies accordingly in this respect.

After timely registration by the shareholder, the proxies will be sent access data for the use of the InvestorPortal, which will enable them to exercise rights by means of electronic communication via the InvestorPortal. Authorization should therefore be given as early as possible to enable proxies to receive the access data in a timely manner.

8. Last possible time for casting, changing and revoking absentee ballots or powers of attorney and instructions issued

Once you have registered in good time, changes to your absentee ballot or grant of power of attorney and instructions to the proxies appointed by the Company or third parties, including a switch between these options, are still possible as follows: They may be made via the InvestorPortal by the time specified by the chairman of the meeting in the context of voting on the day of the General Meeting or by letter or email. If letter or e-mail is used, for organizational reasons they should be received by the Company no later than 7 May 2024, 24:00 hours (CEST) at the address set out in the section "Registration" above. The priority rules in the section "Additional information on exercising voting rights" shall apply.

9. Additional information on exercising voting rights

Please note that absentee voting or granting a power of attorney and issuing instructions to the proxies appointed by the Company or third parties or a revocation or amendment thereof via the InvestorPortal is always considered to have priority and that any absentee ballot, grant of a power of attorney and issuance of instructions or revocation or amendment thereof additionally received via another permissible means of transmission with the same shareholder number is irrelevant regardless of the time of receipt.

Several declarations of this type made outside the InvestorPortal in due form and time will be considered in the following order of priority, irrespective of the chronological order in which they are received:

- 1. pursuant to Section 67c, Subsection 1 and Subsection 2 Sentence 3 of the German Stock Corporation Act (Aktiengesetz) in conjunction with Article 2(1) and (3) and Article 9(4) of Implementing Regulation (EU) 2018/1212);
- 2. by email;
- 3. by letter.

If declarations are received in the same way outside the InvestorPortal that provide for more than one way of exercising voting rights, the following applies: Absentee votes take precedence over granting a power of attorney and giving instructions to the proxies appointed by the Company, and the latter take precedence over granting power of attorney and giving instructions to an intermediary, a shareholders' association, a proxy advisor pursuant to Section 134a of the German Stock Corporation Act (Aktiengesetz) or a person treated as such pursuant to Section 135, Subsection 8 of the German Stock Corporation Act (Aktiengesetz).

If an intermediary, a shareholders' association, a proxy advisor pursuant to Section 134a of the German Stock Corporation Act (Aktiengesetz) or a person treated as such pursuant to Section 135, Subsection 8 of the German Stock

Corporation Act (Aktiengesetz) is not willing to act as a proxy, the proxies appointed by the Company are authorized to act as proxies according to the instructions given.

If, instead of a collective/global vote, an individual vote is taken on an agenda item, the absentee vote or instruction given on this item applies accordingly to each point of the individual vote.

The absentee votes or powers of attorney granted and, as appropriate, instructions given on agenda item 2 (Appropriation of distributable profit) will also remain valid if the proposal on the appropriation of profit is amended as a result of a change in the number of shares carrying dividend rights.

- 10. Motions, election proposals, statements, right to speak, requests for information, objections (information on shareholders' rights pursuant to Section 122, Subsection 2, Section 126, Subsections 1 and 4, Section 127, Section 130a, Section 131, Subsection 1, Section 118a, Subsection 1 Sentence 2 no. 8 in conjunction with Section 245 of the German Stock Corporation Act (Aktiengesetz))
- 10.1 Requests for additions to the Agenda pursuant to Section 122, Subsection 2 of the German Stock Corporation Act (Aktiengesetz)

Shareholders whose combined shareholdings add up to five per cent of the share capital of Mercedes-Benz Group AG or the proportionate amount of €500,000 (the latter corresponding to 174,260 shares) can request that items be placed on the Agenda and announced as such. Pursuant to Section 122, Subsection 2 in conjunction with Subsection 1 of the German Stock Corporation Act (Aktiengesetz), shareholders making such motions must prove that they have held the required number of shares for at least 90 days prior to the day the request is received and that they will hold the shares until the Board of Management decides on the motion. Section 70 of the German Stock Corporation Act (Aktiengesetz) is to be applied to the calculation of the period of ownership of the shares. Section 121, Subsection 7 of the German Stock Corporation Act (Aktiengesetz) is to be applied accordingly to the calculation of the period. The day of receipt of the request shall not be included in this calculation. A transfer from a Sunday, a Saturday or a public holiday to a preceding or following working day shall not be considered. Sections 187 to 193 of the German Civil Code (BGB) do not apply accordingly.

A statement of reasons or a proposal for a resolution must be provided together with each new item to be added. Such requests are to be addressed in writing to the Board of Management of Mercedes-Benz Group AG and, pursuant to Section 122, Subsection 2 of the German Stock Corporation Act (Aktiengesetz), must be received by the Company at least 30 days before the General Meeting, i.e., at the latest by **24:00 hours (CEST) on Sunday, 7 April 2024.** Please send any such requests to the following address:

Mercedes-Benz Group AG Vorstand Attn. Dr Michael Hörtig, COB/CO HPC 096 - F600 70546 Stuttgart, Germany Unless this is already done in the General Meeting notice, any additions to the Agenda that are required to be announced shall be announced in the Federal Gazette (Bundesanzeiger), including the name and place of residence or registered office of the requesting shareholder, without delay after receipt of the relevant request. They will also be published on the internet at

group.mercedes-benz.com/am-2024

and communicated to the shareholders entered in the share register.

10.2 Countermotions and election proposals pursuant to Section 126, Subsections 1 and 4, Section 127, Section 130a, Subsection 5 Sentence 3, Section 118a, Subsection 1 Sentence 2 no. 3 of the German Stock Corporation Act (Aktiengesetz)

Shareholders may send to the Company any countermotions to proposals by the Board of Management and/or Supervisory Board concerning specific items on the Agenda and proposals for the election of Supervisory Board members or auditors. Any countermotions (including reasons therefor) and election proposals that are to be made accessible prior to the General Meeting are to be sent exclusively to:

Mercedes-Benz Group AG Investor Relations HPC 096 - F342 70546 Stuttgart, Germany

or by email to: hv2024-gegenantrag@mercedes-benz.com

Countermotions and election proposals from shareholders to be made accessible which are received at the address specified in the above paragraph by no later than 14 days prior to the General Meeting, i.e., by 24:00 hours (CEST) on Tuesday, 23 April 2024, will be published without delay upon receipt, including the name and place of residence or registered office of the shareholder as well as the reasons to be made available - if necessary with the content to be supplemented in accordance with Section 127 Sentence 4 of the German Stock Corporation Act (Aktiengesetz) - on the internet at

group.mercedes-benz.com/am-2024.

Any statements of position by the management will also be published at that internet address.

Countermotions and election proposals as well as the reason for countermotions need not be made accessible in the cases stipulated in Section 126, Subsection 2 of the German Stock Corporation Act (Aktiengesetz). An election proposal also does not need to be made accessible if it does not contain the proposed person's name, current profession and place of residence and, in the case of proposals for the election of Supervisory Board members, details of the proposed candidate's memberships in other statutory supervisory boards as defined by Section 125, Subsection 1 Sentence 5 of the German Stock Corporation Act (Aktiengesetz).

Countermotions and election proposals by shareholders which are to be made accessible pursuant to Section 126 or Section 127 of the German Stock Corporation Act (Aktiengesetz) shall be deemed to have been made at the time they are made accessible pursuant to Section 126, Subsection 4 of the German Stock Corporation Act (Aktiengesetz). Voting

rights may be exercised regarding such countermotions and election proposals after timely registration by the means described above (see sections D.4 to D.9 above). This does not affect the right of the chairman of the meeting to put the management's resolution proposals to vote first. If the shareholder who has made the motion or election proposal is not entered in the share register as a shareholder of the Company and has not duly registered for the General Meeting, the motion does not have to be dealt with at the General Meeting.

10.3 Right to submit statements pursuant to Section 130a, Subsections 1 to 4 of the German Stock Corporation Act (Aktiengesetz)

Prior to the virtual General Meeting, shareholders entered in the share register may submit statements on the items on the agenda of the General Meeting in text form by means of electronic communication, irrespective of whether they have registered for the General Meeting. Such statements must be submitted in pdf format by email only and no later than Thursday, 2 May 2024, 24:00 hours (CEST, receipt) to

hv2024-stellungnahme@mercedes-benz.com.

We ask that the size/scope of statements be kept to a reasonable level. A length of 10,000 characters (including spaces) should serve as orientation.

Statements by shareholders to be made accessible will be published, including the name and place of residence or registered office of the submitting shareholder, no later than 24:00 hours (CEST) on Friday, 3 May 2024 at

group.mercedes-benz.com/am-2024.

Under the requirements of Section 130a, Subsection 3 Sentence 4 of the German Stock Corporation Act (Aktiengesetz), statements by shareholders do not have to be made accessible. Any statements by the management on the shareholders' statements will also be published at group.mercedes-benz.com/am-2024.

The opportunity to submit statements does not constitute an opportunity to submit questions in advance pursuant to Section 131, Subsection 1a of the German Stock Corporation Act (Aktiengesetz). Any questions contained in statements will therefore not be answered in the virtual General Meeting unless they are asked by way of video communication in the General Meeting. Motions, election proposals and objections to resolutions of the General Meeting contained in statemens will not be considered either. These must be submitted or made or declared exclusively by the means specified separately in this notice of convocation of the General Meeting.

10.4 Right to speak pursuant to Section 118a, Subsection 1 Sentence 2 no. 7, Section 130a, Subsections 5 and 6 of the German Stock Corporation Act (Aktiengesetz)

Shareholders who have duly registered for the General Meeting or their proxies who are connected electronically to the virtual General Meeting have the right to speak via video communication. Motions and election proposals pursuant to Section 118a, Subsection 1 Sentence 2 no. 3 of the German Stock Corporation Act (Aktiengesetz) and requests for information pursuant to Section 131 Subsection 1 of the German Stock Corporation Act (Aktiengesetz) may form part of such speeches. The intention to speak shall be notified on the day of the General Meeting only, from 9:30 a.m. (CEST), i.e. half an hour before the beginning of the General Meeting, to the time specified by the chairman of the meeting, via the

InvestorPortal at group.mercedes-benz.com/investorportal. For access to the InvestorPortal, please refer to the information above in the section "Access to the InvestorPortal and electronic connection to the General Meeting". Instructions on how to use the InvestorPortal, including the procedure for requests to speak, will be available on 10 April 2024 at group.mercedes-benz.com/am-2024.

The chairman of the meeting will explain the procedure for requesting and speaking in more detail at the General Meeting, too. Pursuant to Article 15(3) of the Company's Articles of Incorporation, the chairman of the meeting may impose reasonable time limits on the shareholders' right to ask questions and to speak. In particular, he is entitled, at the beginning of or during the General Meeting, to set an appropriate time frame for the entire course of the General Meeting, for the discussion of individual agenda items and for individual speeches or questions. Furthermore, the chairman may order the end of the debate to the extent that this is necessary for an orderly conduct of the General Meeting.

The Company reserves the right to check the functionality of the video communication between the shareholder and the Company at the General Meeting and prior to the speech and to reject the shareholder's speech if such functionality is not ensured.

The minimum technical requirements for live video communication are an internet-capable terminal device with camera and microphone and a stable internet connection. Recommendations for optimum video communication functionality and notes on technical testing are available at group.mercedes-benz.com/am-2024.

10.5 Right to obtain information pursuant to Section 118a, Subsection 1 Sentence 2 no. 4, Section 131, Subsection 1 of the German Stock Corporation Act (Aktiengesetz)

At the General Meeting, each duly registered shareholder or proxy who is connected electronically to the virtual General Meeting may, in accordance with Section 131, Subsection 1 of the German Stock Corporation Act (Aktiengesetz), request information from the Board of Management concerning the affairs of the Company and the legal and business relations of the Company with its subsidiaries, as well as on the situation of the Group and the companies included in the consolidated financial statements, provided that such information is necessary to enable a proper appraisal of a subject matter included in the Agenda, and provided that the Board of Management does not have a right to refuse the provision of information. It is intended that the chairman of the meeting, in accordance with Section 131, Subsection 1f of the German Stock Corporation Act (Aktiengesetz), shall order that information requests pursuant to Section 131 Subsection 1 of the German Stock Corporation Act (Aktiengesetz) may be exercised at the General Meeting exclusively by way of video communication as part of a speech via the InvestorPortal. No other exercise of the right to information pursuant to Section 131 Subsection 1 of the German Stock Corporation Act by electronic or other means of communication is envisaged either before or during the General Meeting.

10.6 Objection to be recorded to resolutions of the General Meeting pursuant to Section 118a, Subsection 1 Sentence 2 no. 8 in conjunction with Section 245 of the German Stock Corporation Act (Aktiengesetz)

Shareholders who have duly registered and are electronically connected to the General Meeting and their proxies have the right to object to resolutions of the General Meeting by means of electronic communication. Such an objection may be declared via the InvestorPortal at group.mercedes-benz.com/investorportal from the beginning of the General Meeting until its conclusion by the chairman of the meeting. The notary public recording the General Meeting has authorized the Company to receive objections via the InvestorPortal and has himself/herself access to the objections received there.

For access to the InvestorPortal, please refer to the information above in the section "Access to the InvestorPortal and electronic connection to the General Meeting".

11. Further explanations

Rights of the shareholders. Further explanations of shareholders' rights under Section 122, Subsection 2, Section 126, Subsections 1 and 4, Section 127, Section 130a, Section 131, Subsection 1 and Section 118a, Subsection 1 Sentence 2 no. 8 in conjunction with Section 245 of the German Stock Corporation Act (Aktiengesetz) are available at group.mercedesbenz.com/am-2024.

Live broadcast of the General Meeting, report by the Chairman of the Board of Management and the Chairman of the Supervisory Board. For shareholders entered in the share register and their proxies, the entire General Meeting will be audio-visually broadcast live via group.mercedes-benz.com/investorportal on the InvestorPortal as from 10:00 a.m. (CEST) on Wednesday, 8 May 2024. For access to the InvestorPortal, please refer to the information above in the section "Access to the InvestorPortal and electronic connection to the General Meeting". The opening of the General Meeting and the speeches by the Chairman of the Supervisory Board and the Chairman of the Board of Management can also be followed live on the internet by other interested parties at group.mercedes-benz.com/am-2024. Following the General Meeting via this channel does not mean being enabled to exercise any shareholder rights at the General Meeting, in particular voting rights. A recording of these speeches, but not of the entire General Meeting, will also be available at group.mercedes-benz.com/am-2024 after the General Meeting. It is expected that the main content of the speeches by the Chairman of the Board of Management and the Chairman of the Supervisory Board will also be available at group.mercedes-benz.com/am-2024 as from 3 May 2024, even though there is no legal obligation for such advance publication, as no use is made of the option to submit questions in advance. The right to make amendments to the speeches for the day of the General Meeting remains reserved.

Website where the information pursuant to Section 124a of the German Stock Corporation Act (Aktiengesetz) can be accessed. The notice of convocation of the General Meeting, together with the further information and explanations required by law, is also available at group.mercedes-benz.com/am-2024. The information pursuant to Section 124a of the German Stock Corporation Act (Aktiengesetz), the information pursuant to Section 125 of the German Stock Corporation Act (Aktiengesetz) in conjunction with the Implementing Regulation (EU) 2018/1212, the documents relating to Agenda Items 1, 6, and 7 and, following the General Meeting, the voting results are available there as well. In the access-protected InvestorPortal at group.mercedes-benz.com/investorportal, the list of participants will be accessible to all shareholders and their proxies who have duly registered and are electronically connected to the General Meeting during the virtual General Meeting prior to the first vote. For access to the InvestorPortal, please refer to the information in the section "Access to the InvestorPortal and electronic connection to the General Meeting" above.

UTC times. All specified times are stated in the time standard relevant for Germany during the period in question, Central European Summer Time (CEST). In relation to coordinated universal time (UTC), this means UTC = CEST minus two hours.

Information on data protection. In connection with the preparation, implementation and follow-up of the virtual General Meeting, in particular when you and/or your proxies register for the virtual General Meeting, grant a power of attorney, use the InvestorPortal, follow the audio-visual broadcast of the virtual General Meeting, wish to speak at the General Meeting, or exercise your other shareholder rights, we process personal data about you and/or your proxy or proxies (e.g., surname and given name, address, email address, phone number, number of shares, type of share ownership, and personal access data for using the InvestorPortal). This is done to enable you and your proxy to exercise

and pursue your rights in connection with the virtual General Meeting. We also process your personal data to fulfill our legal obligations in connection with the virtual General Meeting. Mercedes-Benz Group AG, Mercedesstraße 120, 70372 Stuttgart, Germany, dialog@mercedes-benz.com processes your personal data as the data controller. To the extent that we use service providers to conduct the virtual General Meeting, they process your personal data only on our behalf. Where the legal requirements of the EU General Data Protection Regulation (GDPR) are met, every data subject has the right of access, rectification, restriction, erasure and, as appropriate, objection regarding the processing of their personal data at any time, as well as the right to data transmission and the right to complain to a competent supervisory authority. More information about the handling of your personal data and your rights under the GDPR in connection with the General Meeting and the share register is available on the internet at group.mercedes-benz.com/am-2024 or can be requested from the data controller at the contact details set out above.

Stuttgart, March 2024

Mercedes-Benz Group AG

The Board of Management