MERCEDES-BENZ GROUP

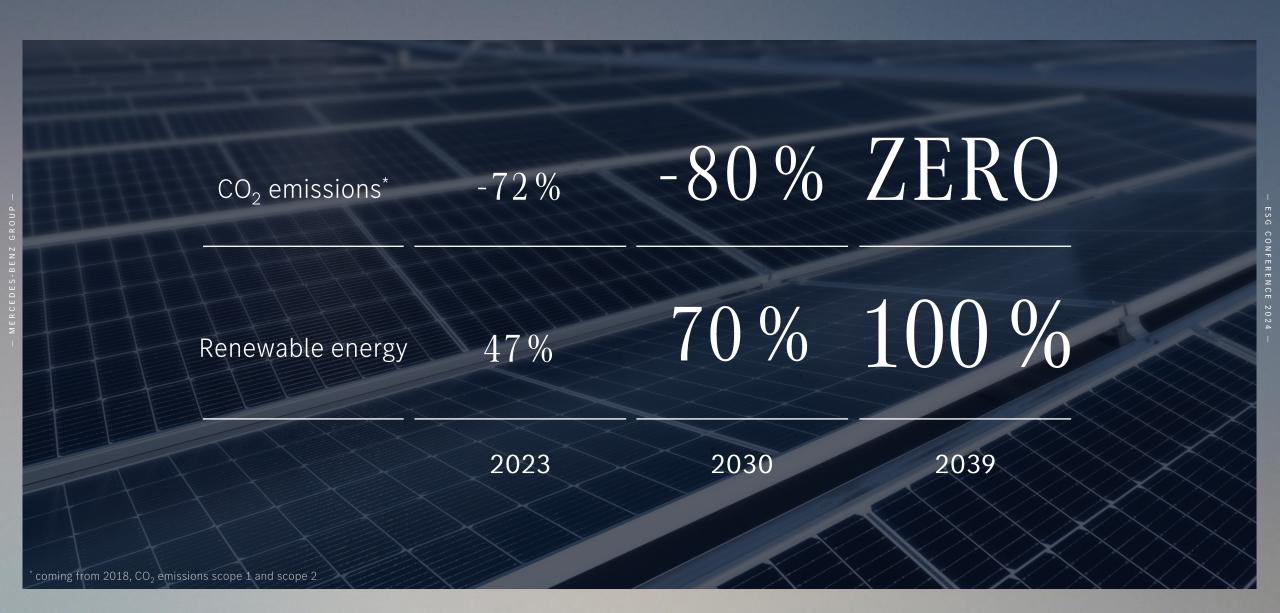
ESG CONFERENCE 2024

GREEN PRODUCTION & LOGISTICS

JÖRG BURZER

Member of the Board of Management of Mercedes-Benz Group AG, Production, Quality and Supply Chain Management

EXECUTION MODE: CARBON REDUCTION & RENEWABLE ENERGY EXPANSION AT MERCEDES-BENZ CARS

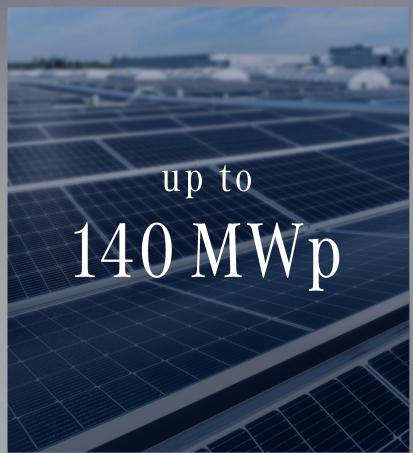


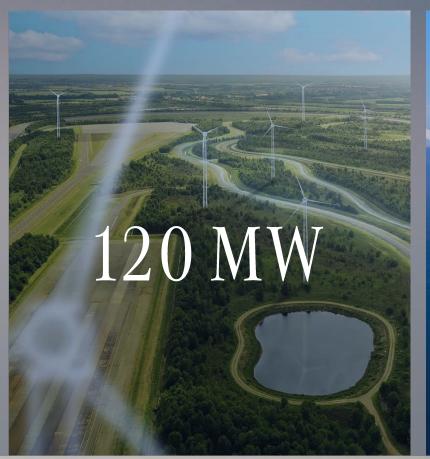
EXECUTION MODE: SOLAR & WIND

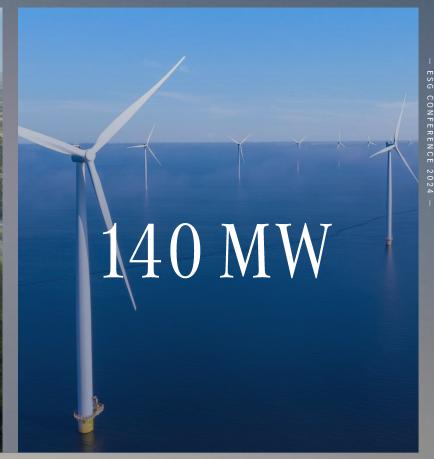
PHOTOVOLTAIC

WINDPARK PAPENBURG

WINDPARK WINDANKER







ENERGY STORAGE

2ND LIFE BATTERY STORAGE SINDELFINGEN

ORGANIC SOLID FLOW
BATTERY STORAGE IN RASTATT





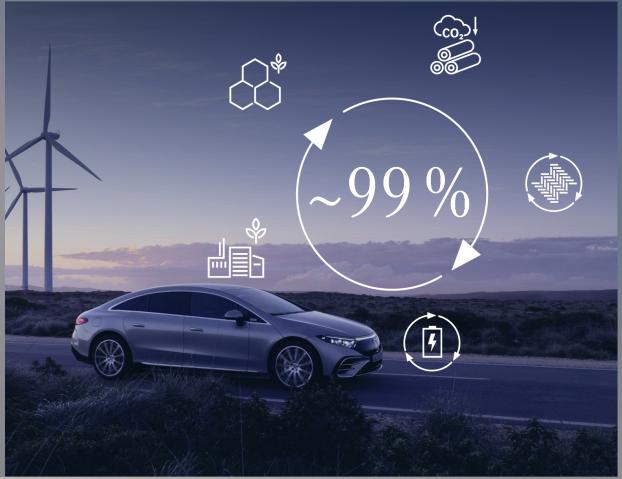
CIRCULARITY

BATTERY RECYCLING

PHASE 1 | FRONT-END RAMP-UP

MATERIAL RECYCLING
RECOVERY RATE





WATER MANAGEMENT

MULTI REUSE WATER

OPTIMISATION COOLING TOWERS





TARGET

CO₂ EMISSIONS

2039

-60 %

*inbound/outbound Mercedes-Benz Cars, compared to 2023

RAIL

ROAD

SEA







Carbon reduction & renewable energy – on our "road to zero" and on our "road to 100%"

Battery Circularity & Recovery rate in Kuppenheim, front-end ramp-up
ready plus reducing waste and
increasing recycling rates

Solar and wind – expanding capacity with partners

Water management – enabling savings and water harvesting

Energy storage – balancing volatility

Green logistics – ambitious 2039 target of reducing CO_2 emissions by 60%

DISCLAIMER

This document contains forward-looking statements that reflect our current views about future events. The words "anticipate", "assume", "believe", "estimate", "expect", "intend", "may", "can", "could", "plan", "project", "should" and similar expressions are used to identify forward-looking statements. These statements are subject to many risks and uncertainties, including an adverse development of global economic conditions, in particular a negative change in market conditions in our most important markets; a deterioration of our refinancing possibilities on the credit and financial markets; events of force majeure including natural disasters, pandemics, acts of terrorism, political unrest, armed conflicts, industrial accidents and their effects on our sales, purchasing, production or financial services activities; changes in currency exchange rates, customs and foreign trade provisions; changes in laws, regulations and government policies (or changes in their interpretation), particularly those relating to vehicle emissions, fuel economy and safety or to ESG reporting (environmental, social or governance topics); price increases for fuel, raw materials or energy; disruption of production due to shortages of materials or energy, labour strikes or supplier insolvencies; a shift in consumer preferences towards smaller, lower-margin vehicles; a limited demand for all-electric vehicles; a possible lack of acceptance of our products or services which limits our ability to achieve prices and adequately utilize our production capacities; a decline in resale prices of used vehicles; the effective implementation of cost-reduction and efficiencyoptimization measures; the business outlook for companies in which we hold a significant equity interest; the successful implementation of strategic cooperations and joint ventures; the resolution of pending governmental investigations or of investigations requested by governments and the outcome of pending or threatened future legal proceedings; and other risks and uncertainties, some of which are described under the heading "Risk and Opportunity Report" in the current Annual Report. If any of these risks and uncertainties materializes or if the assumptions underlying any of our forwardlooking statements prove to be incorrect, the actual results may be materially different from those we express or imply by such statements. We do not intend or assume any obligation to update these forward-looking statements since they are based solely on the circumstances at the date of publication.